

Mission	Core Capabilities	Capability Definition	Desired Outcome Explained	Desired Outcome	Recommended Changes
Prevention	Planning	Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives. Planning is a core capability and an inherent requirement that spans across all mission areas. In the context of Prevention, planning includes crisis action planning and development of options upon discovery of credible information about an imminent threat to the homeland or to prevent follow-on attacks. Both activities may occur in a time-constrained environment.	1. <u>Identify critical objectives</u> based on the planning requirement, <u>provide a complete and integrated picture</u> of the sequence and scope of the tasks to achieve the objectives, and <u>ensure the objectives are implementable within the time frame</u> contemplated within the plan using available resources for prevention-related plans.	Identify 100% of all critical objectives based on the planning requirement, provide a 100% complete and integrated picture of the sequence and scope of the tasks to achieve the objectives, and ensure the objectives are implementable within 1 year within the ____ plan using available resources for _____ (prevention-related) plans.	
	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.	1. <u>Share prompt and actionable messages</u> , to include National Terrorism Advisory System alerts, with the public and other stakeholders, as appropriate, <u>to aid in the prevention of imminent or follow-on terrorist attacks</u> , consistent with the timelines specified by existing processes and protocols.	Test 100% of the existing processes and protocols used to share prompt and actionable messages, to include National Terrorism Advisory System alerts, with the public and other stakeholders, as appropriate, to aid in the prevention of imminent or follow-on terrorist attacks, within 1 year.	
	Operational Coordination	Operational Coordination	1. <u>Execute operations</u> with functional and integrated communications among appropriate entities to <u>prevent initial or follow-on terrorist attacks</u> within the United States in accordance with established protocols.	Provide monthly instruction, utilizing existing processes and protocols, for public awareness information to inform the general public on how to identify and provide terrorism-related information to the appropriate law enforcement authorities, thereby enabling the public to act as a force multiplier in the prevention of imminent or follow-on acts of terrorism.	
	Forensics and Attribution	Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options.	1. <u>Prioritize physical evidence collection and analysis to assist in preventing initial or follow-on terrorist acts.</u>	Establish procedures to prioritize 100% of the physical evidence collection and analysis to assist in preventing initial or follow-on terrorist acts.	

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Pr	Intelligence and Information Sharing	Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local, or private sector entities, as appropriate.	1. <u>Anticipate and identify</u> emerging and/or imminent threats through the intelligence cycle.	Anticipate and identify emerging and/or imminent threats through the intelligence cycle.	
			2. <u>Share relevant, timely, and actionable information and analysis</u> with Federal, state, local, private sector, and international partners and <u>develop and disseminate appropriate classified/unclassified products.</u>	Share 100% of relevant, timely, and actionable information and analysis with Federal, state, local, private sector, and international partners and develop and disseminate appropriate classified/unclassified products.	
			3. Ensure Federal, state, local, and private sector partners possess or have access to a <u>mechanism to submit terrorism-related information and/or suspicious activity reports</u> to law enforcement.	Ensure Federal, state, local, and private sector partners possess or have access to a mechanism to submit terrorism-related information and/or suspicious activity reports to law enforcement.	
	Interdiction and Disruption	Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards.	1. Maximize our ability to <u>interdict specific conveyances, cargo, and persons</u> associated with an imminent terrorist threat or act in the land, air, and maritime domains to <u>prevent entry into the United States</u> or to <u>prevent an incident from occurring in the Nation.</u>	Maximize 100% our ability to interdict specific conveyances, cargo, and persons associated with an imminent terrorist threat or act in the land, air, and maritime domains to prevent entry into the United States or to prevent an incident from occurring in the Nation.	
			2. <u>Conduct operations to render safe and dispose of CBRNE hazards</u> in multiple locations and in all environments, consistent with established protocols.	Test 100% of the established protocols, to conduct operations to render safe and dispose of CBRNE hazards in multiple locations and in all environments.	
			3. <u>Prevent terrorism financial/material support from reaching its target.</u> consistent with established protocols.	Utilizing 100% of the established protocols, prevent terrorism financial/material support from reaching its target.	
			4. <u>Prevent terrorist acquisition of and the transfer of CBRNE materials, precursors, and related technology,</u> consistent with established protocols.	Utilizing 100% of the established protocols, prevent terrorist acquisition of and the transfer of CBRNE materials, precursors, and related technology.	
