

Pioneer Trails Regional Planning Commission 2022 CEDS Annual Progress Report

Grantee: Pioneer Trails Regional Planning Commission

Project Number: ED18DEN3020008

Period covered by the report: July 1, 2021 – June 30, 2022

2017 CEDS Improvements

Upon review of the Pioneer Trails RPC 2017 CEDS, expansion on the following items was requested by EDA.

1. *An explanation stating how comments received from the public were incorporated into the final CEDS.*
 - a. The final CEDS was emailed to all participants in town hall meetings asking for feedback and comments. No comments were received. PTRPC staff also created a CEDS Facebook page (<https://www.facebook.com/ptrpcceeds/>) to gather comments and allow the CEDS Committee members to share the page via their respective organizations. While the page gathered 22 likes and the CEDS report post reached 223 people via 5 shares, no comments were received.
2. *The Strengths, Weaknesses, Opportunities and Threats (SWOT) section should include information on energy needs.*
 - a. A SWOT analysis survey was distributed to regional energy providers and incorporated into the previously submitted analysis (see attachment 2)
 - b. The PTRPC Director was invited to attend MDNR symposiums on energy needs and participated in sessions to better assess the needs of the region compared to the needs and the provisions across the state.
3. *The Action/Implementation Plan needs to include a reasonable estimate of the costs associated with implementing each selected high-priority activity, and a realistic timeframe for execution, with relevant benchmarks and performance measures that address overall impact.*
 - o Leadership & Business Retention: Synchronist Utilization
 - Cost: Free. Evergy and DED are providing Synchronist licenses to partner organizations and communities in the region. This BR&E tool will help regional EDOs streamline and unify the BR&E interview, follow-up, and CRM processes
 - Coverage: All Pioneer Trails EDOs and communities. Lafayette County does not currently have dedicated Economic Development personnel; PTRPC plans to help with Lafayette County BR&E in the future.
 - Timeline: Currently, one PTRPC EDO utilizes this tool. The goal is to have 100% PTRPC Synchronist utilization (in some respect) by 2022.

- Leadership & Business Retention: Mayor Networking Event
 - Cost: ~\$500 per event
 - Coverage: All PTRPC communities
 - Timeline: The first event in February 2018 was a success. The second event was held in October 2019. PTRPC plans to make the networking event an annual event.
 - Future improvements: Future events will incorporate City Managers or Administrators in addition to mayors.
 - Due to the pandemic, networking events were postponed in 2020 and in the first half of 2021.
- Workforce Development & Needs: Central Missouri Economic Development Alliance (CMEDA) Labor availability study
 - Cost: \$25,000
 - Coverage: Pioneer Trails region + Henry County
 - Timeline: By July 2018
- Infrastructure: Knob Noster – Whiteman AFB Wastewater Partnership
 - Description: Whiteman Air Force Base coordinated an Air Force Community Partnership task force to identify opportunities to combine resources with regional stakeholders. One identified opportunity was the extra capacity at WAFB and the under-performing wastewater system at nearby Knob Noster.
 - Cost & timeline: TBD. A feasibility study was performed by a local engineering group to determine viability, options, and cost estimates. The study was completed in the third quarter of 2018.
 - Impact: Over 6500 Knob Noster and WAFB residents

Resilience & Significant Changes in the Region’s Economic Condition

Many opportunities arose throughout the Pioneer Trails Region in the past 12 months. As documented by the GPRA report standards:

| | |
|--------------------|--------------|
| Jobs created | 106 |
| Jobs retained | 295 |
| Public investment | \$90,652,648 |
| Private investment | \$54,820,970 |

Significant opportunities include:

- Roundhill Group acquired Remington Arms and re-opened the long-gun stock manufacturing in Lexington
- The Missouri General Assembly has allocated funds to construct the latest extension of the Spirit Trail through Knob Noster State Park.
- Missouri Highway 23 crossing of the Blackwater River at the Perry Conservation Area is undergoing a hydrogeological study to ameliorate storm water flooding of the direct route between Whiteman AFB and Interstate 70. The engineering study has been completed and public education efforts are being taken.

- Economic Developers in the PTRPC region have coordinated recovery assistance for area businesses throughout the pandemic period via CARES Act EDA funding and ARPA.
- SBDC at SFCC provided free Business Resilience training to regional businesses through a PTRPC contract.
- SBDC at SFCC had increased numbers of entrepreneurs engaged in LaunchU and other entrepreneurial activities compared to previous years
- Meat processing and other essential businesses experienced increases in demand during the pandemic leading to increasing wages and employment opportunities

This past year saw a handful of shocks to the PTRPC economic system. These occurrences may impact future strategy adjustments or regional outcomes.

- Covid-19 has had long lasting various economic effects on our region including, but not limited to workforce reduction, inflation, supply chain difficulties and material shortages.
- I-70 Community Hospital in Sweet Springs Missouri closed in 2019 but has attracted the attention of the Sweet Springs ambulance district as a potential center for health services.
- The University of Central Missouri has lost the Boys/Girls State program.
- Region F Solid Waste District is no longer administered by PTRPC as of July 1, 2018. Projects and objectives previously written into the 2017 CEDS Five-Year Plan are no longer implemented with input from PTRPC, scheduling, as well as funding utilization and distribution are prioritized by separate a party.
- Sole proprietor and other small mercantile or hospitality businesses hibernated during lockdown, some did not re-open.
- Labor participation rates fell abruptly throughout the region at the onset of the pandemic. Only in Lafayette County did labor participation rates rebound quickly to pre-pandemic levels.
- Housing costs increased sharply throughout the region as the pandemic entered a second year. Available housing inventory decreased significantly with no signs of correction.

CEDS Oversight

1. Pioneer Trails Regional Planning Commission Board (attachment 3)
2. PTRPC CEDS Committee (attachment 4)
3. PTRPC Staff (attachment 5)

CEDS Goal Evaluation

Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region

Strategy 1: Assist and support attraction of all commercial, retail, and/or industrial businesses

Strategy 2: Actively work to make available local, state, and federal resources for business expansion/retention programs in the region

Strategy 3: Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator

Strategy 4: Promote access to affordable early-stage capital for regional businesses – particularly for startup businesses

Measures

1. *Increase the number of businesses attractions and expansions in the region*
As presented in the GPRA worksheet, 42 Economic Development projects (facility construction/renovation, infrastructure, planning, or technical assistance) were completed in the region in Fiscal Year 2022.

Lead Agency: Regional Economic Development Organizations, regional municipalities

Funding source: Public & private investment

Time frame: FY22

Jobs created (FT): 94

Jobs created (PT/Seasonal): 12

Jobs retained: 295

Jobs lost: 4

Event Participants: 3,557

2. *Increase the number of new startups served by the SBTDC*

In FY2022, the SBTDC helped start 34 businesses in the region for an estimated capitalization of \$12,843,820 invested.

Lead Agency: SBTDC

Funding source: SBA & SFCC

Time frame: July 1, 2021 – June, 2022

Jobs Created: 34

3. *Increase the number of client assistance provided by the SBTDC*

In FY2022, the SBTDC provided 26 trainings to 337 participants.

