

**Pioneer Trails Regional Planning Commission  
2023 CEDS Annual Progress Report**

**Grantee: Pioneer Trails Regional Planning Commission**

**Project Number: ED21DEN3020026**

**Period covered by the report: July 1, 2022 – June 30, 2023**

<b>Line Item</b>	<b>Total Budgeted (from SF425)</b>	<b>Federal Funds Expended</b>	<b>Match Funds Expended</b>
<b>Personnel</b>	\$73,411.00	\$45,414.06	\$45,414.06
Fringe Benefits	26,240.00	15,793.40	15,793.40
Travel	4,032.00	5,232.27	5,232.27
Equipment*	-	1,369.88	1,369.88
Supplies	5,000.00	570.13	570.13
Contractual/Subaward*	7,800.00	15,845.49	15,845.49
Other	23,517.00	21,633.12	21,633.12
Indirect Costs	-	-	-
Direct Costs	140,000.00	97,755.37	97,755.37

***2022 CEDS Improvements***

During the June 29, 2021, scheduled EDA peer review of the Pioneer Trails RPC 2017 CEDS, expansion on the following items was recommended by Iowa Area 15 RPC staff.

- 1. The Strengths, Weaknesses, Opportunities and Threats (SWOT) section could become updated with a change from Threats to Challenges.*

The SWOT analysis was discussed among regional stakeholders and the Challenges section was incorporated into the previously submitted outline in place of Threats.

- 2. The Action/Implementation Plan needs to include a measure providing communities with opportunities to develop better planning for housing.*

The 2022 CEDS included a measure to extend Comprehensive Plans through updates and re-certification and a measure about offering complete Comprehensive Planning services to smaller communities.

***Resilience & Significant Changes in the Region’s Economic Condition***

Many opportunities arose throughout the Pioneer Trails Region in the past 12 months. As documented by the GPRA report standards:

Jobs created	216
Jobs retained	26,927
Public investment	79,330,622

Private investment	113,056,773
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Significant opportunities include:

- Missouri Highway 23 crossing of the Blackwater River at the Perry Conservation Area has undergone a hydrogeological study to ameliorate storm water flooding of the direct route between Whiteman AFB and Interstate 70. Funding opportunities to remedy the repetitive flooding are being explored.
- Saline County tourism became addressed through an EDA Tourism grant application requesting \$1,600,000 funding for a Visitor Center at Marshall Junction. This project is proposed to improve Saline County tourism revenues to reach equivalence with the other three counties, and to spur economic development at the US Hwy 65 interchange with Interstate 70.
- In 2019, the Air Force completed the Strategic Basing Process announcing Ellsworth Air Force Base, South Dakota; Whiteman Air Force Base, Missouri; and Dyess Air Force Base, Texas are the preferred locations for B-21 main operating bases.

This past year saw a handful of shocks to the PTRPC economic system. These occurrences may impact future strategy adjustments or regional outcomes.

- Covid-19 has had long lasting various economic effects on our region including, but not limited to workforce reduction, inflation, supply chain difficulties and material shortages.
- The longest lasting Covid-19 economic effect on the PTRPC region appears to be the significantly diminished availability of childcare for workers in all four counties.
- I-70 Community Hospital in Sweet Springs Missouri closed in 2019 and has experienced multiple failed attempts from various organizations to reintroduce medical facilities.
- Housing costs continued to increase sharply throughout the region. Available housing inventory decreased significantly with no signs of correction.

### ***CEDS Oversight***

1. Pioneer Trails Regional Planning Commission Board (attachment 2)
2. PTRPC CEDS Committee (attachment 3)
3. PTRPC Staff (attachment 4)

## CEDS Goal Evaluation

### Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

#### Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region

Strategy 1: Assist and support attraction and retention of all commercial, retail, and/or industrial businesses

Strategy 2: Promote access to affordable early-stage capital for regional businesses – particularly for start-up businesses

Strategy 3: Provide technical support and infrastructure necessary to support start up, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator

Strategy 4: Actively work to make available local, state and federal resources for business expansion/retention programs in the region

Strategy 5: Provide a comprehensive package of business development resources to the region's established and emerging businesses

Strategy 6: Utilize centralized, web-based tool that defines resources available to enhance job/business creation in the region such as (but not limited to) Location One

### Measures

#### *1. Increase the number of new businesses attracted to the region*

As presented in the GPRA worksheet, 80 Economic Development projects (facility construction/renovation, infrastructure, planning, or technical assistance) were completed in the region in Fiscal Year 2023.

Lead Agency: Regional Economic Development Organizations, regional municipalities

Funding source: Public & private investment

Time frame: FY23

Jobs created (FT): 215

Jobs created (PT/Seasonal): 1

Jobs retained: 26,927

Jobs lost: 0

Events Held: 72

Event Participants: 2,368

#### *2. Increase the number of new startups served by the SBDC*

In FY2023, the SBDC helped start 28 businesses in the region for an estimated capitalization of \$5,655,246 invested.

Lead Agency: SBDC  
 Funding source: SBA & SFCC  
 Time frame: July 1, 2022 – June 30, 2023  
 Jobs Created: 71

*3. Increase the number of counseling sessions provided by the SBDC*

In FY2023, the SBDC provided 3,307 counseling hours to 1,190 clients.