			5. <u>Conduct tactical counterterrorism operations</u> in multiple locations and in all environments, consistent with established protocols.	Test 100% of the established protocols, to conduct tactical counterterrorism operations in multiple locations and in all environments.	
	Screening, Search, and Detection	Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence.	1. <u>Maximize the screening of targeted cargo, conveyances, mail, baggage, and people</u> associated with an imminent terrorist threat or act using technical, non-technical, intrusive, or non-intrusive means.	Screen 100% of targeted cargo, conveyances, mail, baggage, and people associated with an imminent terrorist threat or act using technical, non-technical, intrusive, or non-intrusive means.	
2. <u>Initiate operations immediately to locate persons and networks associated with an imminent terrorist threat or act.</u>			Initiate operations immediately to locate 100% of all persons and networks associated with an imminent terrorist threat or act.		
3. <u>Conduct CBRNE search/detection operations</u> in multiple locations and in all environments, consistent with established protocols.			Utilizing 100% of the established protocols, conduct CBRNE search/detection operations in multiple locations and in all environments.		

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	Planning	Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives. Planning includes the development of multidisciplinary plans; their implementation, exercising, and maintenance; and the promotion of planning initiatives.	1. <u>Develop protection plans that identify critical objectives</u> based on planning requirements, <u>provide a complete and integrated picture</u> of the sequence and scope of the tasks to achieve the planning objectives, and <u>implement planning requirements within the time frame contemplated</u> within the plan using available resources for protection-related plans.	Develop protection plans that identifies 100% critical objectives based on planning requirements, provide a 100% complete and integrated picture of the sequence and scope of the tasks to achieve the planning objectives, and implement planning requirements within 1 year contemplated within the ____ plan using available resources for ____ (prevention-related) plans.	
			2. <u>Implement, exercise, and maintain plans</u> to ensure continuity of operations.	Implement, exercise, and maintain 100% of plans, yearly, to ensure continuity of operations.	
	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.	1. <u>Use effective and accessible indication and warning systems to communicate significant hazards</u> to involved operators, security officials, and the public (including alerts, detection capabilities, and other necessary and appropriate assets).	Demonstrate 100% effective and accessible indication and warning systems to communicate significant hazards to involved operators, security officials, and the public (including alerts, detection capabilities, and other necessary and appropriate assets), annually.	
	Operational Coordination	Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.	1. <u>Establish and maintain partnership structures among protection elements</u> to support networking, planning, and coordination.	Establish and maintain Unified Command structures among all protection elements to support networking, planning, and coordination.	
	Access Control and Identity Verification	Apply a broad range of physical, technological, and cyber measures to control admittance to critical locations and systems, limiting access to authorized individuals to carry out legitimate activities.	1. <u>Implement and maintain protocols to verify identity and authorize, grant, or deny physical and cyber access</u> to specific locations, information, and networks.	Implement, maintain, and test 100% of the protocols to verify identity and authorize, grant, or deny physical and cyber access to specific locations, information, and networks.	
	Cybersecurity	Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein).	1. <u>Implement risk-informed guidelines, regulations, and standards to ensure the security, reliability, integrity, and availability of critical information, records, and communications systems and services</u> through collaborative cybersecurity initiatives and efforts.	Ensure 100% implementation of risk-informed guidelines, regulations, and standards to ensure the security, reliability, integrity, and availability of critical information, records, and communications systems and services through collaborative cybersecurity initiatives and efforts.	
2. <u>Implement and maintain procedures to detect malicious activity and to conduct technical and investigative-based countermeasures, mitigations, and operations</u> against malicious actors to <u>counter existing and emerging cyber-based threats</u> , consistent with established protocols.			Implement and maintain all procedures to detect malicious activity and to conduct technical and investigative-based countermeasures, mitigations, and operations against malicious actors to counter existing and emerging cyber-based threats, consistent with established protocols.		
	Provide timely, accurate, and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation, and feedback	1. <u>Anticipate and identify emerging and/or imminent threats</u> through the intelligence cycle.	Anticipate and identify emerging and/or imminent threats through the intelligence cycle.		

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Protection	Intelligence and Information Sharing	of available information concerning threats to the United States, its people, property, or interests; the development, proliferation, or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local, and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local or private sector entities as appropriate.	2. <u>Share relevant, timely, and actionable information and analysis</u> with Federal, state, local, private sector, and international partners and <u>develop and disseminate appropriate classified/unclassified products.</u>	Share 100% relevant, timely, and actionable information and analysis with Federal, state, local, private sector, and international partners and develop and disseminate appropriate classified/unclassified products.	
