

**Pioneer Trails Regional Planning Commission**  
**2025 CEDS Annual Progress Report**

**Grantee: Pioneer Trails Regional Planning Commission**

**Project Number: ED24DEN0G0243**

**Period covered by the report: April 1, 2024-March 31, 2025**

| <b>Line Item</b>      | <b>Total Budgeted (from SF425)</b> | <b>Federal Funds Expended</b> | <b>Match Funds Expended</b> |
|-----------------------|------------------------------------|-------------------------------|-----------------------------|
| <b>Personnel</b>      | 63,890.59                          | 55,681.52                     | 55,681.52                   |
| Fringe Benefits       | 29,867.68                          | 16,118.47                     | 16,118.47                   |
| Travel                | 4,589.68                           | 3,826.48                      | 3,826.48                    |
| Equipment*            | -                                  | 3,863.62                      | 3,863.62                    |
| Supplies              | 2,000.00                           | 1,432.76                      | 1,432.76                    |
| Contractual/Subaward* | 5,900.00                           | 2,170.71                      | 2,170.71                    |
| Other                 | 10,420.00                          | 12,281.54                     | 12,281.54                   |
| Indirect Costs        | -                                  |                               |                             |
| Direct Costs          | 116,667.77                         | 95,375.10                     | 95,375.10                   |

***2024 CEDS Improvements***

In June of 2024, the EDA Denver Regional Office waved the requirement for districts to complete meetings to perform a full peer review. An evaluation packet was completed and returned to the regional office. PTRPC documents were sent to East Central Iowa COG for evaluation. Minimal comments were received.

***Resilience & Significant Changes in the Region's Economic Condition***

Many opportunities arose throughout the Pioneer Trails Region in the past 12 months. As documented by the GPRA report standards:

|                    |               |
|--------------------|---------------|
| Jobs created       | 235           |
| Jobs retained      | 2408          |
| Public investment  | 74,611,805.19 |
| Private investment | 86,597,628    |

Significant opportunities include:

- Missouri Highway 23 crossing of the Blackwater River at the Perry Conservation Area has undergone hydrogeological study to ameliorate storm water flooding of the direct route between Whiteman AFB and Interstate 70. Funding opportunities to remedy the repetitive flooding are being explored.
- Saline County tourism became addressed through an EDA Tourism grant award of \$1,600,000 for a Visitor Center at Marshall Junction. An additional \$960,000 in Disaster Supplemental funds was received for this project. This project will improve Saline County tourism revenues to reach equivalence with the other three counties, and to spur economic development at the US Hwy 65 interchange with Interstate 70.
- In 2024, Whiteman Air Force Base has been approved as the 2<sup>nd</sup> base to receive the B-21 Raider, the Air Force's newest stealth bomber.
- The I-70, US-65, and US-50 Corridors provide freight connections all over the country. EV infrastructure expansion in the future potentially will allow opportunities for economic development and growth as vehicles on the roadways transition to alternative fuels.
- Missouri is investing in improving the I-70 Corridor which runs through Lafayette and Saline counties in the PTRPC region. The expansion of one lane in each direction will allow communities along the corridor to give input on design to better economic development, and to improve identified safety issues. The first award for the improvements is expected to be announced in the spring of 2025, and the second in late 2027.
- The City of Warrensburg has completed infrastructure improvements to the Brady Commerce Park, providing shovel ready industrial expansion opportunities.
- In a coordinated effort, Pioneer Trails RPC, Mid America Regional Council, and the Lawrence-Douglas MPO have contracted with a consultant to create a regional freight plan to analyze the ever-shifting freight environment and relationships and interactions of the network, identify opportunities for coordinated improvements and economic improvements.
- In three of the four counties in the PTRPC region, zoning does not exist in the unincorporated county, giving opportunity for industrial, commercial, and housing development investments.
- The State of Missouri's development of a Statewide Comprehensive Economic Development Strategy Plan, which will incorporate the regional CEDS plans developed through local input, may help with the understanding of the state's impact to the regions vice versa.

This past year saw a handful of shocks to the PTRPC economic system. These occurrences may impact future strategy adjustments or regional outcomes.

- The pandemic forced cultural changes and federal policies that have had long-lasting various economic effects on our region including, but not limited to, workforce reduction, inflation, supply chain difficulties and material shortages.
- A persistent negative impact to the PTRPC region appears to be the significantly diminished availability of childcare for workers in all four counties.

- I-70 Community Hospital in Sweet Springs Missouri closed in 2019 and has experienced multiple failed attempts from various organizations to reintroduce medical facilities, retail and other human services.
- Housing costs continued to increase throughout the region. Available housing inventory decreased significantly with no signs of correction.
- Lengthy periods of drought have impacted crop yields in both the soybean and corn markets, which is one of the major exports of our region. The heat and dry conditions also contributed to cattle being sold off to reduce the burden on regional farms who were unable to provide adequate feed or water.
- Seasonal flooding has also put regional crops at risk by either delaying sowing seeds, field damage, and harvest delays.
- A lack of a qualified workforce has led to prolonged vacancies across all industries and occupations.
- Aging and under capacity electrical infrastructure poses a threat to attract businesses that are looking to locate within the region. Request for Information (RFI) documents show an increase in electrical capacity needs and they may exceed the region's capabilities.
- Restrictive, outdated, and un accessible zoning regulations can inhibit jurisdictions from receiving housing development opportunities and economic growth.
- FEMA is ending the Building Resilient Infrastructure and Communities (BRIC) program and canceling all BRIC applications from Fiscal Years 2020-2023. This cancellation will directly affect the \$5.25 million commitment with Knob Noster for the building of a new high school.