Lead Agency: SBTDC
 Funding source: SBA & SFCC
 Time frame: July 1, 2021 – May 11, 2022
 Jobs Created: n/a

4. *Increase the number of participants accessing early-stage capital*

- In FY2022, 1 participant accessed \$10,000 through the JCEDC Micro-loan program
- In FY2021, 3 participants accessed \$7,500 through the JCEDC Micro-loan program
- In FY2020, 1 participant accessed \$10,000 through the JCEDC Micro-loan program
- In FY2019, 1 participant accessed \$2,500 through the JCEDC Micro-loan program.
- In FY2018, 1 participant accessed \$3500 through the JCEDC Micro-loan program
- In FY 2018, 2 participants accessed \$10,000 through the MainStreet Higginsville building improvement loan program
- In FY2018, 3 participants accessed \$36,000 through the Lexington Pride building improvement loan program
- In FY2017, 34 individuals accessed \$591,060 through the FSA Microloan Program in the Pioneer Trails region.

Lead Agency: Various
 Funding source: Various
 Time frame: FY2022
 Jobs Created & retained: 5

5. *Track the number of new business licenses where available.*

The table below lists the number of business licenses issued in FY2022 by each jurisdiction that issues licenses.

| Jurisdiction | No. of Licenses | Jurisdiction | No. of Licenses |
|---------------------|------------------------|---------------------|------------------------|
| Warrensburg | 1,100 | Holden | 145 |
| Odessa | 450 | Knob Noster | 157 |
| Leeton | 16 | Sedalia | 1,013 |
| Marshall | 80 | Higginsville | 326 |
| Sweet Springs | 78 | Lexington | 412 |
| Slater | 59 | Concordia | 106 |

Lead Agency: Various
 Funding source: n/a
 Time frame: FY2021

Jobs Created: Unknown

6. *Increase regional participation in 1 Million Cups.*

1 Million Cups meets on the first Wednesday allowing entrepreneurs to present their startup companies to their communities and learn how their community can help support their business to flourish.

| Month | Attendees |
|----------------|------------------|
| July 2021 | 20 |
| August 2021 | n/a |
| September 2021 | 23 |
| October 2021 | 22 |
| November 2021 | 15 |
| December 2021 | n/a |
| January 2022 | n/a |
| February 2022 | 37 |
| March 2022 | 17 |
| April 2022 | 32 |
| May 2022 | 13 |

Lead Agency: Economic Development Sedalia – Pettis County

Funding source: Kauffman Foundation

Time frame: FY2022

Jobs Created: n/a

7. *Offer at least one LocationOne training session.*

LocationOne training provided by Saline County Economic Development on December 6, 2018 to local and regional realtors.

Lead Agency: KCP&L

Funding source: KCP&L

Time frame: By 2020

Jobs Created: n/a

8. *Utilize Synchronist as a business retention & expansion interview tool*

The Missouri Department of Economic Development, Kansas City Power & Light, and Ameren all support MO EDO use of the Synchronist business retention interview platform to unify BR&E efforts. In the Pioneer Trails Region, three organizations currently utilize the platform.

Lead Agency: DED

Funding source: DED, KCP&L

Time frame: By 2022
Jobs Created: n/a

Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region’s economic base

Strategy 1: Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers

Strategy 2: Support farm-to-fork industries such as farmers markets, specialty crops, and other value-added products or producers

Strategy 3: Support and promote agriculture education training and opportunities

Strategy 4: Recruit agricultural product industries to the region

Measures

1. *Increase the number of agri-businesses*

Changes in reporting, and industry cluster definitions, no longer allows a direct comparison to the benchmark data identified in the 2018 report of the CEDS 5-Year Plan. To report data that is comparable, five industry clusters (Livestock Processing, Food Processing, and Manufacturing, Crop Farming, Livestock Farming, and Agricultural Inputs and Services) have been combined to capture agribusiness trends in the region.

Due to additional changes and reporting, no data is available that is comparable to report in FY2022.

| Regional Agribusiness Clusters | | |
|---------------------------------------|-------------------|-----------------------|
| County | Employment | Wages |
| Johnson | 433 | \$ 18,877,785 |
| Lafayette | 510 | \$ 22,434,955 |
| Pettis | 1,429 | \$ 59,027,448 |
| Saline | 1,705 | \$ 77,575,773 |
| Total Regional Impact | 4,077 | \$ 177,915,961 |

Source: <http://www.statsamerica.org/reg/default.aspx> (2018 data)

Lead Agency: Regional EDOs

Funding source: Incentivized by Opportunity Zone designation

Time frame: FY2021 (2018 data most recent available)

Jobs Created: 4,077

2. *Promote and increase farm-to-fork events.*

The CEDS Committee inventoried and promoted farm-to-fork events and will continue to do so. Local events and vendors include:

| | | |
|--|--|--|
| Holden Farmers' Market | Knob Noster Farmers' Market | Warrensburg Farmers' Market |
| Sedalia Farmers' Market and annual Farm-to-Fork Benefit Dinner | Warrensburg Main Street Farm-to-Takeout Event | Café Blackadder, Warrensburg, features local farm-fresh foods |
| Buckeye Acres CSA and U-Pick, Warrensburg | Dutch Valley, Warrensburg, offers bulk food, bakery items, produce and flowers | Fahrmeier's U-Pick, Pumpkin Patch, and seasonal events (Lexington) |
| Schreiman Orchards, Waverly | Odessa Farmers' Market | Higginsville Farmers' Market |
| Hemme Brothers Creamery | Homestead Country Market | Peters Orchards & Market, Waverly |
| Concordia Farmers Market | Fahrmeier's Produce Subscription Box | Simple Life |

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: Update annually
 Jobs Retained: 1

3. *Increase both the number of ag-training and educational opportunities offered and the number participants in educational opportunities.*

Per regional University of Missouri Extension annual reporting documents, the following training participation took place in FY2022 for the areas of Ag Education, Ag Business, and Horticulture.

| County | No. Trainings | No. Participants |
|-----------|---------------|------------------|
| Lafayette | 4 | 84 |
| Saline | 11 | 207 |
| Pettis | 4 | 76 |
| Johnson | 5 | 34 |

Lead Agency: University of Missouri Extension
 Funding source: County Commissions, University of Missouri, Cattlemen's Associations
 Time frame: FY2022
 Jobs Created: n/a

4. *Attend the AG Innovation Showcase to express appreciation to existing business and market the region to new business.*

No UM Extension staff attended the showcase in FY2022.

Lead Agency: University of Missouri Extension

Funding source: County Commissions, University of Missouri, Cattlemen’s Associations

Time frame: FY2022

Jobs Created: n/a

Goal 2: Plan for Regional Prosperity

Objective 1: Support initiatives that remove barriers to employment including, but not limited to: education, childcare, housing and healthcare

Strategy 1: Work with employers, state, and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis

Strategy 2: Better communicate and coordinate regional resources by increasing awareness of PTRPC services

Strategy 3: Support funding initiatives for primary, secondary, and higher education

Strategy 4: Promote and support ESL, literacy, and basic life skills education opportunities

Measures

1. *PTRPC will catalog and communicate key resources and services provided by the RPC.*

PTRPC has completed the process of updating its website to include more usable links and resources, as well as schedules of services. In addition, PTRPC releases a monthly service bulletin and newsletter.

Lead Agency: PTRPC

Funding source: EDA

Time frame: By FY2020

Jobs Created: 0

2. *Educate region on PTRPC services through a booth at the Missouri State Fair*

Booth has not been rented by the RPC since 2018.

