

Pioneer Trails Regional Planning Commission 2021 CEDS Annual Progress Report

Grantee: Pioneer Trails Regional Planning Commission

Project Number: ED18DEN3020008

Period covered by the report: July 1, 2020 – June 30, 2021

2017 CEDS Improvements

Upon review of the Pioneer Trails RPC 2017 CEDS, expansion on the following items was requested by EDA.

1. *An explanation stating how comments received from the public were incorporated into the final CEDS.*
 - a. The final CEDS was emailed to all participants in town hall meetings asking for feedback and comments. No comments were received. PTRPC staff also created a CEDS Facebook page (<https://www.facebook.com/ptrpcceds/>) to gather comments and allow the CEDS Committee members to share the page via their respective organizations. While the page gathered 22 likes and the CEDS report post reached 223 people via 5 shares, no comments were received.
2. *The Strengths, Weaknesses, Opportunities and Threats (SWOT) section should include information on energy needs.*
 - a. A SWOT analysis survey was distributed to regional energy providers and incorporated into the previously submitted analysis (see attachment 2)
3. *The Action/Implementation Plan needs to include a reasonable estimate of the costs associated with implementing each selected high-priority activity, and a realistic timeframe for execution, with relevant benchmarks and performance measures that address overall impact.*
 - Leadership & Business Retention: Synchronist Utilization
 - Cost: Free. Evergy and DED are providing Synchronist licenses to partner organizations and communities in the region. This BR&E tool will help regional EDOs streamline and unify the BR&E interview, follow-up, and CRM processes
 - Coverage: All Pioneer Trails EDOs and communities. Lafayette County does not currently have dedicated Economic Development personnel; PTRPC plans to help with Lafayette County BR&E in the future.
 - Timeline: Currently, one PTRPC EDO utilizes this tool. The goal is to have 100% PTRPC Synchronist utilization (in some respect) by 2022.
 - Leadership & Business Retention: Mayor Networking Event
 - Cost: ~\$500 per event
 - Coverage: All PTRPC communities

- Timeline: The first event in February 2018 was a success. The second event was held in October 2019. PTRPC plans to make the networking event an annual event.
- Future improvements: Future events will incorporate City Managers or Administrators in addition to mayors.
- Due to the pandemic, networking events were postponed in 2020 and in the first half of 2021.
- Workforce Development & Needs: Central Missouri Economic Development Alliance (CMEDA) Labor availability study
 - Cost: \$25,000
 - Coverage: Pioneer Trails region + Henry County
 - Timeline: By July 2018
- Infrastructure: Knob Noster – Whiteman AFB Wastewater Partnership
 - Description: Whiteman Air Force Base coordinated an Air Force Community Partnership task force to identify opportunities to combine resources with regional stakeholders. One identified opportunity was the extra capacity at WAFB and the under-performing wastewater system at nearby Knob Noster.
 - Cost & timeline: TBD. A feasibility study was performed by a local engineering group to determine viability, options, and cost estimates. The study was completed in the third quarter of 2018.
 - Impact: Over 6500 Knob Noster and WAFB residents

Resilience & Significant Changes in the Region’s Economic Condition

Many opportunities arose throughout the Pioneer Trails Region in the past 12 months. As documented by the GPRA report standards:

Jobs created	176
Jobs retained	352
Public investment	\$39,200,356.39
Private investment	\$14,732,496.30

Significant opportunities include:

- Saline county has begun exploring the feasibility of a National Steamboat Museum to become located at Marshall Junction along with other potential destination businesses.
- The Missouri General Assembly has allocated funds to construct the latest extension of the Spirit Trail through Knob Noster State Park.
- Missouri Highway 23 crossing of the Blackwater River at the Perry Conservation Area is undergoing a hydrogeological study to ameliorate storm water flooding of the direct route between Whiteman AFB and Interstate 70.
- Economic Developers in the PTRPC region have coordinated recovery assistance for area businesses throughout the pandemic period via CARES Act EDA funding.