### ***CEDS Oversight***

1. Pioneer Trails Regional Planning Commission Board (attachment 2)
2. PTRPC CEDS Committee (attachment 3)
3. PTRPC Staff (attachment 4)

## CEDS Goal Evaluation

### Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

#### Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region

Strategy 1: Assist and support attraction and retention of all commercial, retail, and/or industrial businesses

Strategy 2: Promote access to affordable early-stage capital for regional businesses – particularly for start-up businesses

Strategy 3: Provide technical support and infrastructure necessary to support start up, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator

Strategy 4: Actively work to make available local, state and federal resources for business expansion/retention programs in the region

Strategy 5: Provide a comprehensive package of business development resources to the region's established and emerging businesses

Strategy 6: Utilize centralized, web-based tool that defines resources available to enhance job/business creation in the region such as (but not limited to) Location One

#### Measures

##### 1. Increase the number of new businesses attracted to the region

As presented in the GPRA worksheet, 37 Economic Development projects (facility construction/renovation, infrastructure, planning, or technical assistance) were completed in the region in the reporting period.

Lead Agency: Regional Economic Development Organizations, regional municipalities.

Funding source: Public & private investment

Time frame: April 1, 2024-March 31, 2025

Jobs created (FT): 235

Jobs created (PT/Seasonal): 12

Jobs retained: 2408

Jobs lost: 0

Event Participants: 838

##### 2. Increase the number of new startups served by the SBDC.

SBDC helped start 9 businesses in the region for an estimated capitalization of \$307,720.00 invested between April 1, 2024 and March 31, 2025.

Lead Agency: SBDC

Funding source: SBA & SFCC

Time frame: April 1, 2024 – March 31, 2025

Jobs Created: 24

*3. Increase the number of counseling sessions provided by the SBDC.*

During the reporting period, SBDC provided 875 counseling hours to 265 clients.

Lead Agency: SBDC

Funding source: SBA & SFCC

Time frame: July 1, 2023 – March 15, 2024

Jobs Created: n/a

*4. Increase the amount available for capitalization.*

In the reporting period April 1, 2024-March 31, 2025, JCEDC Micro-loan program didn't receive any applicants for this year.

Lead Agency: JCEDC

Funding source: Public/Private

Time frame: April 1, 2024-March 31, 2025

Jobs Created & retained:

*5. Increase regional participants in entrepreneur support programs such as 1 million cups.*

1 Million Cups meets on the first Wednesday allowing entrepreneurs to present their startup companies to their communities and learn how their community can help support their business to flourish. Due to lack of staff and other circumstances, no meetings were held. We look for this to start up again in the next reporting period.

Warrensburg, MO Chamber of Commerce hosted networking events designed to foster relationships, share resources, and connect as a community. These events will provide community members and local businesses with chances to connect, collaborate, and grow together.

Lead Agency: Various

Funding source: n/a

Time frame: April 1, 2024-March 31, 2025

Jobs Created: Unknown

*6. Support job skills training in the region with relevant and pertinent programs.*

SFCC & SBDC provided 86 training opportunities to 761 participants. Additionally, SFCC established the Advanced Manufacturing Task Force to collect input quarterly concerning workforce training and entrepreneurial needs in the region, PTRPC has participated in the Task Force.

Lead Agency: SFCC-Learning Force & SBDC

Funding source: MOAMP, MO One Start Training Program, Private

Time frame: April 1, 2024-March 31, 2025  
Jobs Created: n/a

|                                                |
|------------------------------------------------|
| Additional Reporting Period<br>Accomplishments |
|------------------------------------------------|

- *(Western Pettis County) US Quality Construction is building a new facility that will create 40 new jobs. This \$10,000,000 project will be privately funded.*
- *(City of Warrensburg, Johnson County) For Phase 2 of the Brady Commerce Park-City of Warrensburg Annexation, Senator Hoskins submitted a \$5,000,000 appropriation for the extension of Veterans Road through Brady Commerce Park opening an addition of 165 acres for development.*
- *City of Warrensburg, Johnson County) Tractor Supply Co opened its doors in December 2024. The total project was \$5,400,000 and is employing 4 full time and 12 part time employees.*
- *(Sedalia, Pettis County) City Electrical Supply is constructing a new regional facility on Main Street in Sedalia's downtown area with a \$1,500,000 capital investment that will add 10 new jobs.*
- *(Sedalia, Pettis County) Ditzfield Transfer built a new headquarter facility. This is a \$1,100,000 capital investment in the new building and their new lay-down yard with the addition of two new jobs and retaining 60 jobs.*
- *(Sedalia, Pettis County) Nucor has completed construction on their 67,000 square feet building, adding 35 new jobs with an \$18,000,000 capital investment.*

## Goal 2: Plan for Regional Prosperity

### **Objective 1: Support initiatives that remove barriers to employment including, but not limited to: education, child care, housing and healthcare**

Strategy 1: Better communicate and coordinate regional resources by increasing awareness of Pioneer Trails Regional Planning Commission services

Strategy 2: Support funding initiatives for primary, secondary and higher education

Strategy 3: Partner to support increases in services and accommodations for senior citizens and/or socially or economically disadvantaged persons

Strategy 4: Work with employers, state, and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis

Strategy 5: Work with communities to implement aggressive housing rehabilitation and demolition programs

Strategy 6: Identify strategies to address public transportation

Strategy 7: Promote and support ESL, literacy, and basic life skills educational opportunities

### **Measures**

1. *PTRPC will catalog and communicate key resources and services provided by the RPC.*

PTRPC has completed the process of updating its website to include more usable links and resources, as well as schedules of services as they become available. In addition, PTRPC distributes a monthly service bulletin and newsletter containing funding opportunities, project intake forms, and description of RPC services.

Lead Agency: PTRPC

Funding source: EDA

Time frame: By end of April 1, 2024-March 31, 2025

Jobs Created: n/a

2. *Number of educational initiatives that received increased programming funds*

Five multi regional training facilities received the Workforce Training Grant in the amount of \$641,249.19. Pettis, Saline, Johnson, & Lafayette counties are listed as counties served by this grant.