Lead Agency: Pioneer Trails RC

Funding source: Region F Solid Waste

Time frame: ongoing
Jobs Created: n/a

3. *Number of educational initiatives that received increased programming funds.*

State Fair Community College worked with the Workforce Development Board, local job centers, local and regional EDOs, and DED to apply for and receive \$500,000 in CDBG grant and \$250,000 in Neighborhood Assistance Program tax credits toward a \$9,000,000 Workforce Training building to become built starting in 2020.

Lead Agency: State Fair Community College
Funding source: Mo. Dept. of Economic Development
Time frame: ongoing
Jobs Created: TBD

4. *Host focus groups in the region designed to identify and provide an action plan to help promote apprenticeships.*

Pioneer Trails RPC hosted a Focus on Talent Workshop in October of 2019. Kaysinger Basin RPC was unable to partner with PTRPC due to lack of staff. PTRPC did not bid for local workforce development services in late 2018.

Lead Agency: PTRPC/Kaysinger Basin RPC
Funding source: EDA
Time frame: Early 2019
Potential Jobs Created: 2

5. *Identify financial incentives and host a workshop on funding strategies for housing rehabilitation and demolition programs.*

PTRPC worked with the cities of Leeton, Marshall and Knob Noster to develop CDBG Demolition applications. The Leeton application has resulted in funding to demolish seven derelict houses in that city. PTRPC submitted a Missouri Military Community Reinvestment Grant Application to perform a housing and childcare scope of service study on behalf of Whiteman Area Leadership Council. In the following funding cycle the Whiteman Area Leadership Council applied for and received funding from the MMCRG to perform the housing study scoped for Warrensburg, Sedalia, Knob Noster and surrounding cities previously. PTRPC will inventory partners and applicable programs. PTRPC was unable to host a housing workshop due to difficulties created by the Covid-19 Pandemic. No events were held in FY2022.

Lead Agency: PTRPC
Funding source: EDA (employee time)
Time frame: By 2021
Jobs Retained: 1 (PTRPC Community Development Planner)

6. *Identify and promote ESL, literacy, and basic life skills educational opportunities.*

PTRPC has catalogued opportunities in the region promotes the list on its website and through social media. The table below lists regional opportunities

| | |
|---|---|
| Johnson County Adult Literacy Program | SFCC Adult Education & Literacy –English Language Learners (multiple locations) |
| SFCC Adult Education & Literacy –High School Equivalency (multiple locations) | SFCC Adult Education & Literacy –Adult Literacy Skills & Enhancement (multiple locations) |
| State Fair Community College Citizenship Classes (multiple locations) | PASS (Providing Academic Support for Success) Training (multiple Lafayette Co. locations) |
| Missouri Job Center, Sedalia | GED – Concordia Community Center |
| | |

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: May 2019 – updated annually

Jobs Retained: 1 (PTRPC Community Development Planner)

Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions

Strategy 1: Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans and permitting processes

Measures

1. *Increase the number of community plans.*

See Appendix 6 for a current list of regional plans

Lead Agency: Various

Funding source: Various

Time frame: Current plans (2013-2021)

Jobs Retained: n/a

2. *Host at least one webinar on community planning and infrastructure improvement.*

Webinar not hosted.

Lead Agency: PTRPC
Funding source: EDA (employee time)
Time frame: By 2022
Jobs Retained: 1

- 3. Host at least one workshop on economic development for all elected officials.*
CMEDA held a workshop on the site selection process which was hosted by Janet Ady, President and CEO of Ady Advantage, a national recognized site selection firm. Completed in FY21.

Lead Agency: CMEDA/JCEDC
Funding source: EDA (employee time)
Time frame: FY2020
Jobs Retained: 1

| |
|--|
| Objective 3: Promote and preserve the region’s rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefit of residents and visitors |
| Strategy 1: Support agri-tourism in the region |
| Strategy 2: Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions |
| Strategy 3: Support the development of new tourism venues, attractions and destinations |

Measures

- 1. Increase the number of tourism-related strategic plans created and/or updated.*
PTRPC is involved in both the Highway 13 Corridor Coalition and the Old Trails Regional Tourism Partnership. Tourism organizations and strategies in the region are shared via website. Therefore, PTRPC has created a “Tourism” section on its website and embedded links to tourism organizations in the region.

Lead Agency: Various
Funding source: EDA (employee time)
Time frame: ongoing
Jobs Retained: 1 (PTRPC Principal Planner)

- 2. Measure the economic impact of visitors in the region through tourism.*

According to the Missouri Department of Tourism, the dollars associated with the tourism NAICS code in the Pioneer Trail Region are listed below:

| County | 2017 | 2018 | 2019 | 2020 | 2021 | Increase/Decrease from previous year |
|-----------|--------------|--------------|--------------|--------------|--------------|--------------------------------------|
| Lafayette | \$29,491,434 | \$28,361,833 | \$28,937,326 | \$29,827,999 | \$33,080,794 | 3,252,795 |
| Johnson | \$65,174,871 | \$63,248,218 | \$65,046,930 | \$63,211,400 | \$73,467,564 | 10,256,164 |
| Pettis | \$67,636,832 | \$71,642,181 | \$77,089,556 | \$72,987,640 | \$78,544,858 | 5,557,218 |
| Saline | \$21,934,634 | \$21,800,678 | \$22,803,189 | \$22,688,833 | \$26,026,786 | 3,337,953 |

In addition, the table below lists large-scale attractions, events, and destinations that drew visitors to the region in FY2021. Events that were previously postponed by COVID-19, have slowly returned to the area, but not all.

| | | |
|---|--|----------------------------|
| Old Drum, Warrensburg (Missouri's Historical Dog) | Missouri State Fair | Arrow Rock |
| UCM Homecoming | Scott Joplin Festival (Sedalia) | Concordia Fall Festival |
| Johnson County Fair | Old West October Fest (Lexington) | Pub-Crawl (Sedalia) |
| Lexington Saint Patrick's Day Event | Boonville Old Settlers Day (Saline County) | Sedalia Showcase (Sedalia) |
| Burgz Bop (Warrensburg) | Dickens Christmas | Johnson County Rodeo |
| UCM Get the Red Out | UCM Parent Weekend | |

Lead Agency: Old Trails Regional Tourism Partnership, Chambers of Commerce

Funding source: various

Time frame: Annual update

Jobs Created: Multiple; various industries.