			3. Provide Federal, state, local, and private sector partners with or access to a mechanism to <u>submit terrorism-related information and/or suspicious activity reports</u> to law enforcement.	Provide Federal, state, local, and private sector partners with or access to a mechanism to submit terrorism-related information and/or suspicious activity reports to law enforcement.	
	Interdiction and Disruption	Delay, divert, intercept, halt, apprehend, or secure threats and/or hazards.	1. <u>Deter, detect, interdict, and protect against domestic and transnational criminal and terrorist activities</u> that threaten the security of the homeland across key operational activities and critical infrastructure sectors.	Test 100% of ____ plan that deters, detects, interdicts, and protects against domestic and transnational criminal and terrorist activities that threaten the security of the homeland across key operational activities and critical infrastructure sectors, annually.	
			2. <u>Intercept the malicious movement and acquisition/transfer of CBRNE materials and related technologies.</u>	Intercept all malicious movement and acquisition/transfer of CBRNE materials and related technologies.	
	Physical Protective Measures	Reduce or mitigate risks, including actions targeted at threats, vulnerabilities, and/or consequences, by controlling movement and protecting borders, critical infrastructure, and the homeland.	1. <u>Implement and maintain risk-informed physical protections, countermeasures, and policies protecting people, structures, materials, products, and systems</u> associated with key operational activities and critical infrastructure sectors.	Ensure 100% of the procedures and protocols that implemented and maintain risk-informed physical protections, countermeasures, and policies protecting people, structures, materials, products, and systems associated with key operational activities and critical infrastructure sectors are reviewed and tested annually.	
	Risk Management for Protection Programs and Activities	Identify, assess, and prioritize risks to inform Protection activities and investments.	1. Ensure critical infrastructure sectors and Protection elements have and <u>maintain risk assessment processes</u> to <u>identify and prioritize assets, systems, networks, and functions.</u>	Ensure 100%, critical infrastructure sectors and protection elements have and maintain risk assessment processes to identify and prioritize assets, systems, networks, and functions.	
			2. Ensure operational activities and critical infrastructure sectors have and maintain appropriate threat, vulnerability, and consequence tools to <u>identify and assess threats, vulnerabilities, and consequences.</u>	Ensure 100%, critical infrastructure sectors and operational activities have and maintain appropriate threat, vulnerability, and consequence tools to identify and assess threats, vulnerabilities, and consequences.	
	Screening, Search, and Detection	Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence.	1. <u>Screen cargo, conveyances, mail, baggage, and people</u> using information-based and physical screening technology and processes.	Screen 100% of cargo, conveyances, mail, baggage, and people using information-based and physical screening technology and processes.	
			2. <u>Detect WMD, traditional, and emerging threats and hazards</u> of concern using:	Detect 24 hours a day, WMD, traditional, and emerging threats and hazards of concern, in Missouri, using:	
			a. A laboratory diagnostic capability and the capacity for food, agricultural (plant/animal), environmental, medical products, and clinical samples	Utilize the laboratory diagnostic capability and the capacity for food, agricultural (plant/animal), environmental, medical products, and clinical samples.	
			b. Bio-surveillance systems	Bio-surveillance systems	

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Mitigation			c. CBRNE detection systems	CBRNE detection systems	
			d. Trained healthcare, emergency medical, veterinary, and environmental laboratory professionals.	Trained 100% of all healthcare, emergency medical, veterinary, and environmental laboratory professionals.	
	Planning	Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.	1. <u>Develop approved hazard mitigation plans</u> that address all relevant threats/hazards in accordance with the results of their risk assessment within all states and territories.	Update 100% the hazard mitigation plans that address all relevant threats/hazards in accordance with the results of their risk assessment within all states and territories.	
	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.	1. <u>Communicate appropriate information</u> , in an accessible manner, on the risks faced within a community after the conduct of a risk assessment.	Communicate all appropriate information, in an accessible manner, on the risks faced within a community after the conduct of a risk assessment, using a standard format.	
	Operational Coordination	Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.	1. <u>Establish protocols to integrate mitigation data elements</u> in support of operations within all states and territories and in coordination with Federal agencies.	Establish and test 100% of all protocols, annually, to integrate mitigation data elements in support of operations within Missouri and in coordination with Federal agencies.	