Lead Agency: SBDC  
 Funding source: SBA & SFCC  
 Time frame: July 1, 2022 – June 30, 2023  
 Jobs Created: n/a

*4. Increase the amount available for capitalization*

In FY2023, 1 participant accessed \$10,000 through the JCEDC Micro-loan program.

Lead Agency: JCEDC  
 Funding source: Public/Private  
 Time frame: FY2023  
 Jobs Created & retained: 1 Full Time/1 Part Time

*5. Increase regional participants in entrepreneur support programs such as 1 million cups.*

1 Million Cups meets on the first Wednesday allowing entrepreneurs to present their startup companies to their communities and learn how their community can help support their business to flourish.

<b>Month</b>	<b>Attendees</b>
July 2022	n/a
August 2022	24
September 2022	15
October 2022	21
November 2022	13
December 2022	12
January 2023	n/a
February 2023	53
March 2023	20
April 2023	15
May 2023	17
June 2023	23

Lead Agency: Various  
Funding source: n/a  
Time frame: FY2023  
Jobs Created: Unknown

6. *Support job skills training in the region with relevant and pertinent programs.*

In FY2023, SFCC & SBDC provided 69 training opportunities to 1,682 participants. Additionally, SFCC established the Advanced Manufacturing Task Force to collect input quarterly concerning workforce training and entrepreneurial needs in the region, PTRPC has participated in the Task Force.

Lead Agency: SFCC-Learning Force & SBDC  
Funding source: MOAMP, MO One Start Training Program, Private  
Time frame: FY2023  
Jobs Created: n/a

Additional FY 2023  
Accomplishments

- *(Bothwell Regional Health Center, Pettis County) Merged 3 practices to become a single-family medicine clinic, as well as for medical student and resident teaching at Bothwell Healing Arts.*
- *(State Fair Community College, Pettis County) Grant funds were received from the MO Area Career Center Opportunity grant for the expansion of their Career and Tech Center.*
- *(Prysmian Group, Pettis County) Expanding their current facility (formerly Alcan Cable) creating 60 new high paying jobs.*
- *(Wire Company, Pettis County) Adding new lines for crane ropes that will add 40 jobs.*
- *(Codefi Foundation on Rural Innovation) Grant funds were received for multiple counties for small business support. These funds will be used in the Marshall-Saline Region also.*
- *(Holden Business Park, Johnson County) A market analysis was completed using \$40,000 in EPA Brownfield public funding.*
- *(Phantom V Distillery, Johnson County) Construction and completion of a warehouse expansion for this facility that opened in 2021.*
- *(Industrial Development, Pettis County) Simcote, Inc. expanded into Sedalia, MO with a new manufacturing facility creating 35 new jobs in the region.*
- *(Maxxom Wheels, Pettis County) Recruited 60 new team members in response to a new major new business awarded to the plant.*
- *(Impact Sign & Awning, Pettis County) Company expansion at a new location to have better manufacturing and production. The expansion will create 8 new jobs.*
- *(EDSPC, Pettis County) hosted the 2022 Sedalia Showcase at the MO State Fairgrounds showcasing Stanley Black & Decker, State Fair Community College*

*Olen Howard Workforce Innovation Center, Retrieving Freedom, and the Nucor Pavilion. The event had 450 attendees.*

<b>Goal 2: Plan for Regional Prosperity</b>
<b>Objective 1: Support initiatives that remove barriers to employment including, but not limited to: education, child care, housing and healthcare</b>
Strategy 1: Better communicate and coordinate regional resources by increasing awareness of Pioneer Trails Regional Planning Commission services
Strategy 2: Support funding initiatives for primary, secondary and higher education
Strategy 3: Partner to support increases in services and accommodations for senior citizens and/or socially or economically disadvantaged persons
Strategy 4: Work with employers, state, and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis
Strategy 5: Work with communities to implement aggressive housing rehabilitation and demolition programs
Strategy 6: Identify strategies to address public transportation
Strategy 7: Promote and support ESL, literacy, and basic life skills educational opportunities

**Measures**

1. *PTRPC will catalog and communicate key resources and services provided by the RPC.*

PTRPC has completed the process of updating its website to include more usable links and resources, as well as schedules of services as they become available. In addition, PTRPC distributes a monthly service bulletin and newsletter containing funding opportunities, project intake forms, and description of RPC services.

Lead Agency: PTRPC  
 Funding source: EDA  
 Time frame: By FY2024  
 Jobs Created: n/a

2. *Number of educational initiatives that received increased programming funds*

In FY2023, 5 multi regional training facilities received the Workforce Training Grant in the amount of \$8,047,157. Pettis, Saline, Johnson, & Lafayette counties are listed as counties served by this grant.

Lead Agency: State Fair Community College  
 Funding source: MO One Start, Workforce Training Grant  
 Time frame: ongoing  
 Jobs Created: n/a

*3. Identify and distribute Housing Development best practices to the region.*

In FY2023 the City of Lexington invited PTRPC staff to hold a public forum on housing issues and offer a variety of potential state and federal programs from which to choose solutions for the local community. City leaders collected public comments and program information to set new policies for housing improvements in the city. The follow-up housing policy meeting in Lexington was scheduled for August in FY2024.