- Increase the number of new or expanding tourism-related venues, attractions, events, and destinations.*

PTRPC has inventoried new regional tourism venues and attractions and will promote them on the "Tourism" portion of the website. This inventory will be updated annually. New attractions include:

| | |
|--|--|
| Miller Mausoleum, Holden (National Register for Historic Places) | Rock Island Trail, Johnson County (Trailheads in Leeton & Chilhowee) |
| Lexington Trolley | The Avenues (downtown Sedalia) |
| Wentworth Museum (Lexington, 2020) | Arrow Rock 1812 War Symposium, 2020-Canceled |
| Arrow Rock (First Saturday Lectures, 2020) | DAR Hike Bike Event 2019 (Sedalia) |
| I-70 Motorsports Park (Odessa) | Holden Shop Small Event (2019) |
| Madonna of the Trail (Lexington) | |

Lead Agency: Various
 Funding source: Various
 Time frame: Update annually
 Jobs Created: 3

| |
|--|
| Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies. |
| Strategy 1: Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled, and economically disadvantaged |
| Strategy 2: Promote job training and retraining services to close the employment skills gap and meet employment needs of the region |
| Strategy 3: Foster coordination of business and educational resources to ensure the needs of the region’s employers are met, and encourage effective input from employers on course and program development |

Measures

1. *Increase the number of NCRC certificate holders*

The table below lists current data through March 31, 2022. *Source:*
<https://www.workreadycommunities.org/MO>

| County | Certified Workforce Ready? | No. Employers Supporting | Bronze NCRC | Silver NCRC | Gold NCRC | Platinum NCRC | NCRC Plus |
|-----------|----------------------------|--------------------------|-------------|-------------|-----------|---------------|-----------|
| Pettis | Yes | 78 | 259 | 629 | 345 | 75 | 65 |
| Johnson | No | 11 | 204 | 387 | 195 | 59 | 27 |
| Lafayette | In progress | 9 | 27 | 78 | 33 | 11 | 0 |
| Saline | Yes | 58 | 65 | 160 | 68 | 11 | 16 |

Lead Agency: SFCC
 Funding source:
 Time frame: FY2022
 Jobs Retained: Unknown

2. *Report the number of companies and participants trained in the region.*

In FY2022, SFCC received funding to train 22 companies and instruct 577 individuals.

Lead Agency: SFCC
 Funding source: State funds, Missouri One Start Training Program
 Time frame: July 1, 2021- June 30, 2022
 Jobs Created: Unknown

3. Report the number of shared registered apprenticeship opportunities and professional skills training and certifications.

State Fair Community College

Registered Apprenticeship Opportunities: 31
 Professional skills training and certifications (credit): 112
 Professional skills training and certifications (non-credit): 335
 Jobs created: 226

Warrensburg Area Career Center

| | | | |
|-----------------------|----|----------------|----|
| Auto Tech | 12 | Auto Collision | 8 |
| Health Science CAN | 14 | Phlebotomy | 0 |
| EKG | 0 | Construction | 12 |
| Business | 25 | Agriculture | 36 |
| Computer Technologies | 8 | | |

Saline County Career Center

| | | | |
|-----------|----|---------------------|----|
| CNA | 3 | LPN | 21 |
| Auto Tech | 11 | Construction Trades | 5 |
| Computers | 12 | Culinary Arts | 9 |

Lex La-Ray Technical Center 2021-2022 Data

| | | | |
|------------------|----|-----------------|----|
| Auto Tech | 17 | Building Trades | 15 |
| Collision Repair | 5 | Computers | 9 |
| Culinary Arts | 14 | Early Childhood | 10 |
| Welding | 12 | CNA | 23 |
| | | Phlebotomy | 19 |

Other

Registered Electrical Apprenticeship – Marshall Electric

Lead Agencies: SFCC, Warrensburg Career Center, Lex La-Ray Technical Center, Saline County Career Center

Funding source: State funds, Missouri Registered Apprenticeship Program, Missouri Works Training Program

Time frame: FY 2022

4. Identify specific training opportunities and certificate skills unique to the region

University of Central Missouri (UCM), Warrensburg

| | | |
|--|--|--|
| Occupational Safety & Health | Industrial Hygiene (B.S. & M.S.) | Professional Pilot Program |
| Aviation Maintenance Management | Airport Management | Flight Operations Management |
| M.S. in Aviation Safety | Cybersecurity (minor, B.S, M.S, & certificate) | Crisis & Disaster Management Certificate |
| Career & Technical Education Certificate | Spanish for Healthcare Professionals Certificate | Autism Spectrum Disorders Graduate Certificate |
| CTE Administration Graduate Certificate | M.S. in Educational Leadership | Lean Six Sigma Certificate |
| Online Teaching and Learning Certificate | Simulation Education Certificate | Various Technical Agriculture classes |

Whiteman AFB with UCM Professional & Public Programs and Career Step

| | | |
|--|---|--|
| Pharmacy Technician with Healthcare Administration | Pharmacy Technician with Healthcare Billing | Medical Office Manager |
| Healthcare IT Professional | Medical Coding and Billing with PCS Medical Transcription and Editing | Medical Administrative Assistant with HER Pharmacy Technician (ASHP) |
| Computer Technician Executive Assistant | Medical Billing | Veterinary Assistant |
| Medical Office Administration | | |

State Fair Community College

| | | |
|--|--|--|
| Welding (degree & certificate) | Precision Machining (degree & certificate) | Electrical (degree & certificate) |
| Electrical-Mechanical (degree & certificate) | Construction Design (degree & certificate) | Allied Health (RN, LPN) |
| Customized training opportunities | Simulation Education Certificate | Crisis & Disaster Management Certificate |
| Career & Technical Education Certificate | Spanish for Healthcare Professionals Certificate | Autism Spectrum Disorders Graduate Certificate |
| CTE Administration Graduate Certificate | M.S. in Leadership | Lean Six Sigma Certificate |
| Online Teaching and Learning Certificate | | |

Other

| | | |
|----------------------------------|--|--|
| Smith Cotton HS Robotics Program | Missouri Valley College Nonprofit Management | |
|----------------------------------|--|--|

| | | |
|-----------------------------|--------|--|
| | degree | |
| MCC OSHA Training Institute | | |
| | | |

Lead Agency: Regional Education Institutions
 Funding source: State of Missouri
 Time frame: Update annually
 Jobs Created: Numerous

Goal 3: Promote Infrastructure Improvements throughout the Region

| |
|--|
| Objective1: Expand the role of technology in the region’s economy |
| Strategy 1: Encourage the use of GIS mapping throughout the region |
| Strategy 2: Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage |

Measures

1. *Create regional awareness of GIS capabilities by providing an RPC schedule of services.*
 PTRPC staff created a service flyer outlining the RPC’s GIS capabilities and schedule of services. GIS capabilities are offered as opportunities become available in public meetings, and networking events.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: By July 1, 2022
 Jobs Retained: 1 (PTRPC GIS Planner)

2. *Assist with/participate in one community broadband survey to identify gaps in service and improve connectivity through grant research and application.*
 Objective was completed in 2018 with the City of Concordia completing a broadband survey. Continued efforts and monitoring of the broadband infrastructure throughout the region are ongoing.

Missouri University Extension and Lafayette County leadership have been working through a MU curriculum to assist in identifying the broadband needs of the county’s residents and stakeholders. Pioneer Trails staff have stayed actively involved in the process to assist with the Regional Broad Plan update.

Lead Agency: City of Concordia; DED; USDA; FCC; NTIA
 Funding source: USDA/EDA
 Time frame: Ongoing
 Jobs Created: 0

3. *Reinstate a county and city GIS Coordination Coalition around educational opportunities.*

Objective was not achieved. No efforts to reinstate as there is no longer a need in the region.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: By July 1, 2022
 Jobs Retained: 1 (PTRPC GIS Planner)

4. *Provide GIS shape files for Location One available properties*

This has been done for Johnson County. In FY2020 Pettis and Saline County provided GIS shape files for Location One.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: As needed
 Jobs Retained: 1 (PTRPC GIS Planner)

| |
|---|
| Objective2: Improve and expand major transportation infrastructure networks to provide a safe transportation system. |
| Strategy 1: Support the coordination of regional highway coalitions to support additional road improvements and road safety funds |
| Strategy 2: Identify opportunities to improve the safety of community members while they utilize the transportation system. |
| Strategy 3: Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region |
| Strategy 4: Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists |

Measures

1. *Make a regional Transportation Plan available by 2022.*

A regional Transportation Plan is updated annually. The 2022 plan is complete and available on the PTRPC website.