	Community Resilience	Lead the integrated effort to recognize, understand, communicate, plan, and address risks so that the community can develop a set of actions to accomplish Mitigation and improve resilience.	1. <u>Maximize the coverage</u> of the U.S. population that has a localized, risk-informed mitigation plan developed through partnerships across the entire community.	Maximize 100% of Missouri's population that has a localized, risk-informed mitigation plan developed through partnerships across the entire community. Maintain a POC list and a copy of the plan if possible.	
	Long-term Vulnerability Reduction	Build and sustain resilient systems, communities, and critical infrastructure and key resources lifelines so as to reduce their vulnerability to natural, technological, and human-caused incidents by lessening the likelihood, severity, and duration of the adverse consequences related to these incidents.	1. <u>Achieve a measurable decrease in the long-term vulnerability</u> of the Nation against current baselines amid a growing population base and expanding infrastructure base.	Maintain a 5 year long-term plan, sustain all personnel required training, new and refresher, equipment maintenance and life-cycle replacement to achieve a measurable decrease in the long-term vulnerability of Missouri against current baselines amid a growing population base and expanding infrastructure base.	
	Risk and Disaster Resilience Assessment	Assess risk and disaster resilience so that decision makers, responders, and community members can take informed action to reduce their entity's risk and increase their resilience.	1. Ensure that states, territories, and the top 100 Metropolitan Statistical Areas (MSAs) <u>complete a risk assessment</u> that defines localized vulnerabilities and consequences associated with potential natural, technological, and human-caused threats and hazards to their natural, human, physical, cyber, and socioeconomic interests.	Ensure 100% of the regions, counties, and cities with a population of 5,000 or more, complete a risk assessment that defines localized vulnerabilities and consequences associated with potential natural, technological, and human-caused threats and hazards to their natural, human, physical, cyber, and socioeconomic interests.	
Threats and Hazard Identification	Identify the threats and hazards that occur in the geographic area; determine the frequency and magnitude; and incorporate this into analysis and planning processes so as to clearly understand the needs of a community or entity.	1. <u>Identify the threats and hazards</u> within and across the states, territories, and the top 100 MSAs, in collaboration with the whole community, against a national standard based on sound science.	Collect timely and accurate data to identify the threats and hazards within and across the State of Missouri, in collaboration with the whole community, utilizing THIRA, sound science, and automation.		

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	Planning	Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.	1. <u>Develop operational plans</u> at the Federal level, and in the states and territories, that adequately <u>identify critical objectives</u> based on the planning requirement, <u>provide a complete and integrated picture of the sequence and scope of the tasks to achieve the objectives</u> , and are implementable within the time frame contemplated in the plan using available resources.	Develop operational plans for the state two (2) hours after an incident and at the end of every operational period afterwards, that adequately identify critical objectives based on the planning requirement, provide a complete and integrated picture of the sequence and scope of the tasks to achieve the objectives, and are implementable within the time frame contemplated in the plan using available resources.	
	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.	1. <u>Inform all affected segments of society</u> by all means necessary, including accessible tools, of critical lifesaving and life-sustaining information to expedite the delivery of emergency services and aid the public to take protective actions. 2. <u>Deliver credible messages</u> to inform ongoing emergency services and the public about protective measures and other life-sustaining actions and facilitate the transition to recovery.	Within two(2) hours of an incident and at the end of every operational period afterwards, inform all affected segments of society by all means necessary, including accessible tools, of critical lifesaving and life-sustaining information to expedite the delivery of emergency services and aid the public to take protective actions. Within two(2) hours of an incident and at the end of every operational period afterwards, deliver credible messages to inform ongoing emergency services and the public about protective measures and other life-sustaining actions and facilitate the transition to recovery.	Amend to include receipt of information from local jurisdictions within 2 hour timeframe.
	Operational Coordination	Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.	1. <u>Mobilize all critical resources and establish command, control, and coordination structures</u> within the affected community and other coordinating bodies in surrounding communities and across the Nation and maintain as needed throughout the duration of an incident. 2. <u>Enhance and maintain National Incident Management System (NIMS)-compliant command, control, and coordination structures to meet basic human needs, stabilize the incident, and transition to recovery.</u>	Based on the decision support template, mobilize all critical resources and establish command, control, and coordination structures within the affected community and other coordinating bodies in surrounding communities and across the Nation and maintain as needed throughout the duration of an incident. Based on the decision support template, enhance and maintain National Incident Management System (NIMS)-compliant command, control, and coordination structures to meet basic human needs, stabilize the incident, and transition to recovery.	