Lead Agency: PTRPC  
 Funding source: City contracts for comprehensive planning and mapping services  
 Time frame: FY2023 – FY2024  
 Jobs Created: n/a

*4. Inventory routes and ridership on public transportation systems.*

Fiscal Year 2022 OATS rider and rideshare data: Baseline Data

	Riders	Rides
<b>Pettis</b>	1,578	54,027
<b>Lafayette</b>	586	16,285
<b>Johnson</b>	1,028	16,386
<b>Saline</b>	458	13,674
<b>PTRPC</b>	<b>3,650</b>	<b>100,372</b>

<b>Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions</b>
Strategy 1: Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans and permitting processes

**Measures**

- 1. Increase the number of community, county master plans and other strategic plans.*

See Appendix 5 for a current list of regional plans. Comprehensive Plan for the City of Concordia updated FY2023. Future Comprehensive Plan updates scheduled for The City of Knob Noster in FY24, and City of Odessa in FY25.

Lead Agency: PTRPC and various others  
Funding source: City and county contracts for planning and mapping services  
Time frame: Current plans (2022-2024)  
Jobs Retained: n/a

*2. Increase number of subscribers to the monthly service bulletin.*

In FY2023 PTRPC staff prepared and introduced a new Project Proposal Intake Form to make improved use of the funding opportunity information distributed monthly through the Service Bulletin. Service Bulletin subscribers numbered 78 in 2023.

Lead Agency: PTRPC  
Funding source: EDA (employee time)  
Time frame: Annual  
Jobs Retained: 1

*3. Host at least one workshop in the region on economic development for all officials and clerks.*

In July of FY2023 CMEDA, Evergy, and State Fair Community College sponsored the Next Move Group learning workshop titled “Making Economic Development Happen in Your Community”. Elected officials from Johnson, Lafayette, Pettis, and Saline Counties were invited at no charge. Twenty-five participants took advantage of the workshop.

The PTRPC Fiscal Officer invited clerks in the region to a roundtable meeting for economic development and city record custodian issue discussions.

Lead Agency: CMEDA and PTRPC  
Funding source: EDA (employee time), CMEDA and Evergy  
Time frame: FY2023  
Jobs Retained: 1

<b>Objective 3: Promote and preserve the region’s rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefit of residents and visitors</b>
Strategy 1: Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions
Strategy 2: Support agri-tourism in the region
Strategy 3: Support the development of new tourism venues, attractions, and destinations



## Measures

1. *Increase the number of tourism or historic preservation related applications.*

In FY2023, Saline County Commissioners engaged PTRPC staff to prepare an EDA Tourism application for a Visitor Center at Marshall Junction. Organizations involved in tourism throughout the region joined in support of the proposed center. The application yielded the county \$1,600,000 in construction grant funds for the project.

Lead Agency: PTRPC, Saline County and various other entities

Funding source: EDA (employee time)

Time frame: ongoing

Jobs Retained: n/a

2. *Measure the economic impact of visitors in the region through the NAICS codes from the county Department of Tourism data.*

According to the Missouri Department of Tourism, the dollars associated with the tourism NAICS spending code in the Pioneer Trail Region are listed below:

County	2022	2023	2024	Increase/Decrease from previous year (baseline 2022)
Lafayette	\$35,503,829.49	-	-	-
Johnson	\$84,115,352.24	-	-	-
Pettis	\$87,662,866.04	-	-	-
Saline	\$28,513,570.79	-	-	-

In addition, the table below lists large-scale attractions, events, and destinations that drew visitors to the region in FY2023.

Old Drum, Warrensburg (Missouri's Historical Dog)	Missouri State Fair	Arrow Rock
UCM Homecoming	Scott Joplin Festival (Sedalia)	Concordia Fall Festival
Johnson County Fair	Old West October Fest (Lexington)	Pub-Crawl (Sedalia)
Lexington Saint Patrick's Day Event	Johnson County Rodeo	Sedalia Showcase (Sedalia)
Lafayette County Fair	Dickens Christmas	MO State Corn Husking Championship
UCM Get the Red Out	UCM Parent Weekend	Saline County Fair

Lead Agency: Old Trails Regional Tourism Partnership, Chambers of Commerce  
 Funding source: various  
 Time frame: Annual update  
 Jobs Created: Multiple; various industries.

3. *Measure economic impact of the regional Visitor Welcome Center after 2023 opening.*

The Visitor Center has not yet been constructed as of June 2023.

Lead Agency: Saline County Commission  
 Funding source: Various  
 Time frame: Update annually  
 Jobs Created: Unknown

<b>Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.</b>
Strategy 1: Foster coordination of business and educational resources to ensure the needs of the region’s employers are met, and encourage effective input from employers on course and program development
Strategy 2: Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled, and the economically disadvantaged
Strategy 3: Promote job training and retaining services to close employment “skill gap” and meet the employment needs of the region.

### Measures

1. *Increase access to number of shared apprenticeship opportunities and professional skills training and certifications.*

The table below lists current data through March 31, 2023. *Source:*  
<https://www.workreadycommunities.org/MO>

County	Certified Workforce Ready?	No. Employers Supporting	Bronze NCRC	Silver NCRC	Gold NCRC	Platinum NCRC	NCRC Plus
Pettis	Yes	58	68	161	68	13	16
Johnson	No	11	241	403	206	64	27
Lafayette	In progress	12	28	81	34	11	+
Saline	Yes	80	282	660	357	82	65

Lead Agency: SFCC  
 Funding source: None  
 Time frame: FY2023

Jobs Retained: Unknown

- 2. Identify new training opportunities and certificate skills unique to the region.*

In FY2023, SFCC received funding to train 26 companies and instruct 1,391 individuals. Baseline established for comparison.