Lead Agency: State Fair Community College

Funding source: MO One Start, Workforce Training Grant

Time frame: ongoing

Jobs Created: n/a

*3. Identify and distribute Housing Development best practices to the region.*

In 2023, Whiteman Area Leadership Council (WALC) applied for a Missouri Military Community Reinvestment Program grant offered by the Missouri Department of Economic Development for financial assistance with the production and distribution of “Welcome to Whiteman Air Force Base” videos. WALC was awarded a 50/50 matching grant for the project and procured the services of Rhycom Advertising to develop and produce six videos – one 3-minute video and five – 40-50 second video clips specific to housing, childcare, healthcare, education and spousal employment.

In August, 2024, the “Welcome to Whiteman Air Force Base” videos were developed, produced, edited and rolled out to the public via WALC’s YouTube page:  
<http://www.youtube.com/@WhitemanAreaLeadershipCouncil>

The total project cost was \$55,000 (\$27,500 from WALC reserves and \$27,500 from MMCRP grant)

Lead Agency: Varies

Funding source: City contracts for comprehensive planning and mapping services

Time frame: April 1, 2024-March 31, 2025

Jobs Created: n/a

*4. Inventory routes and ridership on public transportation systems.*

Reporting period 03/01/2024 -04/11/2025 rider and rideshare data.

|                  | Riders       | Rides          |
|------------------|--------------|----------------|
| <b>Pettis</b>    | 789          | 107,469        |
| <b>Lafayette</b> | 349          | 14,781         |
| <b>Johnson</b>   | 435          | 17,469         |
| <b>Saline</b>    | 327          | 9,348          |
| <b>PTRPC</b>     | <b>1,900</b> | <b>149,067</b> |

|                                                                                                               |
|---------------------------------------------------------------------------------------------------------------|
| <b>Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions</b> |
|---------------------------------------------------------------------------------------------------------------|

|                                                                                                                                                                                                                                                                                                  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Strategy 1: Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans and permitting processes |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

### Measures

1. *Increase the number of community, county master plans and other strategic plans.*

See Appendix 5 for a current list of regional plans. The Comprehensive Plan for the City of Holden has been completed and recertified during 2024. Future Comprehensive updates are expected for more regional municipalities in FY2025.

Lead Agency: PTRPC and various others

Funding source: City and county contracts for planning and mapping services

Time frame: Current plans (2023-2025)

Jobs Retained: n/a

2. *Increase number of subscribers to the monthly service bulletin.*

At the beginning of the reporting period, PTRPC staff prepared and introduced a new Project Proposal Intake Form to make improved use of the funding opportunity information distributed monthly through the Service Bulletin. Service Bulletin subscribers numbered 79 in March of 2025

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: Annual

Jobs Retained: 1

3. *Host at least one workshop in the region on economic development for all officials and clerks.*

In this reporting period the PTRPC Fiscal Officer provided clerks in their region one on one meetings for economic development and city record custodian issue discussions.

Community Outreach is occurring to include city leadership for a group forum.

Lead Agency: PTRPC

Funding source: EDA (employee time), and Sponsors

Jobs Retained: 1

|                                                                                                                                                                                                                          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 3: Promote and preserve the region’s rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefit of residents and visitors</b> |
| Strategy 1: Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions                                                                   |
| Strategy 2: Support agri-tourism in the region                                                                                                                                                                           |
| Strategy 3: Support the development of new tourism venues, attractions, and destinations                                                                                                                                 |

### Measures

1. *Increase the number of tourism or historic preservation related applications.*

The Saline County Commission was awarded an additional \$960,000 funding from EDA for the Visitor Center because of a successful application. Construction is underway with an expected completion of November 2025.

The City of Warrensburg Main Street Group received three grants for a total of \$140,000 or approximately \$50,000 per property from the Missouri Street Connection. A private investment for each grant was \$15,000. The three properties awarded this grant were The Star Theater, Jones Brothers Mule Barn, and 319 N. Holden St. and will use the funds for historic revitalization planning. These properties were selected thanks to their historical contribution by interior standards and their structural longevity in the Warrensburg downtown area.

Lead Agency: PTRPC, Saline County and various other entities

Funding source: EDA (employee time)

Time frame: ongoing

Jobs Retained: n/a

2. *Measure the economic impact of visitors in the region through the NAICS codes from the county Department of Tourism data.*  
2024 data is unavailable due to the abbreviated reporting period.

According to the Missouri Department of Tourism, the dollars associated with the tourism NAICS spending code in the Pioneer Trail Region are listed below:

| County    | 2022            | 2023          | 2024          | Increase/Decrease from previous year (baseline 2022) |
|-----------|-----------------|---------------|---------------|------------------------------------------------------|
| Lafayette | \$35,503,829.49 | 35,779,733.49 | 36,436,487.34 | -                                                    |
| Johnson   | \$84,115,352.24 | 87,198,213.42 | 88,198,911.00 | -                                                    |
| Pettis    | \$87,662,866.04 | 94,943,862.35 | 98,579,515.20 | -                                                    |
| Saline    | \$28,513,570.79 | 30,892,067.20 | 31,390,411.27 | -                                                    |

In addition, the table below lists large-scale attractions, events, and destinations that drew visitors to the region during the reporting period.

|                                         |                                    |                                                |
|-----------------------------------------|------------------------------------|------------------------------------------------|
| Burgfest-Warrensburg                    | Missouri State Fair                | Lyceum Theater & Historic Arrow Rock           |
| UCM Homecoming                          | Scott Joplin Festival (Sedalia)    | Concordia Fall Festival                        |
| Johnson County Fair                     | Festival of Lights-Lexington       | St Patrick's Day Pub-Crawl (Sedalia)           |
| Lexington Saint Patrick's Day Event     | Johnson County Rodeo               | Pettis County Jr Livestock Show                |
| Lafayette County Fair                   | Dickens Christmas-Warrensburg      | MO State Corn Husking Championship-            |
| UCM Get the Red Out                     | UCM Parent Weekend                 | Saline County Fair                             |
| Beer, Wine, & Spirit Stroll-Warrensburg | Lighted Holiday Parade-Warrensburg | Jingle Bell Brew Crawl-Warrensburg             |
| Sweet Springs Motor Complex             | I-70 Motorsports Park-Odessa       | MR340 Race                                     |
| Burgers, Booze, & BBQ-Marshall          | Shopping under Sun-Saline County   | MO Valley Rodeo                                |
| Sedalia Kite & Balloon Festival         | Lexington Community Fair           | Lexington-Second Saturday Events May - October |
| Flying H Dragstrip-Odessa               | NFPB Bull Riding Rodeo-Sedalia     | WMMC -Ladies Night Out                         |

Lead Agency: Missouri Department of Tourism, Chambers of Commerce

Funding source: various

Time frame: Annual update

Jobs Created: Multiple; various industries.