	Critical Transportation	Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment, and services into the affected areas.	1. <u>Establish physical access</u> through appropriate transportation corridors and <u>deliver required resources</u> to save lives and to meet the needs of disaster survivors. 2. <u>Ensure basic human needs are met, stabilize the incident, transition into recovery</u> for an affected area, and <u>restore basic services and community functionality.</u>	Within 12 hours of the incidents, establish physical access through appropriate transportation corridors and within 6 hours of receiving a request deliver required resources to save lives and to meet the needs of disaster survivors. Within 72 hours, ensure basic human needs are met, and once the incident is stabilized, transition into recovery for an affected area, and restore basic services and community functionality.	This outcome appears broader than critical transportation. Recommend, "Within 72 hours ensure basic supply and critical transportation routes are restored and transportation resources identified in order to meet basic human needs."

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Response	Environmental Response/Health and Safety	Ensure the availability of guidance and resources to address all hazards including hazardous materials, acts of terrorism, and natural disasters in support of the responder operations and the affected communities.	1. <u>Conduct health and safety hazard assessments and disseminate guidance and resources, to include deploying hazardous materials teams, to support environmental health and safety actions</u> for response personnel and the affected population.	Within 12 hours of an incident, conduct health and safety hazard assessments and disseminate guidance and resources, to include deploying hazardous materials teams, to support environmental health and safety actions for response personnel and the affected population.	Should describe different elements of Mass Fatality Management system: 1) decedent recovery/ Morgue operations 2) Family Assistance Center operations and 3) Victim Identification (part of Morgue Operations and FAC ops)
	2. <u>Assess, monitor, perform cleanup actions, and provide resources</u> to meet resource requirements and to transition from sustained response to short-term recovery.	Within 24 hours of an incident, start to assess and monitor the incident in preparation to initiate cleanup actions and be prepared to provide resources to meet resource requirements and to transition from sustained response to short-term recovery.			
	Fatality Management Services	Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved.	1. <u>Establish and maintain operations to recover a significant number of fatalities over a geographically dispersed area.</u>	In 96 hours, initiate recovery operations to recover in the affected area.	
	Infrastructure Systems	Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.	1. <u>Decrease and stabilize immediate infrastructure threats</u> to the affected population, to include survivors in the heavily-damaged zone, nearby communities that may be affected by cascading effects, and mass care support facilities and evacuation processing centers with a <u>focus on life-sustainment and congregate care services.</u>	Within 24 hours, decrease and stabilize immediate infrastructure threats to the affected population, to include survivors in the heavily-damaged zone, nearby communities that may be affected by cascading effects, and mass care support facilities and evacuation processing centers with a focus on life-sustainment and congregate care services.	
	2. <u>Re-establish critical infrastructure</u> within the affected areas to support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery.	Within 96 hours, re-establish critical infrastructure within the affected areas to support ongoing emergency response operations, life sustainment, community functionality, and a transition to recovery.			
	Mass Care Services	Provide life-sustaining services to the affected population with a focus on hydration, feeding, and sheltering to those who have the most need, as well as support for reunifying families.	1. <u>Move and deliver resources and capabilities</u> to meet the needs of disaster survivors, including individuals with access and functional needs and others who may be considered to be at-risk.	Within 96 hours, move and deliver resources and capabilities to meet the needs of disaster survivors, including individuals with access and functional needs and others who may be considered to be at-risk.	
2. <u>Establish, staff, and equip emergency shelters and other temporary housing options</u> (including accessible housing) for the affected population.	Within 96 hours, establish, staff, and equip emergency shelters and other temporary housing options (including accessible housing) for the affected population.				
3. <u>Move from congregate care to non-congregate care alternatives and provide relocation assistance or interim housing solutions</u> for families unable to return to their pre-disaster homes.	Within 96 hours, move from congregate care to non-congregate care alternatives and provide relocation assistance or interim housing solutions for families unable to return to their pre-disaster homes.				

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Mission	Mass Search and Rescue Operations	Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals, and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.	1. <u>Conduct search and rescue operations</u> to locate and rescue persons in distress, based on the requirements of state and local authorities.	Within 12 hours, conduct search and rescue operations to locate and rescue persons in distress, based on the requirements of state and local authorities.	