Lead Agency: SFCC

Funding source: MOAMP, Missouri One Start Training Program, Private

Time frame: July 1, 2022- June 30, 2023

Jobs Created: Unknown

- 3. Establish baseline workforce analysis of the region.*

In FY2023 the PTRPC Workforce Participation Rate ranged from 53.6% in Johnson County to 65.4% in Lafayette County with unemployment ranging lower than the remainder of the state at 2.9% or less in each county.

Lead Agencies: West Central Missouri Workforce Investment Board and Argonne National Laboratory NERDE

Funding source: State of Missouri Dept. of Economic Development

Time frame: FY 2024

Additional FY 2023  
Accomplishments

- (Pettis County Community Partners, Pettis County) Participating in the local Food Purchase Assistance Corp Agreement Program.*
- (University of Central Missouri, Johnson County) Grant funds were received to help with updating their agriculture programs.*
- (The City of Slater, Saline County) Received a grant to help in updating their older equipment.*
- (Marshall Board of Public Works, Saline County) Received a grant to help with the purchase of a new compactor.*
- (Lafayette and Saline County) received \$100,000 LATCF under ARPA funds from the US Treasury to be used for anything but lobbying services for the county.*
- (WALC, Johnson County) A childcare assessment was completed through the Military Community Reinvestment Grant program.*
- (Knob Noster School District, Johnson County) A US Dept of Defense education Activity grant was received to aid in updating their cyber security and computer science skills.*

- *(Warrensburg Area Career Center, Johnson County) Received a grant from DESE for completing school renovations & updating programs.*
- *Senator Roy Blunt earmarked \$2,000,000 through EPA to the wastewater development project at the junction of I-70 & 65 HWY in Saline County.*
- *(Francis Energy, Pettis County) Volkswagen Trust funds were received for the purpose of adding vehicle charging stations at their facilities.*
- *(MU Extension, Lafayette County) Land donation of 13.5 acres from Frank & Sandy Rieckhoff to be used for a new building, fairgrounds, etc.*
- *(Warrensburg Convention & Visitors Bureau, Johnson County) Received an ARPA Local Tourism Asset Grant for updates and repairs on the center.*
- *(City of Sedalia, Pettis County) Received an ARPA Local Tourism Asset Grant for Field Improvements in the city.*
- *(Mid Missouri Energy, Saline County) USDA funds were received to help recover from market losses due to COVID -19.*
- *(City of Sedalia, Pettis County) DNR-SHPO funds were received for conducting a reconnaissance level historic architectural survey of west central Sedalia residential area.*
- *(Johnson County, Whiteman Area Leadership Council (WALC)) completed a Phase 2 Regional Housing Assessment and Action Plan.*
- *(SkillUp, regional) The purpose of the SkillUp program is to provide Food Stamp recipients opportunities to gain skills, training or experience that will improve their ability to attain employment and decrease their dependency on public assistance programs. This program had 80 enrolled and served through the Sedalia Job Center.*
- *(Job Training Opportunities, regional) The West Central Region utilizes suitable WIOA employment and training activities for adults, dislocated workers, and youth. The activities are occupational skills training, on-the-job training, incumbent worker training, workplace experience training with related instruction, readiness training and adult education and literacy activities. Occupational skills training provides clients with tuition and fee assistance for in-demand occupational skills training at two-and four-year post-secondary schools. This service closes the gap between job seekers in the community and employers in need of skilled workers. 156 participants from the 4-county area were enrolled and served through the Sedalia Job Center.*
- *(Workforce Training, regional) Workforce Training Grants were received in several different workforce opportunities for training in CDL, Biotechnology & Biomanufacturing, utility workers, Ultrasound, and personal training to address the nursing shortage.*

### **Goal 3: Promote Infrastructure Improvements throughout the Region**

<b>Objective1: Expand the role of technology in the region’s economy</b>
Strategy 1: Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage
Strategy 2: Encourage the use of GIS mapping throughout the region
Strategy 3: Explore technology-related opportunities available for expansion to the region.

**Measures**

1. *Establish services for small communities available through GIS capabilities provided by the RPC.*

PTRPC staff created a service flyer outlining the RPC’s GIS capabilities and schedule of services. GIS capabilities are offered as opportunities become available in public meetings, and networking events.

Lead Agency: PTRPC  
 Funding source: EDA  
 Time frame: By July 1, 2024  
 Jobs Retained: 1 (PTRPC GIS Planner)

2. *Pilot one community broadband survey to identify gaps in service and improve connectivity through grant research and applications.*

In FY2023, a broadband needs online survey was conducted through the University of Missouri Extension office. This survey was mailed and electronically mailed to stakeholders in the RPC’s region. Two in-person regional meetings were facilitated by PTRPC staff with the state office to follow-up the survey with discussions of broadband needs and development plans.

Lead Agency: Office of Broadband & University of MO Extension  
 Funding source: Missouri Dept. of Economic Development  
 Time frame: Ongoing  
 Jobs Created: 1 (PTRPC Community Development Planner)

3. *Market preliminary project planning services available from Milken through EDA.*

In FY2023 Odessa chamber of commerce and city staff requested preliminary market and project planning services from PTRPC staff. EDA and ESRI data sources were gathered and analyzed by staff to present a grocer initiative to attract a replacement mercantile food supply service for the city.