- The Covid-19 pandemic conditions brought odd combinations of opportunity to the region. Some businesses have seen regular production levels and others, increased production levels. Food packaging and ammunition production facilities have seen the highest increases. Several businesses in the region became merged with or bought by larger firms as market uncertainty caused changes in ownership.
- Higginsville has contracted with Spire Energy to extend natural gas service to the Interstate 70 junction in support of continued commercial development along Mo. Highway 13.
- MoDOT performed drainage, roadway, and sidewalk improvements in the business district of Holden, potentially adding value to underused commercial properties.
- Whiteman AFB has planned and designed on-site electrical generating capacity to increase resilience at the facility.
- Sedalia industrial park expansion continues with industrial park road improvements funded by the Governor's Transportation Cost Share Program.
- Saline County US 65 at I-70 continued to have improvements with water and wastewater infrastructure designed and constructed for commercial expansion.
- Saline County Economic Development Sales Tax Passage brought in proceeds of the tax which have been allocated to community projects. The resulting proposed infrastructure projects are currently underway in several low-population locales.
- FCC RDOF, USDA and Missouri Broadband Expansion funds have been allocated in three of four PTRPC counties for internet access improvement.

This past year saw a handful of shocks to the PTRPC economic system. These occurrences may impact future strategy adjustments or regional outcomes.

- Covid-19 has had various effects on our region. It has caused the temporary shutdown of schools, businesses, and events throughout the area. It has also caused widespread unemployment throughout the state and Pioneer Trails Region, especially in the business clusters of hospitality and tourism.
- Remington Arms closed manufacturing facilities in Lexington due to the sale of the corporate ownership to Round hill Group. Plane re-opening under the new management is still pending, with over 80 employees still unemployed.
- I-70 Community Hospital in Sweet Springs Missouri closed in 2019 but has attracted the attention of the Sweet Springs ambulance district as a potential center for health services.
- Dicamba Drift: As a region with a very ag-driven economy, the impact of dicamba drift was noted by the state of Missouri, which has prohibited the use of the herbicide.
- Region F Solid Waste District is no longer administered by PTRPC as of July 1, 2018. Projects and objectives previously written into the 2017 CEDS Five-Year Plan are no longer implemented with input from PTRPC, scheduling, as well as funding utilization and distribution are prioritized by separate a party.

CEDS Oversight

1. Pioneer Trails Regional Planning Commission Board (attachment 3)
2. PTRPC CEDS Committee (attachment 4)
3. PTRPC Staff (attachment5)

CEDS Goal Evaluation

Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region

Strategy 1: Assist and support attraction of all commercial, retail, and/or industrial businesses

Strategy 2: Actively work to make available local, state, and federal resources for business expansion/retention programs in the region

Strategy 3: Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator

Strategy 4: Promote access to affordable early-stage capital for regional businesses – particularly for startup businesses

Measures

1. *Increase the number of businesses attractions and expansions in the region*
As presented in the GPRA worksheet, 56 Economic Development projects (facility construction/renovation, infrastructure, planning, or technical assistance) were completed in the region in Fiscal Year 2021.

Lead Agency: Regional Economic Development Organizations, regional municipalities

Funding source: Public & private investment

Time frame: FY21

Jobs created (FT): 119

Jobs created (PT/Seasonal): 57

Jobs retained: 352

Jobs lost: 108

Event Participants: 689

2. *Increase the number of new startups served by the SBTDC*

In FY2021, the SBTDC helped start 14 businesses in the region for an estimated capitalization of \$3,200,000 invested.

Lead Agency: SBTDC

Funding source: SBA & SFCC

Time frame: July 1, 2020 – June, 2021

Jobs Created: 29

3. *Increase the number of client assistance provided by the SBTDC*

In FY2021, the SBTDC provided 37 trainings to 414 participants, and counseled 244 clients for a total of 1336 hours.