Lead Agency: PTRPC
 Funding source: MoDOT

Time frame: Annual update
 Jobs Retained: 1 (PTRPC Principal Planner)

2. *Develop a Public Transit Human Services Plan by 2018*
 This plan has been approved and is available on the PTRPC website. Plan will undergo an update in FY23

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: December 2018
 Jobs Retained: 1 (PTRPC Principal Planner)

3. *Increase the number of improvements addressed from the regional transportation needs list.*
 The table below outlines items from the PTRPC Transportation Advisory Council (TAC) needs list that were completed in FY2022.

| | | |
|--|----------------|----------------|
| Add turn lanes at Whiteman Air Force Base entrance at Spirit Boulevard | Johnson County | Completed FY22 |
| Add turn lanes at the intersection of Rte. E and Hwy 13 | Jonson County | Completed FY22 |

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Principal Planner)

4. *Increase the number of participants in regional coalitions*
 Attendance outlined below. PTRPC staff will increase outreach efforts, namely through MACOG (MRTA awareness), board outreach, and the monthly Service Bulletin.

| Coalition | 2021 Attendance Average | 2020 Attendance Average | 2019 Attendance Average | 2018 Attendance Average |
|-------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| TAC | 16 | 17 | 21 | 21 |
| Highway 13 | 9 | 14 | 12 | 14 |
| Destination Safe | 32 | 40 | 30 | 32 |
| MRTA | Disbanded | Disbanded | Disbanded | Disbanded |

Lead Agency: PTRPC

Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Principal Planner)

5. *Form a Missouri Rural Transportation Alliance*
 Complete/ Coalition disbanded in 2018

Lead Agency: Johnson County Commission
 Funding source: MoDOT
 Time frame: Established/ Coalition disbanded in 2018
 Jobs Retained: 1 (PTRPC Principal Planner)

6. *Compile and distribute funding opportunities for transportation needs*
 Executive Director Norm Lucas has continued distributing a monthly Service Bulletin outlining available grant opportunities. The newsletter is sent via email to all city and county leadership, economic developers, board members, and other key stakeholders. It is also posted on the PTRPC website. Principal Planner Chris Hess also distributes grant opportunities such as Destination Safe Blueprint Grants (21 PTRPC organizations reached), BUILD grant, TAP grant, TEAP grant, INFRA grant, and the federal Section 5310 Grant (6 PTRPC organizations reached).

Lead Agency: PTRPC
 Funding source: MoDOT, USDOT
 Time frame: Monthly
 Jobs Retained: 1 (PTRPC Principal Planner)

7. *Increase the number of TAP (Transportation Alternatives Program) Grant Applicants*
 The biennial TAP Grant call opened in October 2018. By using the Service Bulletin and other outreach efforts, PTRPC increased regional applicants in 2020. Past applicant data below:

| TAP Applicants | | | |
|--------------------------|--------------------------|--------------------------|--|
| 2016 | 2018 | 2020 | 2022 |
| Received: 4 Funded: 3 | Received: 5 Funded: 3 | Received: 7 Funded: 1 | Grant opened 5/11/22 but did not close in FY22 |

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: 2022
 Jobs Retained: 1 (PTRPC Principal Planner)

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment

Strategy 1: Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, water, sidewalks, bridges, and telecommunication

Strategy 2: Identify local, state, federal, and private funding sources for capital improvement

Measures

1. *Increase the number of grant applications*

Regional Applicants

FY2022 EDA Tourism – Saline County Visitor Center -TBD
FY2022 EDA Rural Innovation - Coding Instruction via MSDC -TBD
FY2022 CDBG-CV Lexington Wastewater Plant Improvements - Awarded
FY2022 CDBG-CV Lexington Fire & EMS Replacement of HVAC -Awarded
FY2022 CDBG-CV Lexington Police Dept. Replacement of HVAC - Awarded
FY2022 MDNR & ARPA Higginsville Wastewater Treatment Plant - TBD
FY2022 MDNR & ARPA Mayview Wastewater Facility Improvement - TBD
FY2022 MDNR & ARPA Houstonia Wastewater Facility Improvement - TBD
FY2022 MDNR SRF Leeton Wastewater Facility Improvement - TBD
FY2022 MDNR & ARPA Lexington Wastewater Collection Improvement - TBD
FY2021 EDA Flood Recovery for City of Odessa- Awarded
FY2021 CDBG Demolition for Marshall Hab. Center- TBD
FY2021 CDBG Downtown Revitalization for Concordia- TBD
FY2020 EDA Flood Recovery Grant – Awarded
FY2020 MDNR Small Rural Wastewater Grant - TBD
FY 2020 CDBG Demolition for Leeton housing – awarded
FY2020 CDBG Demolition for Marshall Habilitation Center – not awarded
FY2019 MMCRP to scope housing needs near WAFB - awarded
FY 2019 CDBG Technical Innovation Grant
FY 2018 CDBG Demolition of Knob Noster City Hall, not awarded
FY 2017 USDA Rural Development: 10 grants & loans
FY 2016 CDBG No regional awards

Lead Agency: PTRPC

Funding source: CDBG, USDA, DNR, EDA

Time frame: By 2022

Jobs Retained: 2 (Executive Director and Community Development Planner)

2. *Coordinate and host public education or certification opportunities when available*

- Electric Arc Safety certification provided free at SFCC Learning Force – May 5, 2022

- DDI Team Focused Leadership Training at SFCC Learning Force – March 22, 2022
- Agricultural Business Succession Planning via SBDC – Sept. 24, 2021
- Grow with Google: Digital skills for everyday tasks via SBDC - October 27, 2021
- Grow with Google: Make your website work via SBDC - November 18, 2021
- Grow with Google: Sell online with e-commerce tools via SBDC - December 7, 2021

Lead Agency: DNR

Funding source: DNR; individual jurisdictions

Time frame: Annual event

Jobs Retained:

Goal 4: Preserve Regional Quality of Life

| |
|--|
| Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails |
| Strategy 1: Support the maintenance and expansion of recreational park facilities |
| Strategy 2: Assist communities in planning for park and recreation facilities |
| Strategy 3: Support or assist in the development of county-wide hiking and biking trail networks |

Measures

1. *Support the creation of county and city biking and pedestrian plans*
PTRPC supports and is involved in the Spirit Trail Coalition. The coalition seeks to expand the trails to interconnect ultimately with the Katy Trail and the Rock Island Trail. In the last year, paving has been completed connecting Warrensburg with Knob Noster State Park (approximately 5 miles). An additional connection from the State Park to Knob Noster is currently in design with the Missouri Department of Natural Resources (MDNR).

PTRPC is involved in the creation and planning of USBR 51, a bike route paralleling US 71 from New Orleans to Minnesota. The current proposed route includes both Sedalia and Warrensburg and includes spurs to Higginsville and Lexington.

(Source: <http://mobikefed.org/2012/08/missouris-eight-cross-state-bicycle-routes-mapped>).

Lead Agency: Johnson County

Funding source: Johnson County, DNR, Federal Land Access Program, DOD Defense Community Program Funding.