			2. <u>Initiate community-based search and rescue support operations</u> across a wide geographically dispersed area.	By D+5, initiate community-based search and rescue support operations across a wide geographically dispersed area.	
			3. <u>Ensure the synchronized deployment</u> of local, regional, national, and international teams <u>to reinforce ongoing search and rescue efforts and transition to recovery.</u>	Within 8 hours, ensure the synchronized deployment of local, regional, national, and international teams to reinforce ongoing search and rescue efforts and transition to recovery.	
	On-scene Security and Protection	Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for all traditional and atypical response personnel engaged in lifesaving and life-sustaining operations.	1. <u>Establish a safe and secure environment</u> in an affected area.	In 72 hours, establish a safe and secure zone in an affected area.	
			2. <u>Provide and maintain on-scene security</u> and meet the protection needs of the affected population over a geographically dispersed area while eliminating or mitigating the risk of further damage to persons, property, and the environment.	In 72 hours, provide and maintain on-scene security and meet the protection needs of the affected population over a geographically dispersed area while eliminating or mitigating the risk of further damage to persons, property, and/or the environment.	
	Operational Communications	Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area and all response forces.	1. Ensure the capacity to communicate with both the emergency response community and the affected populations and <u>establish interoperable voice and data communications</u> between Federal, state, and local first responders.	Within 12 hours establish communication with both the emergency response community and the affected populations and within 3 hours establish interoperable voice and data communications between Federal, state, and local first responders.	
			2. <u>Re-establish sufficient communications infrastructure</u> within the affected areas to support ongoing life-sustaining activities, provide basic human needs, and transition to recovery.	Within 96 hours, re-establish sufficient communications infrastructure within the affected areas to support ongoing life-sustaining activities, provide basic human needs, and transition to recovery.	
	Public and Private Services and Resources	Provide essential public and private services and resources to the affected population and surrounding communities, to include emergency power to critical facilities, fuel support for emergency responders, and access to community staples (e.g., grocery stores, pharmacies, and banks) and fire and other first response services.	1. <u>Mobilize and deliver governmental, nongovernmental, and private sector resources</u> within and outside of the affected area to save lives, sustain lives, meet basic human needs, stabilize the incident, and transition to recovery, to include moving and delivering resources and services to meet the needs of disaster survivors.	By D+5, mobilize and deliver governmental, nongovernmental, and private sector resources within and outside of the affected area to save lives, sustain lives, meet basic human needs, stabilize the incident, and transition to recovery, to include moving and delivering resources and services to meet the needs of disaster survivors.	
			2. <u>Enhance public and private resource and services support</u> for an affected area.	At D+6, enhance public and private resource and services support for an affected area.	
	Public Health and Medical Services	Provide lifesaving medical treatment via emergency medical services and related operations and avoid additional disease and injury by providing targeted public health and medical support and products to all people in need within the affected area.	1. <u>Deliver medical countermeasures</u> to exposed populations.	In 48 hours, deliver medical countermeasures to exposed populations.	
			2. <u>Complete triage and initial stabilization</u> of casualties and begin definitive care for those likely to survive their injuries.	In 72 hours, complete triage and initial stabilization of casualties and begin definitive care for those likely to survive their injuries.	

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Mission	Situational Assessment	Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects, and the status of the response.	3. <u>Return medical surge resources</u> to pre-incident levels, complete health assessments, and identify recovery processes.	Once normalcy is restored, return medical surge resources to pre-incident levels, complete health assessments, and identify recovery processes.	Recommended Changes
			1. <u>Deliver information</u> sufficient to <u>inform decision making regarding immediate lifesaving and life-sustaining activities</u> and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs and stabilize the incident.	Within 2 hours, deliver information sufficient to inform decision making regarding immediate lifesaving and life-sustaining activities and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs and stabilize the incident.	
			2. <u>Deliver enhanced information</u> to reinforce ongoing lifesaving and life-sustaining activities, and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs, stabilize the incident, and transition to recovery.	Within 12 hours, deliver enhanced information to reinforce ongoing lifesaving and life-sustaining activities, and engage governmental, private, and civic sector resources within and outside of the affected area to meet basic human needs, stabilize the incident, and transition to recovery.	