Lead Agency: SBTDC

Funding source: SBA & SFCC

Time frame: July 1, 2020 – May 11, 2021

Jobs Created: n/a

4. *Increase the number of participants accessing early-stage capital*

- In FY2021, 3 participants accessed \$7,500 through the JCEDC Micro-loan program
- In FY2020, 1 participant accessed \$10,000 through the JCEDC Micro-loan program
- In FY2019, 1 participant accessed \$2,500 through the JCEDC Micro-loan program.
- In FY2018, 1 participant accessed \$3500 through the JCEDC Micro-loan program
- In FY 2018, 2 participants accessed \$10,000 through the MainStreet Higginsville building improvement loan program
- In FY2018, 3 participants accessed \$36,000 through the Lexington Pride building improvement loan program
- In FY2017, 34 individuals accessed \$591,060 through the FSA Microloan Program in the Pioneer Trails region.

Lead Agency: Various

Funding source: Various

Time frame: FY2021

Jobs Created & retained: 5

5. *Track the number of new business licenses where available.*

The table below lists the number of business licenses issued in FY2021 by each jurisdiction.

Jurisdiction	No. of Licenses	Jurisdiction	No. of Licenses
Warrensburg	1,300	Holden	130
Odessa	391	Knob Noster	156
Leeton	26	Sedalia	1,100
Marshall	1,200	Higginsville	321
Sweet Springs	72	Lexington	389
Slater	73	Concordia	182

Lead Agency: Various
 Funding source: n/a
 Time frame: FY2021
 Jobs Created:

6. *Increase regional participation in 1 Million Cups.*

1 Million Cups meets on the first Wednesday allowing entrepreneurs to present their startup companies to their communities and learn how their community can help support their business to flourish.

Month	Attendees
August 2020	20
September 2020	20
October 2020	19
November 2020	19
December 2020	30
January 2021	-
February 2021	24
March 2021	45
April 2021	32
May 2021	37

Lead Agency: Economic Development Sedalia – Pettis County
 Funding source: Kauffman Foundation
 Time frame: FY2021
 Jobs Created: n/a

7. *Offer at least one LocationOne training session.*

LocationOne training provided by Saline County Economic Development on December 6, 2018 to local and regional realtors.

Lead Agency: KCP&L
 Funding source: KCP&L
 Time frame: By 2020
 Jobs Created: n/a

8. *Utilize Synchronist as a business retention & expansion interview tool*

The Missouri Department of Economic Development, Kansas City Power & Light, and Ameren all support MO EDO use of the Synchronist business retention interview platform to unify BR&E efforts. In the Pioneer Trails Region, three organizations currently utilize the platform.

Lead Agency: DED
 Funding source: DED, KCP&L
 Time frame: By 2022
 Jobs Created: n/a

Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region’s economic base

Strategy 1: Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers

Strategy 2: Support farm-to-fork industries such as farmers markets, specialty crops, and other value-added products or producers

Strategy 3: Support and promote agriculture education training and opportunities

Strategy 4: Recruit agricultural product industries to the region

Measures

1. *Increase the number of agri-businesses*

Changes in reporting, and industry cluster definitions, no longer allows a direct comparison to the benchmark data identified in the 2018 report of the CEDS 5-Year Plan. In order to report data that is comparable, five industry clusters (Livestock Processing, Food Processing, and Manufacturing, Crop Farming, Livestock Farming, and Agricultural Inputs and Services) have been combined to capture agribusiness trends in the region.