3. *Measure economic impact of the regional Visitor Welcome Center after 2024 opening.*

The Visitor Center has not yet been constructed as of January 2025. Site preparation is underway.

Lead Agency: Saline County Commission

Funding source: Various

Time frame: Update annually

Jobs Created: Unknown

**Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.**

Strategy 1: Foster coordination of business and educational resources to ensure the needs of the region's employers are met, and encourage effective input from employers on course and program development

Strategy 2: Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled, and the economically disadvantaged

Strategy 3: Promote job training and retaining services to close employment "skill gap" and meet the employment needs of the region.

**Measures**

1. *Increase access to the number of shared apprenticeship opportunities and professional skills training and certifications.*

The table below lists current data through January 31, 2025.

Source: <https://www.workreadycommunities.org/MO>

| County    | Certified Workforce Ready? | No. Employers Supporting | Bronze NCRC | Silver NCRC | Gold NCRC | Platinum NCRC | NCRC Plus |
|-----------|----------------------------|--------------------------|-------------|-------------|-----------|---------------|-----------|
| Pettis    | Yes                        | 81                       | 355         | 726         | 398       | 99            | 65        |
| Johnson   | No                         | 11                       | 298         | 451         | 233       | 73            | 27        |
| Lafayette | In progress                | 12                       | 52          | 93          | 40        | 12            | +         |
| Saline    | Yes                        | 58                       | 12          | 198         | 81        | 17            | 16        |

Lead Agency: SFCC

Funding source: None

Time frame: April 1, 2024-March 31, 2025

Jobs Retained: Unknown

2. *Identify new training opportunities and certificate skills unique to the region.*

SFCC received funding to train 76 companies and instruct 629 individuals. Baseline established for comparison.

Lead Agency: SFCC

Funding source: MOAMP, Missouri One Start Training Program, Private

Time frame: April 1, 2024-March 31, 2025

Jobs Created: Unknown

3. *Establish baseline workforce analysis of the region.*

PTRPC Workforce Participation Rate ranged from 53.32% in Johnson County to 66.29% in Lafayette County with unemployment in the region ranging lower than the remainder of the state at 3.36% or less in each county during the reporting period.

Lead Agencies: EDA & Argonne National Workforce Development  
NERDE Report source: <https://nerde.anl.gov/>

Funding source: State of Missouri Dept. of Economic Development

Time frame: April 1, 2024-March 31, 2025

|                                                |
|------------------------------------------------|
| Additional Reporting<br>Period Accomplishments |
|------------------------------------------------|

- *(Douglas School Project, Lafayette County) A National Parks Service-African American Civil Rights grant in the amount of \$200,000 for a historic structure survey and improvements.*
- *(MO Valley College, Saline County) A MO State Board of Nursing NEIP was received by the college to fund RN to BSN online program coordinator. The amount received was \$165,599 for enrolling 10-15 students in each semester and then to increase to 25-30 students per semester within 5 years.*
- *(Lexington Tourism Bureau, Lafayette County) The Lexington Tourism Bureau received a \$5,000 grant from the MO Humanities council for a local history project, "Who built this place?"*
- *(Boys and Girls Club -West Central MO) The Boys and Girls Club received \$1,000,000 from a MO state budget allocation to construct a 30,000 sq foot teen center.*
- *(Wellington-Lafayette County) Ann's Education Services received a \$249,900 grant from the Neighborhood Assistance Program to provide free individualized instruction for disadvantaged individuals seeking their GED.*
- *(MO Valley College, Saline County) MO Valley college received \$286,438 in special appropriation to the MO State Board of Nursing that was recommended by Governor Parsons to enhance the nursing education programs.*
- *(State Fair Community College, Pettis County) State Fair Community College received \$150,000 in special appropriation to the MO State Board of Nursing that was recommended by Governor Parsons to enhance the nursing education programs.*
- *(Regional) HCC Network was awarded a \$1,000,000 grant for two years to support the work of HCC Transitions in Care for a justice involved populations project.*
- *(Saline County) Saline County Historical Society received a \$14,523 grant from Marshall Tourism Commission to help support the development of a new museum.*
- *(Lafayette County) Lafayette County 4-H/FFA Boards received a \$5,475 from the MFA Charitable Foundation to improve the fair's scale system.*
- *(West Central Region) The Workforce Development Board of the West Central Region received \$100,089.48 from Workforce Innovation and Opportunity Act Formula Funds. These funds will be used for employment and training activities*

- for adults, dislocated workers, and youth. Thirty-six individuals have been enrolled in the WIOA from the four-county region.*
- (Four County area) The Workforce Development Board of the West Central Region received \$33,357.54 from the SkillUp program to provide food stamp opportunities to gain skills, training, or experience that will improve their ability to attain employment and decrease their dependency on public assistance programs. Fourteen individuals have been enrolled from the four-county area through the Sedalia Job Center.*
  - (Four County area) The Workforce Development Board of the West Central Region received \$39,802.17 from a Quest grant to address uneven health, employment, and economic impacts of the COVID pandemic. It focuses on the delivery of career and training services to help individuals affected by COVID into self-sufficient employment. Five individuals have been enrolled from the four-county area through Sedalia Job Center.*
  - (UCM, Warrensburg, MO Johnson County) UCM is transforming its campus, advancing academics, and expanding opportunities for students. UCM is creating modern learning spaces and enhancing student experiences to meet the needs of today's workforce. Nearly \$40,000,000 was invested in major renovations. These improvements are made possible through a combination of state funding and generous donor contributions.*

### Goal 3: Promote Infrastructure Improvements throughout the Region

|                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------|
| <b>Objective1: Expand the role of technology in the region's economy</b>                                               |
| Strategy 1: Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage |
| Strategy 2: Encourage the use of GIS mapping throughout the region                                                     |
| Strategy 3: Explore technology-related opportunities available for expansion to the region.                            |

#### Measures

1. *Establish services for small communities available through GIS capabilities provided by the RPC.*

PTRPC staff created a service flyer outlining the RPC's GIS capabilities and schedule of services. GIS capabilities are offered as opportunities become available in public meetings, and networking events. Services are also applied when applying for grants to strengthen applications, bringing much needed funding to the region. Individual service agreements are being offered to municipalities.