Time frame: 2022

Jobs Created: 3-5 (entry level tourism)

2. Increase the number of trail users

Source: https://mostateparks.com/sites/mostateparks/files/Final_2021_Attendance.pdf

| Trail | 2018 Visitors (Base Established) | 2019 Visitors | 2020 Visitors | 2021 Visitors |
|--|---|----------------------|----------------------|----------------------|
| Katy Trail – Rock Island Spur | 9,650 | 10,245 | 18,361 | 9,518 |
| Katy Trail – Knob Noster Trailhead | 26,303 | 20,390 | 28,375 | 22,590 |
| Knob Noster State Park | 362,774 | 315,340 | 357,139 | 359,406 |
| Spirit Trail | Under Construction | Under Construction | Under Construction | No Data Available |
| Bothwell Lodge State Historic Site | 48,983 | 49,100 | 43,784 | 47,151 |
| Arrow Rock State Historic Site | 113,307 | 113,645 | 98,369 | 123,303 |
| Van Meter State Park | 41,045 | 18,896 | 23,590 | 27,991 |
| Confederate Memorial State Historic Site | 139,373 | 112,505 | 151,026 | 208,323 |
| Battle of Lexington State Historic Site | 73,961 | 53,454 | 42,101 | 34,402 |
| TOTAL | 815,396 | 693,575 | 762,745 | 832,684 |

Lead Agency: DNR

Funding source: DNR

Time frame: Annual update

Jobs Retained: 20 full-time; 61 part-time

3. Incorporate trail use tracking technology

Not yet complete. Trail counters have been purchased by the RPC but have not been deployed.

Lead Agency: PTRPC

Funding source: MoDOT

Time frame: By 2022

Jobs Retained: n/a

| |
|--|
| Objective 2: Support, foster, and champion adult and youth leadership development |
| Strategy 1: Inventory and support current leadership development programs in the region |
| Strategy 2: Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region |

Measures

1. *Inventory local leadership development programs*

The following leadership programs have been identified in the Pioneer Trails Region. Contacts and working relationships with the programs is primarily handled by the various coalitions and economic development agencies the RPC has partnered with.

| Adult | Youth |
|--|--------------------------------------|
| CLIMB (Community Leadership and Involvement Means a Better Community) – Johnson County | CLIMB High (Youth) – Johnson County |
| Employers can partner with SFCC for as-needed leadership training (Johnson, Pettis, and Saline Counties) | 4-H (all counties) |
| Leadership Sedalia | FFA (all school districts) |
| Young Farmers (Lafayette County) | Leadership U (WIOA Youth Program) |
| Rotary | FBLA |
| Ag Trade Groups | Boys & Girls Club Leadership Program |
| Sedalia Young Professionals | Scouts |

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: By 2020

Jobs Retained: 1 (PTRPC Community Development Planner)

2. *Invite local youth and leadership groups to public meetings to encourage future participation and awareness*

In March 2019 the City of Higginsville hosted The State Representative and State Senator for a roundtable discussion with county elected officials, city administrators, and city clerks. The City did not host a roundtable discussion in FY2020.

Approximately 200 students participated in Saline County Government day on March 6th, 2020. Students were given tours of the Courthouse, and Saline County Jail, and given the opportunity to meet with County officials and participate in talks regarding the running of local government.

No events were reported for FY2022.

Lead Agency: PTRPC

Funding source: Various

Time frame: FY 2022

Jobs Retained: N/A

| |
|--|
| Objective 3: Increase waste diversion, reuse, recycling, and pollution control activities throughout the region |
| Strategy 1: Encourage communities to adopt and maintain recycling programs |
| Strategy 2: Promote educational opportunities for recycling, reuse, de-manufacturing, and green job creation |
| Strategy 3: Support watershed plan initiatives |

Measures

1. *Transfer HHW ownership to all regional participants*

The chart below outlines Household Hazardous Waste sites and their respective managing parties.

| Location | Managing Org. 2021 | Managing Org. 2020 | Managing Org. 2019 | Managing Org. 2018 | Managing Org. 2017 |
|-------------------------------|--|---|----------------------------|----------------------------|---------------------------|
| Concordia (moved from Odessa) | Container no longer located at this location | Container located in Concordia but under the management of Region F Solid Waste | City of Concordia | City of Concordia | PTRPC (Odessa) |
| Sedalia | Sedalia Public Works | Sedalia Public Works | Sedalia Public Works | Sedalia Public Works | Sedalia Public Works |
| Warrensburg | Johnson County EMA | Johnson County EMA | Johnson County EMA | Johnson County EMA | PTRPC/JCEMA |
| Marshall | City of Marshall | City of Marshall | City of Marshall | PTRPC | PTRPC |
| Versailles | Versailles Fire Department | Versailles Fire Department | Versailles Fire Department | Versailles Fire Department | PTRPC/VFD |
| Odessa (New FY2020) | Location not established in FY 2020 | Location not established in FY 2020 | - | - | - |

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: By 2022

Jobs Retained: 1 (Region F Planner)

2. *Establish at least three additional e-waste collection sites*

One location was added in 2019 in the City of Sedalia. No new locations have been reported for FY2020. In FY2021 a new HHW and e-waste collection site has been set up in the City of Mayview in Lafayette County. The City of Concordia has relinquished control of the Hazardous and Electronic Waste Containers to the Solid Waste Region F District. No new container sites have been established in FY2022.

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: By 2022

Jobs Retained: 2 (Region F Planner)

3. *Increase grant participation*

The chart below outlines grant participation, and will be updated annually

| Year | No. Grant Training Attendees | No. Grant Applicants | No. Grants Funded |
|-------------|-------------------------------------|-----------------------------|--------------------------|
| FY2018 | 23 | 21 | 10 |
| FY2019 | 14 | 14 | 13 |
| FY2020 | Not reported by lead agency | Not reported by lead agency | 18 |
| FY2021 | 10 | 12 | 9 |
| FY2022 | 10 | 17 | 16 |

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Update annually

Jobs Retained: 2 (Region F Planner)

4. *Develop a watershed plan for the two watersheds in the region*

PTRPC was granted a MDNR 604b application to perform a watershed study for the Black Water River. The study area would be located along U.S. Highway 23 near the Ralph and Martha Perry Conservation Area in between Concordia and Knob Noster.