Regional Agribusiness Clusters		
County	Employment	Wages
Johnson	433	\$ 18,877,785
Lafayette	510	\$ 22,434,955
Pettis	1,429	\$ 59,027,448
Saline	1,705	\$ 77,575,773
Total Regional Impact	4,077	\$ 177,915,961

Source: <http://www.statsamerica.org/reg/default.aspx> (2018 data)

Lead Agency: Regional EDOs
 Funding source: Incentivized by Opportunity Zone designation
 Time frame: FY2021 (2018 data most recent available)
 Jobs Created: 4,077

2. *Promote and increase farm-to-fork events.*

The CEDS Committee inventoried and promoted farm-to-fork events and will continue to do so. Local events and vendors include:

Holden Farmers' Market	Knob Noster Farmers' Market	Warrensburg Farmers' Market
Sedalia Farmers' Market and annual Farm-to-Fork Benefit Dinner	Warrensburg Main Street Farm-to-Takeout Event	Café Blackadder, Warrensburg, features local farm-fresh foods
Buckeye Acres CSA and U-Pick, Warrensburg	Dutch Valley, Warrensburg, offers bulk food, bakery items, produce and flowers	Fahrmeier's U-Pick, Pumpkin Patch, and seasonal events (Lexington)
Schreiman Orchards, Waverly	Odessa Farmers' Market	Higginsville Farmers' Market
Hemme Brothers Creamery	Homestead Country Market	Peters Orchards & Market, Waverly
Concordia Farmers Market	Fahrmeier's Produce Subscription Box	

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: Update annually
 Jobs Retained: 1

3. *Increase both the number of ag-training and educational opportunities offered and the number participants in educational opportunities.*

Per regional University of Missouri Extension annual reporting documents, the following training participation took place in FY2021 for the areas of Ag Education, Ag Business, and Horticulture. The number of trainings and participants decreased from the previous fiscal due to the impacts of Covid-19.

County	No. Trainings	No. Participants
Lafayette	5	32
Saline	5	36
Pettis	11	132
Johnson	3	20

Lead Agency: University of Missouri Extension
 Funding source: County Commissions, University of Missouri, Cattlemen's Associations
 Time frame: FY2021
 Jobs Created: n/a

Goal 2: Plan for Regional Prosperity

Objective 1: Support initiatives that remove barriers to employment including, but not limited to: education, childcare, housing and healthcare

Strategy 1: Work with employers, state, and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis

Strategy 2: Better communicate and coordinate regional resources by increasing awareness of PTRPC services

Strategy 3: Support funding initiatives for primary, secondary, and higher education

Strategy 4: Promote and support ESL, literacy, and basic life skills education opportunities

Measures

1. *PTRPC will catalog and communicate key resources and services provided by the RPC.*

PTRPC has completed the process of updating its website to include more usable links and resources, as well as schedules of services. In addition, PTRPC releases a monthly service bulletin and newsletter.

Lead Agency: PTRPC

Funding source: EDA

Time frame: By FY2020

Jobs Created: 0

2. *Number of educational initiatives that received increased programming funds.*

State Fair Community College worked with the Workforce Development Board, local job centers, local and regional EDOs, and DED to apply for and receive \$500,000 in CDBG grant and \$250,000 in Neighborhood Assistance Program tax credits toward a \$9,000,000 Workforce Training building to become built starting in 2020.

Lead Agency: State Fair Community College

Funding source: Mo. Dept. of Economic Development

Time frame: ongoing

Jobs Created: TBD

3. *Host focus groups in the region designed to identify and provide an action plan to help promote apprenticeships.*

Pioneer Trails RPC hosted a Focus on Talent Workshop in October of 2019. Kaysinger Basin RPC was unable to partner with PTRPC due to lack of staff. PTRPC did not bid for local workforce development services in late 2018.

Lead Agency: PTRPC/Kaysinger Basin RPC
 Funding source: EDA
 Time frame: Early 2019
 Potential Jobs Created: 2

4. *Identify financial incentives and host a workshop on funding strategies for housing rehabilitation and demolition programs.*

PTRPC submitted a Missouri Military Community Reinvestment Grant Application to perform a housing and childcare scope of service study on behalf of Whiteman Area Leadership Council. PTRPC will inventory partners and applicable programs. PTRPC was unable to host a housing workshop due to difficulties created by the Covid-19 Pandemic.