Lead Agency: PTRPC

Funding source: EDA

Time frame: April 1, 2024-March 31, 2025

Jobs Retained: 1 (PTRPC GIS Planner)

2. *Pilot one community broadband survey to identify gaps in service and improve connectivity through grant research and applications.*

Monthly broadband updates are distributed via email to stakeholders in coordination with the Missouri Office of Broadband. Assistance and support have been provided for broadband when requested.

Lead Agency: Office of Broadband & University of MO Extension

Funding source: Missouri Dept. of Economic Development

Time frame: Ongoing

Jobs Created: 1 (PTRPC Community Development Planner)

3. *Market preliminary project planning services available from Milken through EDA.*

For the reporting period April 1, 2024-March 31, 2025, there were no market preliminary project planning services provided.

Lead Agency: PTRPC

Funding source: EDA and city contract services arrangement

Time frame: April 1, 2024-March 31, 2025

Jobs Retained: 3

|                                                                                                                                   |
|-----------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective2: Improve and expand major transportation infrastructure networks to provide a safe transportation system</b>        |
| Strategy 1: Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region             |
| Strategy 2: Support the coordination of regional highway coalitions to support additional road improvements and road safety funds |
| Strategy 3: Identify opportunities to improve the safety of community members while they utilize the transportation system.       |
| Strategy 4: Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists                             |

### Measures

1. *Make a regional Transportation Plan available by 2027.*

A regional Transportation Plan is updated annually. The plan for 2025 is expected to be completed and approved by the PTRPC Board of Directors in May, 2025.

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: Annual update

Jobs Retained: 1 (PTRPC Principal Planner)

2. *Develop a Public Transit Human Services Coordination Plan for regional counties by 2028*

The plan was approved July 7, 2023, and will expire in 2028. The plan is utilized annually to access funding for Human Services and Transit providers.

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: December 2028

Jobs Retained: 1 (PTRPC Principal Planner)

3. *Increase the number of improvements addressed on the regional transportation needs list.*

The table below outlines the total MoDOT investment per county in FY2025

| <b>County</b> | <b>Fiscal Year</b> | <b>Investment</b> |
|---------------|--------------------|-------------------|
| Johnson       | 2025               | \$19,325,000      |
| Lafayette     | 2025               | \$46,704,000      |
| Pettis        | 2025               | \$2,762,000       |
| Saline        | 2025               | \$1,944,000       |

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: Annual update

Jobs Retained: 1 (PTRPC Principal Planner)

4. *Increase the number of participants in regional coalitions.*

Attendance outlined below. PTRPC staff will increase outreach efforts, namely through the monthly Service Bulletin.

| <b>Coalition</b>        | <b>Reporting Period April 1, 2024 to March 31, 2025<br/>Attendance Average</b> |
|-------------------------|--------------------------------------------------------------------------------|
| <b>TAC</b>              | 24                                                                             |
| <b>Destination Safe</b> | 34                                                                             |

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: Annual update

Jobs Retained: 1 (PTRPC Principal Planner)

5. *Compile and distribute funding opportunities for transportation needs.*

Funding opportunities are distributed to relevant parties directly, during public meetings and the PTRPC monthly Bulletin.

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: Ongoing

Jobs Retained: 2

6. *Increase the number of TAP (Transportation Alternatives Program) Grant Applicants*

2022 applications recorded for baseline. Of the 8 applications, 6 from the PTRPC region were funded \$1,839,647. For the PTRPC region in 2023 there were 4 applications

awarded for a total of 1,468,544.20 and in 2024 there were 2 applications awarded for \$641,686.62.

| TAP Applicants |      |      |
|----------------|------|------|
| 2022           | 2023 | 2024 |
| 8              | 4    | 2    |

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: April 1, 2024 – March 31, 2025

Jobs Retained: 1 (PTRPC Principal Planner)

|                                                                                                                                                                                                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment</b>                                                                     |
| Strategy 1: Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, water, sidewalks, bridges, and telecommunication |
| Strategy 2: Identify local, state, federal, and private funding sources for capital improvement                                                                                                          |

### Measures

1. *Increase the number of EIERA, EPA and DNR Brownfield grant applications.*

|                              | # of Applicants | Awarded | Award undetermined | Funding source |
|------------------------------|-----------------|---------|--------------------|----------------|
| APRIL 1, 2024-MARCH 31, 2025 | 1               | 1       | n/a                | EPA            |

Lead Agency: PTRPC

Funding source: EIERA, EPA, DNR

Time frame: April 1, 2024 – March 31, 2025

Jobs Retained: 2 (Executive Director and Community Development Planner)

2. *Coordinate and host public education or certification opportunities when available.*

Pioneer Trails did not host public education or certification opportunities, but information was distributed to appropriate jurisdictions.