Lead Agency: PTRPC  
 Funding source: EDA and city contract services arrangement

Time frame: FY 2023 - FY2024  
 Jobs Retained: 3

<b>Objective2: Improve and expand major transportation infrastructure networks to provide a safe transportation system</b>
Strategy 1: Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region
Strategy 2: Support the coordination of regional highway coalitions to support additional road improvements and road safety funds
Strategy 3: Identify opportunities to improve the safety of community members while they utilize the transportation system.
Strategy 4: Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists

**Measures**

1. *Make a regional Transportation Plan available by 2027.*

A regional Transportation Plan is updated annually. The 2023 plan is complete and posted to the Pioneer Trails Website May 24, 2023.

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: Annual update  
 Jobs Retained: 1 (PTRPC Principal Planner)

2. *Develop a Public Transit Human Services Coordination Plan for regional counties by 2023*

Plan has been updated and is pending approval upon MoDOT review. June 18, 2023

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: December 2023  
 Jobs Retained: 1 (PTRPC Principal Planner)

3. *Increase the number of improvements addressed from the regional transportation needs list.*

The table below outlines the total MoDOT investment per county in FY2023

<b>County</b>	<b>Fiscal Year</b>	<b>Investment</b>
Johnson	2023	\$7,021,000

Lafayette	2023	\$15,083,000
Pettis	2023	\$16,326,000
Saline	2023	\$2,257,000

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: Annual update  
 Jobs Retained: 1 (PTRPC Principal Planner)

4. *Increase the number of participants in regional coalitions.*

Attendance outlined below. PTRPC staff will increase outreach efforts, namely through the monthly Service Bulletin.

<b>Coalition</b>	<b>FY2023 Attendance Average</b>	<b>FY2024 Attendance Average</b>
<b>TAC</b>	73	-
<b>Destination Safe</b>	40	-

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: Annual update  
 Jobs Retained: 1 (PTRPC Principal Planner)

5. *Compile and distribute funding opportunities for transportation needs.*

Funding opportunities distributed to relevant parties directly, during public meetings and the PTRPC monthly Bulletin.

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: Ongoing  
 Jobs Retained: 2

6. *Increase the number of TAP (Transportation Alternatives Program) Grant Applicants*

2022 applications recorded for baseline. Of the 8 applications, 6 from the PTRPC region were funded \$1,839,647.

TAP Applicants	
2022	2024
8	-

Lead Agency: PTRPC  
 Funding source: MoDOT  
 Time frame: 2022  
 Jobs Retained: 1 (PTRPC Principal Planner)

<b>Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment</b>
Strategy 1: Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, water, sidewalks, bridges, and telecommunication
Strategy 2: Identify local, state, federal, and private funding sources for capital improvement

### Measures

1. *Increase the number of EIERA, EPA and DNR Brownfield grant applications.*

	# of Applicants	Awarded	Award undetermined	Funding source
FY2023	0	n/a	n/a	n/a

Lead Agency: PTRPC  
 Funding source: EIERA, EPA, DNR  
 Time frame: FY2023  
 Jobs Retained: 2 (Executive Director and Community Development Planner)

2. *Coordinate and host public education or certification opportunities when available*

Mo. Dept. of Natural Resources and Kansas State University staff worked with JCEDC staff and Holden city staff to prepare a \$40,000 application for a Brownfields Market Analysis on behalf of the Holden Business Park project. PTRPC staff participated with JCEDC staff and city staff in the analysis sessions provided by EPA for the city of Holden.

Lead Agency: DNR  
 Funding source: DNR; individual jurisdictions  
 Time frame: Months-long event  
 Jobs Retained or to be created: Unknown



Additional FY 2023  
Accomplishments

- *(Pettis County Ambulance District) A grant was received from the Dept of Public Safety to be used for any needs the district may have.*
- *(City of Slater, Saline County) Sidewalk replacement/repair was completed through funding from MODOT-TAP grant.*
- *(Sedalia Public Works, Pettis County) A DNR grant through ARPA funds was received for stormwater improvements throughout the city.*
- *(City of Sedalia, Pettis County) Sidewalks and ramps in 52 blocks of North Sedalia will become ADA compliant with the help of a Community Revitalization Grant.*
- *(Johnson, Lafayette, and Saline County Jails) These counties received MO Dept of Public Safety Grant -ARPA funds for much needed security and improvements to their local jails.*
- *(City of Holden, Johnson County) A T-Mobile Hometown grant was received to help finish the railing project downtown.*
- *(City of Lexington, Lafayette County) A grant was received to help with new sidewalks from Aull Lane to 21<sup>st</sup> St.*
- *(Pettis and Johnson County) USDA funds were received by Starline, Inc., Summers Pharmacy, and Will Krause Investments to install solar panels at there businesses.*
- *(Johnson, Lafayette, Saline, and Pettis Counties) Areas in these regions received an Office of Public Safety Workplan and M & A grant dollars to help with salaries and supplies.*
- *(Trails Regional Library, Johnson, and Lafayette County) Library facilities in these counties received a Mo State Library Grant to help in the aid of purchasing new computers.*
- *(City of Warrensburg, Johnson County) Fiber lines have been installed by Fastwyre Broadband.*
- *(Johnson County) awarded ARPA funds to a Water Resources Match Program and five organizations have been funded: the cities of Centerview, Holden, Knob Noster, Leeton and Johnson County Public Water Supply District 3 for a total project of \$2,2 million.*
- *(City of Sedalia, Pettis County) received a Safe Streets 4 All grant to help develop a comprehensive safety action plan.*