Lead Agency: PTRPC

Funding source: none currently available

Time frame: By 2022

Jobs Retained: n/a

5. *Provide educational opportunities to at least one elementary group per year*

| | |
|---------|--|
| FY 2018 | On July 5, 2018, PTRPC Region F Planners presented a “Recycling 101” program at the Sedalia Public Library to approximately 25 K-6 th grade |
|---------|--|

| | |
|---------|---|
| | children. |
| FY 2019 | No educational opportunities were provided to elementary groups. |
| FY 2020 | The District issued four grants for playground/education. In addition, the board issued a PI for a video education grant. |
| FY 2021 | The District issued two grants for recycling education. |
| FY 2022 | No education opportunities were provided to elementary groups. |

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Update annually

Jobs Retained: 1 (Region F Planner)

6. Promote Earth Day and America Recycles Day events and activities

| | |
|---------|--|
| FY 2018 | Earth Day: The week prior to Earth Day 2018 (April 22 nd), posters created by Lexington Middle School 5 th grade students about the detriments of illegal dumping were displayed at the Lafayette County Courthouse for the public to enjoy and to spread awareness. America Recycles Day: In honor of America Recycles Day (November 15 th), PTRPC Region F Planners promoted a social media recycling awareness campaign by posting at least one tip, article, or post per day from November 1-15. |
| FY 2019 | No promotional activities took place for Earth Day or America Recycles Day. |
| FY 2020 | No promotional activities were reported by the lead agency. |
| FY 2021 | No promotional activities were reported by the lead agency. |
| FY 2022 | No promotional activities were reported by the lead agency. |

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Update annually

Jobs Retained: 1 (Region F Planners)

7. Increase illegal dumping awareness

| | |
|---------|--|
| FY 2018 | Two Lafayette County schools participated in the 2018 Illegal Dumping 5 th Grade Poster Contest: Lexington Middle School and Immanuel Lutheran in Higginsville. The winning poster is being displayed on a billboard in Lexington and was set in May. |
| FY 2019 | No activities reported. |
| FY 2020 | The West Central Solid Waste Management District Board approved, and the District conducted a County-wide recycling and cleanup event of unincorporated Lafayette County and incorporated populations below 500 persons. This clean-up was done in August of 2019. |

| | |
|---------|---|
| FY 2021 | The District has setup a protocol to do one recycling and community clean-up event in each county each year. At these events the public is educated about combatting illegal dumping and the importance of recycling and reuse. |
| FY 2022 | Four county cleanup events occurred in the district. Events were held in Johnson, Saline, Lafayette, and Morgan Counties. |

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Annual Update

Jobs Retained: 1 (Region F Planner)

8. *Develop a five-year solid waste plan*
Completed by PTRPC in 2017

Lead Agency: PTRPC

Funding source: Region F SWMD

Time frame: Approved May 15, 2018

Jobs Retained: 1 (Region F Planner)

| |
|---|
| Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning |
| Strategy 1: Sustain regional emergency management assets |
| Strategy 2: Encourage PTRPC staff to gain the required experience to provide first-class technical assistance to potential grant applicants |
| Strategy 3: Create Hazard Mitigation Plans for the region and make them accessible to constituents |
| Strategy 4: Explore Hazard Materials Planning |

Measures

1. *Deliver three (3) Hazard Mitigation plans – one each for Lafayette, Johnson, and Pettis Counties*

| | |
|----------------------|----------------------------|
| Johnson County HMP | Completed Approved 10/2018 |
| Pettis County HMP | Completed Approved 08/2019 |
| Lafayette County HMP | Completed Approved 11/2018 |
| Saline County HMP | Completed Approved 02/2022 |

Lead Agency: PTRPC

Funding source: FEMA

Time frame: By 2022

Jobs Retained: 2 (PTRPC GIS and Principal Planners)

2. *Deliver one (1) Hazardous Materials Plan for Saline County*

Complete. Annex H completed October 2017, EOP updated and completed 11/2020

Lead Agency: PTRPC
Funding source: CDBG/Saline County EMA
Time frame: October 2017
Jobs Retained: 1 (PTRPC Principal Planner)

3. *Work strategically and communicate one-on-one to recruit stakeholder engagement in the Hazard Mitigation Planning process and achieve 100% participation from all jurisdictions.*

| | |
|---------------------------|--------------------|
| Johnson County 2018 HMP | 100% participation |
| Pettis County 2019 HMP | 69% participation |
| Lafayette County 2018 HMP | 81% participation |
| Saline County 2022 HMP | 86% participation |

Goal was not achieved. Multiple jurisdictions in Pettis and Lafayette Counties did not complete required reporting and participation to be eligible for inclusion in the plan updates. Updates have been completed for Saline County. Johnson and Lafayette County updates are underway.

Lead Agency: PTRPC
Funding source: FEMA
Time frame: By 2022
Jobs Retained: 2 (PTRPC GIS and Principal Planners)

4. *Increase the number of RHSOC educational events/opportunities*
Approximately 122 training opportunities were facilitated by the Missouri State Emergency Management Agency in FY22. PTRPC RHSOC staff distributes and promotes to all RHSOC members, who in turn distribute to their respective counties/cities.

Lead Agency: PTRPC
Funding source: SEMA
Time frame: Annual Update
Jobs Retained: 1 (RHSOC Planner)

5. *Create a Homeland Security Inventory Report for Region A - Rural*
Completed October 2020

Lead Agency: PTRPC
Funding source: SEMA
Time frame: 2022, updated every 2 years
Jobs Retained: 1 (RHSOC Planner)

6. *Increase the number of RHSOC grant applicants*

| Fiscal Year | Number of Applicants | Grants Funded |
|--------------------|-----------------------------|----------------------|
| 2017 | 11 | 7 |
| 2018 | 6 | 6 |
| 2019 | 15 | 15 |
| 2020 | 12 | 10 |
| 2021 | 9 | 7 |
| 2022 | 9 | 8 |

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: Annual update
 Jobs Retained: 1 (RHSOC Planner)

Attachment 1: New PTRPC CEDS Rankings

| Goal 1: Encourage entrepreneurship, business development and business expansion within the region | |
|---|---|
| <i>Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region</i> | |
| Rank | Strategy |
| 1 | Assist and support attraction and retention of all commercial, retail, and/or industrial businesses |
| 2 | Actively work to make available local, state, and federal resources for business expansion/retention programs in the region |
| 3 | Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator |
| 4 | Promote access to affordable early-stage capital for regional businesses - particularly for start-up businesses |
| Goal 1: Encourage entrepreneurship, business development and business expansion within the region | |
| <i>Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region's economic base</i> | |
| Rank | Strategy |
| 1 | Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers |
| 2 | Support farm-to-form industries such as farmers markets, specialty crops, and other value-added products or producers |
| 3 | Support and promote agriculture education training and opportunities |
| 3 | Recruit agricultural product industries to the region |
| Goal 2: Plan for Regional Prosperity | |
| <i>Objective 1: Support initiatives that remove barriers to employment, including, but not limited to: education, child care, housing and healthcare</i> | |
| Rank | Strategy |
| 1 | Work with employers, state and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis |
| 2 | Better communicate and coordinate regional resources by increasing awareness of PTRPC services |
| 2 | Support funding initiatives for primary, secondary, and higher education |
| 3 | Promote and support ESL, literacy, and basic life skills educational opportunities |
| Goal 2: Plan for Regional Prosperity | |
| <i>Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions</i> | |
| Rank | Strategy |
| 1 | Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans, and permitting processes |
| Goal 2: Plan for Regional Prosperity | |
| <i>Objective 3: Promote and preserve the region's rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefits of residents and visitors</i> | |
| Rank | Strategy |
| 1 | Support agri-tourism in the region |
| 2 | Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions |
| 3 | Support the development of new tourism venues, attractions and destinations |
| Goal 2: Plan for Regional Prosperity | |
| <i>Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.</i> | |
| Rank | Strategy |
| 1 | Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled and economically disadvantaged |
| 2 | Promote job training and retraining services to close the employment "skills gap" and meet the employment needs of the region |
| 3 | Foster coordination of businesses and educational resources to ensure the needs of the region's employers are met, and encourage effective input from employers on course and program development |
| Goal 3: Promote Infrastructure Improvements Throughout the Region | |
| <i>Objective 1: Expand the role of technology in the region's economy</i> | |
| Rank | Strategy |
| 1 | Encourage the use of GIS mapping throughout the region |
| 2 | Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage |
| Goal 3: Promote Infrastructure Improvements Throughout the Region | |
| <i>Objective 2: Improve and expand major transportation infrastructure networks to provide a safe transportation system</i> | |
| Rank | Strategy |
| 1 | Support the coordination of regional highway coalitions to support additional road improvements and road safety funds |
| 2 | Identify opportunities to improve the safety of community members while they utilize the transportation system |

| | |
|---|---|
| 3 | Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region |
| 4 | Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists |

Goal 3: Promote Infrastructure Improvements Throughout the Region

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment

| Rank | Strategy |
|------|--|
| 1 | Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, sewer, water, sidewalks, bridges and telecommunication |
| 2 | Identify local, state, federal, and private funding sources for capital improvement |

Preserve Regional Quality of Life

Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails

| Rank | Strategy |
|------|--|
| 1 | Support the maintenance and expansion of recreational park facilities |
| 2 | Assist communities in planning for park and recreation facilities |
| 3 | Support or assist in the development of county-wide hiking and biking trail networks |

Preserve Regional Quality of Life

Objective 2: Support, foster and champion adult and youth leadership development

| Rank | Strategy |
|------|--|
| 1 | Inventory and support current leadership development programs in the region |
| 1 | Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region |

Preserve Regional Quality of Life

Objective 3: Increase waste diversion, reuse, recycling and pollution control activities throughout the region

| Rank | Strategy |
|------|--|
| 1 | Encourage communities to adopt and maintain recycling programs |
| 2 | Promote educational activities for recycling, reuse, de-manufacturing and green job creation |
| 3 | Support watershed plan initiatives |

Preserve Regional Quality of Life

Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning
PTRPC Staff to complete all

Attachment 2: Updated SWOT



Attachment 3: Pioneer Trails Board

| Name | County | Position |
|------------------|-----------|--|
| Tracy Brantner | Johnson | City/Village Caucus |
| Marsha Corbin | Lafayette | Stakeholder |
| Brad Maclaughlin | Lafayette | Lafayette County Commissioner |
| Densil Allen | Johnson | Johnson County Commissioner |
| Stephanie Gooden | Saline | Saline County Commissioner |
| Israel Baeza | Pettis | Pettis County Commissioner |
| Jim Marcum | Pettis | Private Sector |
| Allan Rohrbach | Pettis | City/Village Caucus |
| Beth Hanson | Lafayette | City of Lexington |
| Greg Swift | Saline | Private Sector |
| Tracy Dyer | Lafayette | Private Sector |
| Danielle Dulin | Johnson | City of Warrensburg Representative |
| Bill Kolas | Lafayette | City of Higginsville (Ex-Officio) |
| Nici Wilson | Lafayette | City of Odessa Representative (Ex-Officio) |
| Stephen Mukembo | Johnson | Stakeholder |
| Jessica Craig | Pettis | Stakeholder |
| Julie Schwetz | Saline | City of Marshall Representative |
| Vacant | Johnson | Private Sector |
| Vacant | Lafayette | City/ Village Caucus |
| Cydney Mayfield | Saline | City/ Village Caucus |
| Vacant | Saline | Stakeholder |
| Kelvin Shaw | Pettis | City of Sedalia Representative |

Attachment 4: CEDS Committee

| Name | Organization | County |
|------------------------|--|-----------|
| Tracy Brantner (Chair) | Johnson County Economic Development | Johnson |
| Cheryl Barnson | Equity Bank | All |
| Catherine Neuner | University of Missouri Extension | Lafayette |
| Stephen Mukembo | University of Missouri Extension | Johnson |
| Marsha Corbin | Old Trails Regional Tourism Partnership | Lafayette |
| Amy Jackson | State Fair Community College | Pettis |
| Kelly Asbury | Small Business & Technology Development Center at State Fair Community College | Pettis |
| Jessica Craig | Sedalia - Pettis County Economic Development | Pettis |
| Missy Edison | West Central Missouri Workforce Development | Pettis |
| Cydney Mayfield | Marshall Saline Development Corporation | Saline |

Attachment 5: Pioneer Trails Staff

| Name | Position |
|--------------------|-------------------------------|
| Norm Lucas | Executive Director |
| Debbie Brackman | Homeland Security Planner |
| Nathan Cooley | GIS Planner |
| Christopher Hess | Principal Planner |
| Susan Flandermeyer | Fiscal Officer |
| Vacant | Community Development Planner |
| Amber Christian | Economic Recovery Planner |

Appendix 6: Current Regional Plans & Studies (2015-2022)

| | |
|---|---|
| | |
| CMEDA Labor Basin Study | Pettis County Firefighting Capability Plan |
| Crooked Creek Watershed Plan (In Progress) | Pettis County Floodplain Management Plan |
| Higginsville Comprehensive Plan | Pettis County Hazard Mitigation Plan |
| Higginsville Local Emergency Plan | Pettis County Mass Care Sheltering Plan |
| Higginsville Master Connectivity Plan | Pettis County Recovery Plan |
| Higginsville Park Master Plan | Pioneer Trails Broadband Availability and Adoption Strategic Plan |
| Holden Broadband for Business Survey | Pioneer Trails Public Transit Human Services Coordination Plan |
| Johnson County Critical Facilities Plan | Pioneer Trails Transportation Plan |
| Johnson County Economic Development Plan | Region F Solid Waste Management District 5 Year Plan |
| Johnson County Emergency Plan | Saline County Communication Emergency Alert Plan |
| Johnson County Hazard Mitigation Plan | Saline County Critical Facilities Inventory |
| Johnson County Innovation District Corridor Study* | Saline County Evacuation Plan |
| Johnson County Recovery Plan | Saline County Family Reunification Plan |
| Knob Noster Main Street Connection Plan (in progress) | Saline County Hazard Materials Plan |
| Lafayette County ADA Compliance Report/Plan | Saline County Hazard Mitigation Plan |
| Lafayette County Comprehensive Plan | Saline County Vulnerability Assessment |
| Lafayette County Emergency Plan | Saline County Vulnerable Population Inventory |
| Lafayette County Hazard Mitigation Plan | Sedalia ADA Compliance Report/Plan |
| Lafayette County Health Dept. Comprehensive Plan | Sedalia Capital Improvement Plan |
| Lafayette County Land Use Plan | Sedalia Comprehensive Plan |
| Lafayette County Recovery Plan | Sedalia Debris Management Plan |
| Lexington Comprehensive Plan | Sedalia Economic Development Plan |
| Lexington Economic Development Plan | Sedalia Land Use Plan |
| Lexington Master Connectivity Plan | Sedalia Local Emergency Plan |
| Odessa Master Connectivity Plan | Sedalia Storm Water Management Plan |
| Pettis County Communication Emergency Alert Plan | Slater Annual City Plan |
| Pettis County Critical Facilities Inventory | Sweet Springs Comprehensive Plan |
| Pettis County Debris Management Plan | Warrensburg Comprehensive Plan Update |
| Pettis County Emergency Operations Plan | Region F SWMD 5 Year Plan |
| Pettis County Event Security Plan | Lexington Rail to Trail Plan |
| Saline County Emergency Operations Plan | Holden Storm Water Plan |
| WALC Housing Assessment Plan | Concordia Comprehensive Plan |
| Blackwater River Watershed Study | |