Lead Agency: PTRPC

Funding source: DNR; individual jurisdictions

Time frame: April 1, 2024-March 31, 2025

Jobs Retained or to be created: Unknown

|                                                |
|------------------------------------------------|
| Additional Reporting<br>Period Accomplishments |
|------------------------------------------------|

- *(City of Warrensburg, Johnson County) The City of Warrensburg was approved for the MODOT cost share program. The city requested \$1,072,004 which is 50% of the cost to perform preliminary engineering, public engagement, survey, geotechnical services, and categorical exclusion activities related to the Maguire and US-50 interchange and the Holden Bridge.*
- *(City of Slater, Saline County) A \$37,500 Drinking Water Engineering Report grant was received by the City of Slater to evaluate its drinking water system.*
- *(City of Warrensburg, Johnson County) The City of Warrensburg received an Emerging Contaminants Grant from MODNR Clean Water State Revolving Fund. This grant money will be used for stormwater work as part of Phase 2 of the Rethink Maguire Project. This phase will also include the restoration of the roadway north of North Street through the intersection of Maguire and Emerson streets.*
- *MoDot Off System Bridge Replacement and Rehabilitation (BRO) funding was received for two bridges in Pettis County for a total of \$2,972,600.*

## Goal 4: Preserve Regional Quality of Place

### Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails

Strategy 1: Assist communities in planning for park and recreation facilities

Strategy 2: Support the maintenance and expansion of recreational park facilities

Strategy 3: Support or assist in the development of county-wide hiking and biking trail networks

### Measures

1. *Record and track trail use in the region.*

Trail use and visitor data was unavailable during the reporting period.

| Trail                                    | 2022 Visitors<br>(Base Established) | 2023 Visitors  | 2024 Visitors  |
|------------------------------------------|-------------------------------------|----------------|----------------|
| Katy Trail – Rock Island Spur            | 8,401                               | 5,044          | Not Collected  |
| Katy Trail – Knob Noster Trailhead       | 18,105                              | 34,165         | 35,608         |
| Knob Noster State Park                   | 309,723                             | 231,257        | 349,789        |
| Spirit Trail                             | Not collected                       | Not collected  | Not collected  |
| Bothwell Lodge State Historic Site       | 41,259                              | 41,092         | 43,471         |
| Arrow Rock State Historic Site           | 80,967                              | 80,561         | 117,969        |
| Van Meter State Park                     | 38,528                              | 30,732         | 47,546         |
| Confederate Memorial State Historic Site | 98,631                              | 106,796        | 105,345        |
| Battle of Lexington State Historic Site  | 40,594                              | 41,769         | 45,869         |
| <b>TOTAL</b>                             | <b>636,208</b>                      | <b>571,416</b> | <b>745,597</b> |

Source: <https://mostateparks.com/page/55072/facts-and-figures>

Lead Agency: Johnson County  
Funding source: DNR  
Time frame: 2023-2024  
Jobs Created: 20 full-time; 61 part-time

2. *Market GIS services as a planning tool among smaller communities*

Several small cities requested GIS services to update their outdated city zoning maps. Some of the cities had PTRPC staff scan their old, paper utility maps using the flatbed scanner, with a view towards digitizing those maps later. New services are under development that are geared towards reducing the cost of these services to smaller communities.

Lead Agency: PTRPC  
Funding source: MoDOT, EDA, Odessa, Knob Noster, Alma, and other contracts  
Time frame: Annual update  
Jobs Retained: 1

3. *Market Comprehensive Plan recertification among small communities and counties.*

See Appendix 5 for a current list of regional plans. The Comprehensive Plan for the City of Holden has been completed and recertified during 2024. Future Comprehensive updates are expected for more regional municipalities in FY2026.

Lead Agency: PTRPC  
Funding source: EDA, City contracts  
Time frame: April 1, 2024-March 31, 2025  
Jobs Retained: 2

4. *Communicate funding opportunities to relevant parties in the region for improvements to park and recreational facilities.*

Funding opportunities are distributed and discussed as they become available.

Lead Agency: PTRPC  
Funding source: State Dept. of Natural Resources and other various  
Time frame: April 1, 2024-March 31, 2025  
Jobs Retained: 2

5. *Incorporate trail use tracing technology*

Technology purchased but not implemented.

Lead Agency: PTRPC  
Funding source: MoDOT, Varies

Time frame: April 1, 2024-March 31, 2025  
Jobs Retained: 1

|                                                                                                                                            |
|--------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Objective 2: Recognize the opportunity to sustain and grow local emergency preparedness planning</b>                                    |
| Strategy 1: Sustain regional emergency management assets                                                                                   |
| Strategy 2: Encourage PTRPC Staff to gain the required expertise to provide first-class technical assistance to potential grant applicants |
| Strategy 3: Create Hazard Mitigation Plans for the region and make them accessible to constituents                                         |
| Strategy 4: Explore Hazardous Materials Planning                                                                                           |

### Measures

1. *Deliver one (3) Hazardous Materials plans – one each for Lafayette, Johnson, Saline, and Pettis County*

Pettis County plan was approved by FEMA; October 2024. Lafayette and Johnson Counties plans were approved by FEMA and will expire in 2028. Saline County is currently under development.

Lead Agency: PTRPC  
Funding source: SEMA / County EMA  
Time frame: December 2027  
Jobs Retained: 1 (PTRPC Principal Planner)

2. *Recruit stakeholder engagement in the Hazard Mitigation Process.*

|                  | <b>2018<br/>Participation</b> | <b>2023<br/>Participation</b> | <b>2024<br/>Participation</b> |
|------------------|-------------------------------|-------------------------------|-------------------------------|
| <b>Lafayette</b> | 81%                           | 80%                           | -                             |
| <b>Johnson</b>   | 100%                          | 71%                           | -                             |
| <b>Pettis</b>    | 69% (2019)                    | -                             | 100%                          |
| <b>Saline</b>    | -                             | -                             | Due 8/2026                    |

Lead Agency: PTRPC  
Funding source: SEMA / County EMA  
Time frame: 2027  
Jobs Retained: 4

3. *Increase the number of FEMA or other resilience grant applications.*

Periodic updates to the HMP's have been made to make projects eligible for potential funding.