Goal 4: Preserve Regional Quality of Place

<b>Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails</b>
Strategy 1: Assist communities in planning for park and recreation facilities
Strategy 2: Support the maintenance and expansion of recreational park facilities
Strategy 3: Support or assist in the development of county-wide hiking and biking trail networks

**Measures**

1. *Record and track trail use in the region.*

<b>Trail</b>	<b>2022 Visitors (Base Established)</b>	<b>2023 Visitors</b>	<b>2024 Visitors</b>
Katy Trail – Rock Island Spur	<b>8,401</b>	-	-
Katy Trail – Knob Noster Trailhead	<b>18,105</b>	-	-
Knob Noster State Park	<b>309,723</b>	-	-
Spirit Trail	Not collected	-	-
Bothwell Lodge State Historic Site	<b>41,259</b>	-	-
Arrow Rock State Historic Site	<b>80,967</b>	-	-
Van Meter State Park	<b>38,528</b>	-	-
Confederate Memorial State Historic Site	<b>98,631</b>	-	-
Battle of Lexington State Historic Site	<b>40,594</b>	-	-
<b>TOTAL</b>	<b>636,208</b>		

Source:[https://mostateparks.com/sites/mostateparks/files/Final\\_2022\\_Attendance.pdf](https://mostateparks.com/sites/mostateparks/files/Final_2022_Attendance.pdf)

Lead Agency: Johnson County  
 Funding source: DNR  
 Time frame: 2023-2024  
 Jobs Created: 20 full-time; 61 part-time

2. *Market GIS services as a planning tool among smaller communities*

Several small cities requested GIS services to update their outdated city zoning maps. Some of the cities had PTRPC staff scan their old, paper utility maps using the flatbed scanner, with a view towards digitizing those maps later.

Lead Agency: PTRPC  
 Funding source: MoDOT, EDA, Odessa, Knob Noster, Alma, and other contracts  
 Time frame: Annual update  
 Jobs Retained: 1

3. *Market Comprehensive Plan recertification among small communities and counties.*

City of Concordia Comprehensive Plan scheduled to become completed in 2023, with planning contracts pending with the City of Knob Noster, and the City of Odessa.

Lead Agency: PTRPC  
 Funding source: EDA, City contracts  
 Time frame: FY2024  
 Jobs Retained: 2

4. *Communicate funding opportunities to relevant parties in the region for improvements to park and recreational facilities.*

Funding opportunities are distributed and discussed as they become available.

Lead Agency: PTRPC  
 Funding source: State Dept. of Natural Resources and other various  
 Time frame: FY2024  
 Jobs Retained: 2

5. *Incorporate trail use tracing technology*

Technology purchased but not implemented to date.

Lead Agency: PTRPC  
 Funding source: MoDOT, Varies  
 Time frame: FY2024  
 Jobs Retained: 1

<b>Objective 2: Recognize the opportunity to sustain and grow local emergency preparedness planning</b>
Strategy 1: Sustain regional emergency management assets
Strategy 2: Encourage PTRPC Staff to gain the required expertise to provide first-class technical assistance to potential grant applicants
Strategy 3: Create Hazard Mitigation Plans for the region and make them accessible to constituents
Strategy 4: Explore Hazardous Materials Planning

## Measures

1. *Deliver one (3) Hazardous Materials plans – one each for Lafayette, Johnson, and Pettis County*

Lafayette and Johnson County plan under review by FEMA; June 18, 2023. Pettis County update underway.

Lead Agency: PTRPC  
 Funding source: SEMA / County EMA  
 Time frame: December 2024  
 Jobs Retained: 1 (PTRPC Principal Planner)

2. *Recruit stakeholder engagement in the Hazard Mitigation Process.*

	<b>2018 Participation</b>	<b>2023 Participation</b>
<b>Lafayette</b>	81%	80%
<b>Johnson</b>	100%	71%
<b>Pettis</b>	69% (2019)	- (2024)

Lead Agency: PTRPC  
 Funding source: SEMA / County EMA  
 Time frame: 2024  
 Jobs Retained: 3

3. *Increase the number of FEMA or other resilience grant applications.*

One application pending with the City of Knob Noster School District.