	Planning	Conduct a systematic process engaging the whole community as appropriate in the development of executable strategic, operational, and/or community-based approaches to meet defined objectives.	1. Convene the core of an inclusive planning team (identified pre-disaster), which will <u>oversee disaster recovery planning</u> .	By D+10, convene the core of an inclusive planning team (identified pre-disaster), which will oversee disaster recovery planning.	
			2. <u>Complete an initial recovery plan that provides an overall strategy and timeline, addresses all core capabilities, and integrates socioeconomic, demographic, accessibility, and risk assessment considerations, which will be implemented in accordance with the timeline contained in the plan.</u>	By D+30, complete an initial recovery plan that provides an overall strategy and timeline, addresses all core capabilities, and integrates socioeconomic, demographic, accessibility, and risk assessment considerations, which will be implemented in accordance with the timeline contained in the plan.	
	Public Information and Warning	Deliver coordinated, prompt, reliable, and actionable information to the whole community through the use of clear, consistent, accessible, and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard, as well as the actions being taken and the assistance being made available, as appropriate.	1. <u>Reach all populations</u> within the community with effective recovery-related public information messaging and communications that are accessible to people with disabilities and <u>people with limited English proficiency</u> , protect the health and safety of the affected population, help manage expectations, and ensure stakeholders have a clear understanding of available assistance and their roles and responsibilities.	Within 72 hours, reach all populations within the community with effective recovery-related public information messaging and communications that are accessible to people with disabilities and people with limited English proficiency, protect the health and safety of the affected population, help manage expectations, and ensure stakeholders have a clear understanding of available assistance and their roles and responsibilities.	
2. Support affected populations and stakeholders with a system that <u>provides appropriate, current information about any continued assistance, steady state resources for long-term impacts, and monitoring programs</u> in an effective and accessible manner.			By D+6, support affected populations and stakeholders with a system that provides appropriate, current information about any continued assistance, steady state resources for long-term impacts, and monitoring programs in an effective and accessible manner.		

Mission	Core Capabilities	Capability Definition	Desired Outcome Explained	Desired Outcome	Recommended Changes
Recovery	Operational Coordination	Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.	1. Establish tiered, integrated leadership, and inclusive coordinating organizations that <u>operate with a unity of effort</u> and are supported by sufficient assessment and analysis to provide defined structure and decision-making processes for recovery activities.	By D+15, establish tiered, integrated leadership, and inclusive coordinating organizations that operate with a unity of effort and are supported by sufficient assessment and analysis to provide defined structure and decision-making processes for recovery activities.	
	2. Define the path and timeline for recovery leadership to <u>achieve the jurisdiction's objectives</u> that effectively coordinates and uses appropriate Federal, state, and local assistance, as well as nongovernmental and private sector resources. This plan is to be implemented within the established timeline.	By D+30, define the path and timeline for recovery leadership to achieve the jurisdiction's objectives that effectively coordinates and uses appropriate Federal, state, and local assistance, as well as nongovernmental and private sector resources. This plan is to be implemented upon completion and the incident has moved into the recovery phase.			
	Economic Recovery	Return economic and business activities (including food and agriculture) to a healthy state and develop new business and employment opportunities that result in a sustainable and economically viable community.	1. Conduct a preliminary assessment of economic issues and <u>identify potential inhibitors</u> to fostering stabilization of the affected communities.	By D+30, conduct a preliminary assessment of economic issues and identify potential inhibitors to fostering stabilization of the affected communities.	
	2. Ensure the community recovery and mitigation plan(s) <u>incorporates economic revitalization</u> and <u>removes governmental inhibitors</u> to post-disaster economic sustainability, while maintaining the civil rights of citizens.	By D+30, ensure the community recovery and mitigation plan(s) incorporates economic revitalization and removes governmental inhibitors to post-disaster economic sustainability, while maintaining the civil rights of citizens.			
	3. <u>Return affected areas to a sustainable economy</u> within the specified time frame in the recovery plan.	By D+90, return affected areas to a sustainable economy. This plan is to be implemented upon completion and the incident has moved into the recovery phase.			
	Health and Social Services	Restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health), and well-being of the whole community.	1. <u>Restore basic health and social services functions. Identify critical areas of need</u> for health and social services, as well as <u>key partners and at-risk individuals</u> (such as children, those with disabilities and others who have access and functional needs, and populations with limited English proficiency) in short-term, intermediate, and long-term recovery.	By D+90, restore basic health and social services functions. Identify critical areas of need for health and social services, as well as key partners and at-risk individuals (such as children, those with disabilities and others who have access and functional needs, and populations with limited English proficiency) in short-term, intermediate, and long-term recovery.	