Lead Agency: PTRPC  
Funding source: SEMA / County EMA  
Time frame: April 1-March 31, 2025  
Jobs Retained: 4

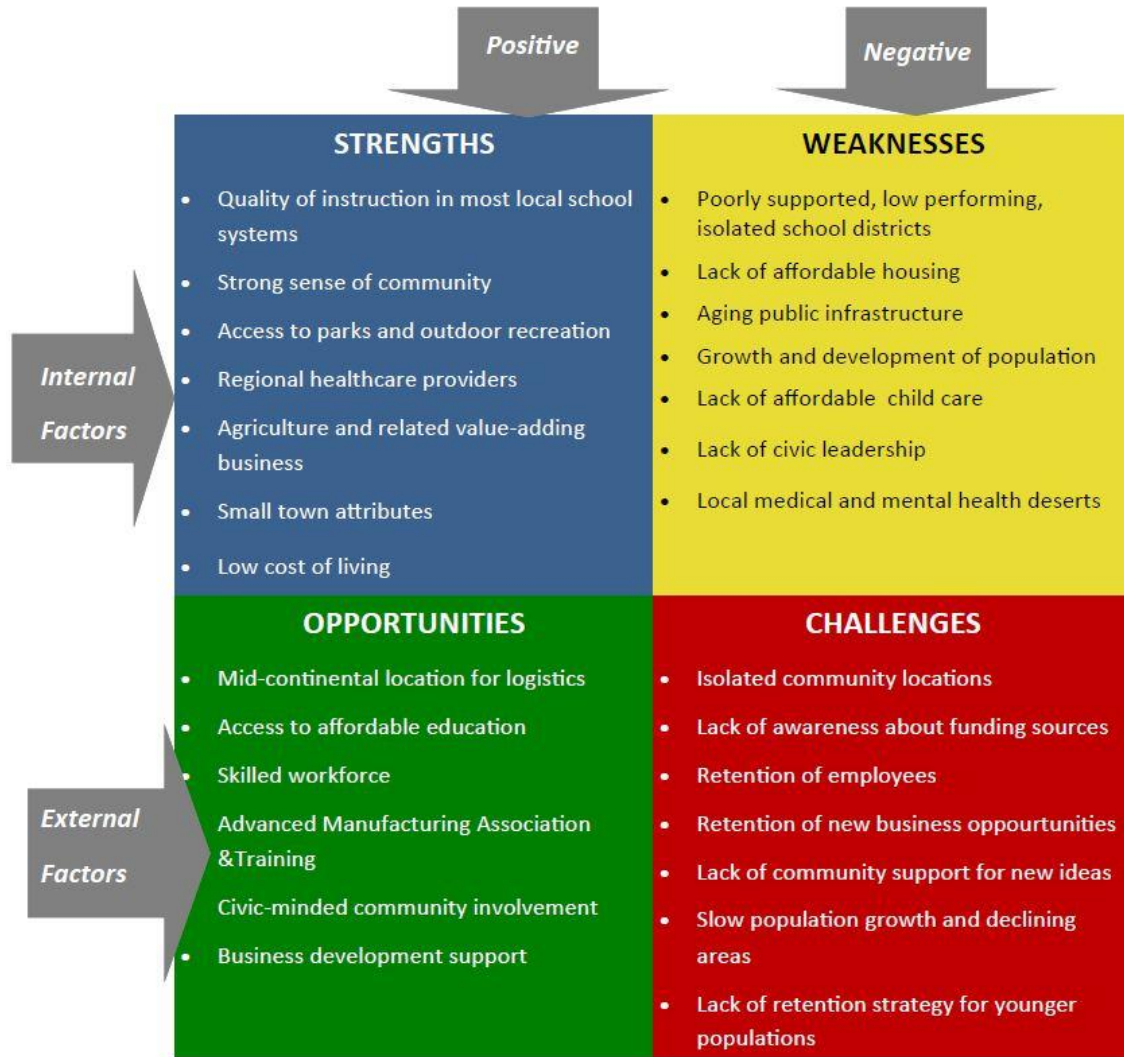
|                                                |
|------------------------------------------------|
| Additional Reporting<br>Period Accomplishments |
|------------------------------------------------|

- *(Warrensburg, MO Johnson County) Warrensburg Fire Department received a Firehouse Subs Public Safety Foundation grant in the amount of \$9,589 for a thermal imaging camera.*
- *(Warrensburg, MO Johnson County) KMOS PBS received a grant from the Corporation for Public Broadcasting to upgrade its equipment on the University of Central MO Campus.*
- *(Slater, MO Saline County) The Slater Fire Department received a MFA grant for \$2,000 to purchase handheld radios for each firefighter to have their own radio.*
- *(Higginsville, MO Lafayette County) The City of Higginsville received an ARPA grant for \$100,000 to assist the Ambulance District on purchasing a Type 1 ambulance for a total cost of \$227,504.*
- *(City of Sweet Springs Saline County) The Sweet Springs Police Department received several grants. They received \$3,144 for a traffic monitoring device from Destination Safe, \$1,500 for Safelife Defense vests from the Community Foundation, \$1000 from the LETSEC Board of Directors for lodging and training and approximately \$35,000 for computer equipment.*
- *(Lafayette, Pettis, and Saline Counties) Five counties including three in our region received a 26.5M grant for Next Generation 911 upgrades. These funds will be used to implement upgrades across the region. The upgrades not only include improvements to call answering systems and recording equipment, but also the implementation of text-to-911 capabilities.*

## **Future Plan of Action**

- Implement new 5-year plan goals and objectives. The plan was approved by EDA March 11, 2025.
- Increase regional participants in entrepreneur support programs.
- Increase participation in all PTRPC planning activities
- PTRPC will catalog and communicate key resources and services provided by the RPC.