Lead Agency: PTRPC  
 Funding source: SEMA / County EMA  
 Time frame: 2024  
 Jobs Retained: 3

**Additional FY 2023  
Accomplishments**

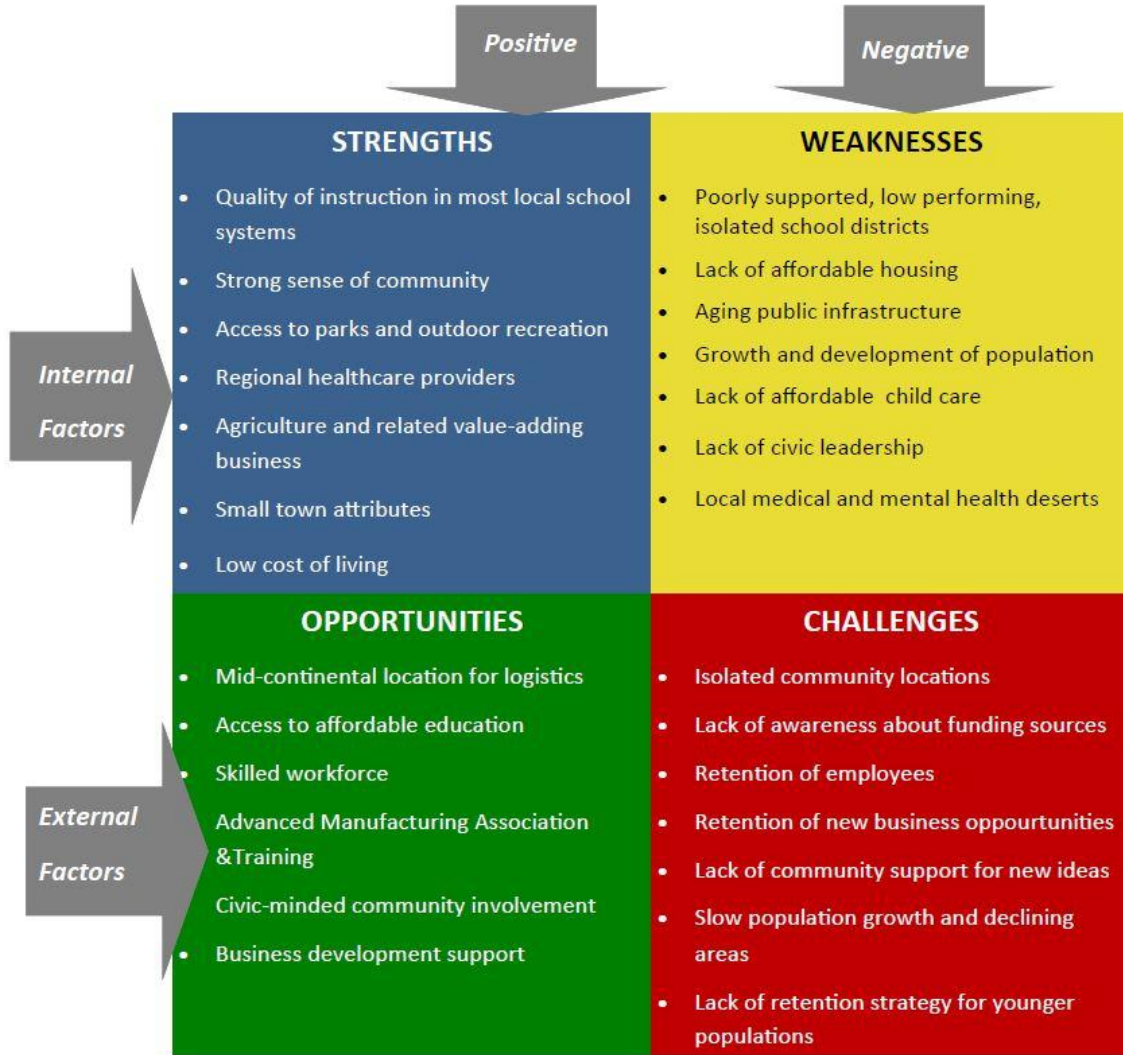
- *(City of Sedalia, Pettis County) A 10ft wide walking/bike trail from Katy Depot to Liberty Park was added with a TAP grant.*
- *(City of Sedalia, Pettis County) The Liberty Park Stadium was able to be renovated with a Mo Dept of Economic Development Local Tourism Asset Development Grant.*

- *(Johnson, Lafayette, and Saline County) Police and Sheriffs Departments in these regions received Mo Dept of Public Safety Grants to upgrade equipment, patrol vehicles, mobile data terminals, and investigative technology and software.*
- *(Lafayette, Pettis, and Saline County) Public schools in these regions received a DESE Public Safety grant was received to support school safety improvements.*
- *(City of Slater, Saline County) The Slater Ambulance district used ARPA funds to help lower the cost of Zoll cardiac monitors.*
- *(City of Sedalia, Pettis County) A grant was received to help with the purchase of rifle vests.*

## Future Plan of Action

- Implement new 5-year plan goals and objectives.
- Increase the amount available for capitalization.
- Increase regional participants in entrepreneur support programs such as 1 million cups.
- PTRPC will catalog and communicate key resources and services provided by the RPC.
- Identify and distribute Housing Development best practices to the region.
- Increase the number of community, county master plans and other strategic plans.
- Increase number of subscribers to the monthly service bulletin.
- Host at least one workshop in the region on economic development for all officials and clerks.
- Increase the number of tourism or historic preservation related applications.
- Measure the economic impact of visitors in the region through the NAICS codes from the county Department of Tourism data.
- Measure economic impact of the regional Visitor Welcome Center after 2023 opening.
- Establish baseline workforce analysis of the region.
- Pilot one community broadband survey to identify gaps in service and improve connectivity through grant research and applications.
- Increase the number of improvements addressed from the regional transportation needs list.
- Increase the number of TAP (Transportation Alternatives Program) Grant Applicants
- Increase the number of EIERA, EPA and DNR Brownfield grant applications.
- Coordinate and host public education or certification opportunities when available
- Record and track trail use in the region.
- Market Comprehensive Plan recertification among small communities and counties
- Communicate funding opportunities to relevant parties in the region for improvements to park and recreational facilities.
- Incorporate trail use tracing technology.
- Deliver three (3) Hazardous Materials plans – one each for Lafayette, Johnson, and Pettis County
- Increase the number of FEMA or other resilience grant applications.