2. <u>Complete an assessment of community health and social service needs</u> and <u>develop a comprehensive recovery timeline.</u>	By D+60, complete an assessment of community health and social service needs and develop a comprehensive recovery timeline.				
3. <u>Restore and improve</u> the resilience and sustainability of the <u>health and social services networks</u> to meet the needs of and promote the independence and well-being of community members in accordance with the specified recovery timeline.	By D+90, restore and improve the resilience and sustainability of the health and social services networks to meet the needs of and promote the independence and well-being of community members. This plan is to be implemented upon completion and the incident has moved into the recovery phase.				

Mission	Core Capabilities	Capability Definition	Desired Outcome Explained	Desired Outcome	Recommended Changes
	Housing	Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience.	<p>1. <u>Assess preliminary housing impacts and needs, identify currently available options for temporary housing, and plan for permanent housing.</u></p> <p>2. Ensure community housing recovery plans continue to <u>address interim housing needs, assess options for permanent housing, and define a timeline for achieving a resilient, accessible, and sustainable housing market.</u></p> <p>3. <u>Establish a resilient and sustainable housing market that meets the needs of the community, including the need for accessible housing within the specified time frame in the recovery plan.</u></p>	<p>By D+30, assess preliminary housing impacts and needs, identify currently available options for temporary housing, and plan for permanent housing.</p> <p>By D+45, ensure community housing recovery plans continue to address interim housing needs, assess options for permanent housing, and define a timeline for achieving a resilient, accessible, and sustainable housing market.</p> <p>By D+120, establish a resilient and sustainable housing market that meets the needs of the community, including the need for accessible housing. This plan is to be implemented upon completion and the incident has moved into the recovery phase.</p>	Recommend this being the overall desired outcome, met by the previous two critical tasks.
	Infrastructure Systems	Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.	<p>1. <u>Restore and sustain essential services (public and private) to maintain community functionality.</u></p> <p>2. <u>Develop a plan with a specified timeline for redeveloping community infrastructures</u> to contribute to resiliency, accessibility, and sustainability.</p> <p>3. <u>Provide systems that meet the community needs while minimizing service disruption during restoration within the specified timeline in the recovery plan.</u></p>	<p>By D+90, restore and sustain essential services (public and private) to maintain community functionality.</p> <p>By D+60, develop a plan with a specified timeline for redeveloping community infrastructures to contribute to resiliency, accessibility, and sustainability.</p> <p>By D+90, provide systems that meet the community needs while minimizing service disruption during restoration. This plan is to be implemented upon completion and the incident has moved into the recovery phase.</p>	
	Natural and Cultural Resources	Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response, and recovery actions to preserve, conserve, rehabilitate, and restore them consistent with post-disaster community priorities and best practices and in compliance with appropriate environmental and historical preservation laws and executive orders.	<p>1. <u>Implement measures to protect and stabilize records and culturally significant documents, objects, and structures.</u></p> <p>2. <u>Mitigate the impacts to and stabilize the natural and cultural resources and conduct a preliminary assessment of the impacts that identifies protections that need to be in place during stabilization through recovery.</u></p> <p>3. <u>Complete an assessment of affected natural and cultural resources and develop a timeline for addressing these impacts in a sustainable and resilient manner.</u></p> <p>4. <u>Preserve natural and cultural resources as part of an overall community recovery that is achieved through the coordinated efforts of natural and cultural resource experts and the recovery team in accordance with the specified timeline in the recovery plan.</u></p>	<p>By D+6, implement measures to protect and stabilize records and culturally significant documents, objects, and structures.</p> <p>By D+10, mitigate the impacts to and stabilize the natural and cultural resources and conduct a preliminary assessment of the impacts that identifies protections that need to be in place during stabilization through recovery.</p> <p>By D+90, complete an assessment of affected natural and cultural resources and develop a timeline for addressing these impacts in a sustainable and resilient manner.</p> <p>By D+90, preserve natural and cultural resources as part of an overall community recovery that is achieved through the coordinated efforts of natural and cultural resource experts and the recovery team. This plan is to be implemented upon completion and the incident has moved into the recovery phase.</p>	