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: By 2021
 Jobs Retained: 1 (PTRPC Community Development Planner)

5. *Identify and promote ESL, literacy, and basic life skills educational opportunities.*

PTRPC is in the process of cataloguing opportunities in the region and will promote the list on its website and through social media. The table below lists regional opportunities

Johnson County Adult Literacy Program	SFCC Adult Education & Literacy –English Language Learners (multiple locations)
SFCC Adult Education & Literacy –High School Equivalency (multiple locations)	SFCC Adult Education & Literacy –Adult Literacy Skills & Enhancement (multiple locations)
State Fair Community College Citizenship Classes (multiple locations)	PASS (Providing Academic Support for Success) Training (multiple Lafayette Co. locations)
Missouri Job Center, Sedalia	GED – Concordia Community Center

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: May 2019 – updated annually
 Jobs Retained: 1 (PTRPC Community Development Planner)

Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions
Strategy 1: Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans and permitting processes

Measures

1. *Increase the number of community plans.*

See Appendix 6 for a current list of regional plans

Lead Agency: Various

Funding source: Various

Time frame: Current plans (2013-2021)

Jobs Retained: n/a

2. *Host at least one webinar on community planning and infrastructure improvement.*

To be completed at a later date

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: By 2022

Jobs Retained: 1

3. *Host at least one workshop on economic development for all elected officials.*

CMEDA held a workshop on the site selection process which was hosted by Janet Ady, President and CEO of Ady Advantage, a national recognized site selection firm.

Lead Agency: CMEDA/JCEDC

Funding source: EDA (employee time)

Time frame: FY2020

Jobs Retained: 1

Objective 3: Promote and preserve the region's rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefit of residents and visitors
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Strategy 1: Support agri-tourism in the region
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Strategy 2: Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions
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Strategy 3: Support the development of new tourism venues, attractions and destinations

Measures

1. *Increase the number of tourism-related strategic plans created and/or updated.*
PTRPC is involved in both the Highway 13 Corridor Coalition and the Old Trails Regional Tourism Partnership. Tourism organizations and strategies in the region are shared via website. Therefore, PTRPC has created a “Tourism” section on its website and embedded links to tourism organizations in the region.

Lead Agency: Various
 Funding source: EDA (employee time)
 Time frame: ongoing
 Jobs Retained: 1 (PTRPC Transportation Planner)

2. *Measure the economic impact of visitors in the region through tourism.*

According to the Missouri Department of Tourism, the dollars associated with the tourism NAICS code in the Pioneer Trail Region are listed below:

County	2018	2019	2020	Increase/Decrease
Lafayette	\$28,361,833	\$28,937,326	\$29,827,999	\$890,673
Johnson	\$63,248,218	\$65,046,930	\$63,211,400	\$1,835,530
Pettis	\$71,642,181	\$77,089,556	\$72,987,640	\$4,101,916
Saline	\$21,800,678	\$22,803,189	\$22,688,833	\$114,356

In addition, the table below lists large-scale attractions, events, and destinations that drew visitors to the region in FY2021. Events were canceled or postponed due to Covid-19. Further and wider effects of Covid-19 are expected as the pandemic continues.

Old Drum, Warrensburg (Missouri’s Historical Dog)	Missouri State Fair (Canceled)	Arrow Rock
Big Bam Bike Ride (Sedalia)	Scott Joplin Festival (Sedalia)-Postponed	Concordia Fall Festival (Canceled)
Johnson County Fair- (Canceled)	Old West October Fest (Lexington)-Canceled	Pub-Crawl (Sedalia)
Lexington Saint Patrick’s Day Event	Boonville Old Settlers Day (Saline County)	2021 Warrior Dash (Lexington)-Cancelled
Burgz Bop (Warrensburg)-Postponed		

Lead Agency: Old Trails Regional Tourism Partnership, Chambers of Commerce
 Funding source: various
 Time frame: Annual update
 Jobs Created: Multiple; various industries.