## Attachment 1: Updated SWOC



## Attachment 2: Pioneer Trails Board

| Name             | County    | Position                           |
|------------------|-----------|------------------------------------|
| Tracy Brantner   | Johnson   | City/Village Caucus                |
| Marsha Corbin    | Lafayette | Stakeholder                        |
| Monica Ritter    | Lafayette | Lafayette County Commissioner      |
| Troy Mathews     | Johnson   | Johnson County Commissioner        |
| Stephanie Gooden | Saline    | Saline County Commissioner         |
| Israel Baeza     | Pettis    | Pettis County Commissioner         |
| Jim Marcum       | Pettis    | Private Sector                     |
| Allan Rohrbach   | Pettis    | City/Village Caucus                |
| Beth Hanson      | Lafayette | City of Lexington                  |
| Greg Swift       | Saline    | Private Sector                     |
| Tracy Dyer       | Lafayette | Private Sector                     |
| Danielle Dulin   | Johnson   | City of Warrensburg Representative |
| Ron Kumm         | Lafayette | City of Higginsville (Ex-Officio)  |
| Shawna Davis     | Lafayette | City of Odessa Representative      |
| Mitchell Moon    | Johnson   | Stakeholder                        |
| Jessica Craig    | Pettis    | Stakeholder                        |
| JD Kehrman       | Saline    | City of Marshall Representative    |
| Kit Lindsay      | Johnson   | Private Sector                     |
| Vacant           | Lafayette | City/ Village Caucus               |
| Becky Plattner   | Saline    | City/ Village Caucus               |
| Conner Swift     | Saline    | Stakeholder                        |
|                  |           |                                    |

### Attachment 3: CEDS Committee

| Name                   | Organization                                                                   | County    |
|------------------------|--------------------------------------------------------------------------------|-----------|
| Tracy Brantner (Chair) | Johnson County Economic Development                                            | Johnson   |
| Cheryl Barnson         | Equity Bank                                                                    | All       |
| Catherine Neuner       | University of Missouri Extension                                               | Lafayette |
| Marsha Corbin          | Old Trails Regional Tourism Partnership                                        | Lafayette |
| Amy Jackson            | State Fair Community College                                                   | Pettis    |
| Kelly Asbury           | Small Business & Technology Development Center at State Fair Community College | Pettis    |
| Jessica Craig          | Sedalia - Pettis County Economic Development                                   | Pettis    |
| Missy Edison           | West Central Missouri Workforce Development                                    | Pettis    |
| Mitchell Moon          | University of Missouri Extension                                               | Johnson   |
| Bob Florence           | Economic Developer of Lexington                                                | Lafayette |
| Jeff Banhart           | Lexington Chamber of Commerce                                                  | Lafayette |
| Conner Swift           | Mar-Saline Development Corporation                                             | Saline    |

## Attachment 4: Pioneer Trails Staff

| Name               | Position                      |
|--------------------|-------------------------------|
| Christopher Hess   | Executive Director            |
| Debbie Brackman    | Homeland Security Planner     |
| Nathan Cooley      | GIS Planner                   |
| Eldon Preston      | Principal Planner             |
| Susan Flandermeyer | Fiscal Officer                |
| Janet Luetjen      | Community Development Planner |

## Appendix 5: Current Regional Plans & Studies (2022-2024)

|                                                       |                                                                   |
|-------------------------------------------------------|-------------------------------------------------------------------|
|                                                       |                                                                   |
| CMEDA Labor Basin Study                               | Pettis County Firefighting Capability Plan                        |
| Crooked Creek Watershed Plan (In Progress)            | Pettis County Floodplain Management Plan                          |
| Higginsville Comprehensive Plan                       | Pettis County Hazard Mitigation Plan                              |
| Higginsville Local Emergency Plan                     | Pettis County Mass Care Sheltering Plan                           |
| Higginsville Master Connectivity Plan                 | Pettis County Recovery Plan                                       |
| Higginsville Park Master Plan                         | Pioneer Trails Broadband Availability and Adoption Strategic Plan |
| Holden Broadband for Business Survey                  | Pioneer Trails Public Transit Human Services Coordination Plan    |
| Johnson County Critical Facilities Plan               | Pioneer Trails Transportation Plan                                |
| Johnson County Economic Development Plan              | Region F Solid Waste Management District 5 Year Plan              |
| Johnson County Emergency Plan                         | Saline County Communication Emergency Alert Plan                  |
| Johnson County Hazard Mitigation Plan                 | Saline County Critical Facilities Inventory                       |
| Johnson County Innovation District Corridor Study*    | Saline County Evacuation Plan                                     |
| Johnson County Recovery Plan                          | Saline County Family Reunification Plan                           |
| Knob Noster Main Street Connection Plan (in progress) | Saline County Hazard Materials Plan                               |
| Lafayette County ADA Compliance Report/Plan           | Saline County Hazard Mitigation Plan                              |
| Lafayette County Comprehensive Plan                   | Saline County Vulnerability Assessment                            |
| Lafayette County Emergency Plan                       | Saline County Vulnerable Population Inventory                     |
| Lafayette County Hazard Mitigation Plan               | Sedalia ADA Compliance Report/Plan                                |
| Lafayette County Health Dept. Comprehensive Plan      | Sedalia Capital Improvement Plan                                  |
| Lafayette County Land Use Plan                        | Sedalia Comprehensive Plan                                        |
| Lafayette County Recovery Plan                        | Sedalia Debris Management Plan                                    |
| Lexington Comprehensive Plan                          | Sedalia Economic Development Plan                                 |
| Lexington Economic Development Plan                   | Sedalia Land Use Plan                                             |
| Lexington Master Connectivity Plan                    | Sedalia Local Emergency Plan                                      |
| Odessa Master Connectivity Plan                       | Sedalia Storm Water Management Plan                               |
| Pettis County Communication Emergency Alert Plan      | Slater Annual City Plan                                           |
| Pettis County Critical Facilities Inventory           | Sweet Springs Comprehensive Plan                                  |
| Pettis County Debris Management Plan                  | Warrensburg Comprehensive Plan Update                             |
| Pettis County Emergency Operations Plan               | Region F SWMD 5 Year Plan                                         |
| Pettis County Event Security Plan                     | Lexington Rail to Trail Plan                                      |
| Saline County Emergency Operations Plan               | Holden Storm Water Plan                                           |
| WALC Housing Assessment Plan                          | Concordia Comprehensive Plan                                      |
| Blackwater River Watershed Study                      | Knob Noster Comprehensive Plan                                    |
| Holden Comprehensive Plan                             | City of Odessa 2025 - 2030 Strategic Plan                         |