# Attachment 1: Updated SWOT



## Attachment 2: Pioneer Trails Board

Name	County	Position
Tracy Brantner	Johnson	City/Village Caucus
Marsha Corbin	Lafayette	Stakeholder
Brad Maclaughlin	Lafayette	Lafayette County Commissioner
Troy Mathews	Johnson	Johnson County Commissioner
Stephanie Gooden	Saline	Saline County Commissioner
Israel Baeza	Pettis	Pettis County Commissioner
Jim Marcum	Pettis	Private Sector
Allan Rohrbach	Pettis	City/Village Caucus
Beth Hanson	Lafayette	City of Lexington
Greg Swift	Saline	Private Sector
Tracy Dyer	Lafayette	Private Sector
Danielle Dulin	Johnson	City of Warrensburg Representative
Ron Kumm	Lafayette	City of Higginsville (Ex-Officio)
Shawna Davis	Lafayette	City of Odessa Representative
Vacant	Johnson	Stakeholder
Jessica Craig	Pettis	Stakeholder
JD Kehrman	Saline	City of Marshall Representative
Vacant	Johnson	Private Sector
Vacant	Lafayette	City/ Village Caucus
Vacant	Saline	City/ Village Caucus
Vacant	Saline	Stakeholder
Kelvin Shaw	Pettis	City of Sedalia Representative



### Attachment 3: CEDS Committee

Name	Organization	County
Tracy Brantner (Chair)	Johnson County Economic Development	Johnson
Cheryl Barnson	Equity Bank	All
Catherine Neuner	University of Missouri Extension	Lafayette
Marsha Corbin	Old Trails Regional Tourism Partnership	Lafayette
Amy Jackson	State Fair Community College	Pettis
Kelly Asbury	Small Business & Technology Development Center at State Fair Community College	Pettis
Jessica Craig	Sedalia - Pettis County Economic Development	Pettis
Missy Edison	West Central Missouri Workforce Development	Pettis

## Attachment 4: Pioneer Trails Staff

Name	Position
Norm Lucas	Executive Director
Debbie Brackman	Homeland Security Planner
Nathan Cooley	GIS Planner
Christopher Hess	Principal Planner
Susan Flandermeyer	Fiscal Officer
Janet Luetjen	Community Development Planner

## Appendix 5: Current Regional Plans & Studies (2022-2024)

CMEDA Labor Basin Study	Pettis County Firefighting Capability Plan
Crooked Creek Watershed Plan (In Progress)	Pettis County Floodplain Management Plan
Higginsville Comprehensive Plan	Pettis County Hazard Mitigation Plan
Higginsville Local Emergency Plan	Pettis County Mass Care Sheltering Plan
Higginsville Master Connectivity Plan	Pettis County Recovery Plan
Higginsville Park Master Plan	Pioneer Trails Broadband Availability and Adoption Strategic Plan
Holden Broadband for Business Survey	Pioneer Trails Public Transit Human Services Coordination Plan
Johnson County Critical Facilities Plan	Pioneer Trails Transportation Plan
Johnson County Economic Development Plan	Region F Solid Waste Management District 5 Year Plan
Johnson County Emergency Plan	Saline County Communication Emergency Alert Plan
Johnson County Hazard Mitigation Plan	Saline County Critical Facilities Inventory
Johnson County Innovation District Corridor Study*	Saline County Evacuation Plan
Johnson County Recovery Plan	Saline County Family Reunification Plan
Knob Noster Main Street Connection Plan (in progress)	Saline County Hazard Materials Plan
Lafayette County ADA Compliance Report/Plan	Saline County Hazard Mitigation Plan
Lafayette County Comprehensive Plan	Saline County Vulnerability Assessment
Lafayette County Emergency Plan	Saline County Vulnerable Population Inventory
Lafayette County Hazard Mitigation Plan	Sedalia ADA Compliance Report/Plan
Lafayette County Health Dept. Comprehensive Plan	Sedalia Capital Improvement Plan
Lafayette County Land Use Plan	Sedalia Comprehensive Plan
Lafayette County Recovery Plan	Sedalia Debris Management Plan
Lexington Comprehensive Plan	Sedalia Economic Development Plan
Lexington Economic Development Plan	Sedalia Land Use Plan
Lexington Master Connectivity Plan	Sedalia Local Emergency Plan
Odessa Master Connectivity Plan	Sedalia Storm Water Management Plan
Pettis County Communication Emergency Alert Plan	Slater Annual City Plan
Pettis County Critical Facilities Inventory	Sweet Springs Comprehensive Plan
Pettis County Debris Management Plan	Warrensburg Comprehensive Plan Update
Pettis County Emergency Operations Plan	Region F SWMD 5 Year Plan
Pettis County Event Security Plan	Lexington Rail to Trail Plan
Saline County Emergency Operations Plan	Holden Storm Water Plan
WALC Housing Assessment Plan	Concordia Comprehensive Plan
Blackwater River Watershed Study	