3. *Increase the number of new or expanding tourism-related venues, attractions, events, and destinations.*
PTRPC has inventoried new regional tourism venues and attractions and will promote them on the “Tourism” portion of the website. This inventory will be updated annually. New attractions include:

Miller Mausoleum, Holden (National Register for Historic Places)	Rock Island Trail, Johnson County (Trailheads in Leeton & Chilhowee)
Lexington Trolley	The Avenues (downtown Sedalia)
Wentworth Museum (Lexington, 2020)	Arrow Rock 1812 War Symposium, 2020-Canceled
Arrow Rock (First Saturday Lectures, 2020)	DAR Hike Bike Event 2019 (Sedalia)
I-70 Motorsports Park (Odessa)	Holden Shop Small Event (2019)
Madonna of the Trail (Lexington)	

Lead Agency: Various
 Funding source: Various
 Time frame: Update annually
 Jobs Created: 3

Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.
Strategy 1: Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled, and economically disadvantaged
Strategy 2: Promote job training and retraining services to close the employment skills gap and meet employment needs of the region
Strategy 3: Foster coordination of business and educational resources to ensure the needs of the region’s employers are met, and encourage effective input from employers on course and program development

Measures

1. Increase the number of NCRC certificate holders

The table below lists current data through January 31st, 2021. *Source:*
<https://www.workreadycommunities.org/MO>

County	Certified Workforce Ready?	No. Employers Supporting	Bronze NCRC	Silver NCRC	Gold NCRC	Platinum NCRC	NCRC Plus
Pettis	Yes	78	226	582	319	59	65
Johnson	No	11	170	330	175	37	27
Lafayette	In progress	9	26	77	31	8	0
Saline	Yes	58	62	156	65	7	16

Lead Agency: SFCC
 Funding source:

Time frame: FY2021

Jobs Retained:

- 2. Report the number of companies and participants trained in the region.*

In FY2021, SFCC received funding to train 48 companies and instruct 4,660 individuals.

Lead Agency: SFCC

Funding source: State funds, Missouri One Start Training Program

Time frame: July 1, 2020- June 30, 2021

Jobs Created: TBD

- 3. Report the number of shared registered apprenticeship opportunities and professional skills training and certifications.*

State Fair Community College

Registered Apprenticeship Opportunities: 27

Professional skills training and certifications (credit): 139

Professional skills training and certifications (non-credit): 1065

Jobs created: 815

Warrensburg Area Career Center

Auto Tech	15	Auto Collision	2
Health Science CAN	15	Phlebotomy	4
EKG	2	Construction	2
Business	0	Agriculture	0
Computer Technologies	6		

Saline County Career Center

CNA	16	LPN	13
Auto Tech	N/A	Construction Trades	3
Computers	11	Culinary Arts	2

Lex La-Ray Technical Center 2018-19 Data

Auto Tech	Incomplete Data	Building Trades	Incomplete Data
Collision Repair	6	Computers	18
Culinary Arts	0	Early Childhood	9
Welding	12	CNA	16
	12	Phlebotomy	14

Other

Registered Electrical Apprenticeship – Marshall Electric

Lead Agencies: SFCC, Warrensburg Career Center, Lex La-Ray Technical Center, Saline County Career Center

Funding source: State funds, Missouri Registered Apprenticeship Program, Missouri Works Training Program

Time frame: FY 2019

4. Identify specific training opportunities and certificate skills unique to the region

University of Central Missouri (UCM), Warrensburg

Occupational Safety & Health	Industrial Hygiene (B.S. & M.S.)	Professional Pilot Program
Aviation Maintenance Management	Airport Management	Flight Operations Management
M.S. in Aviation Safety	Cybersecurity (minor, B.S, M.S, & certificate)	Crisis & Disaster Management Certificate
Career & Technical Education Certificate	Spanish for Healthcare Professionals Certificate	Autism Spectrum Disorders Graduate Certificate
CTE Administration Graduate Certificate	M.S. in Educational Leadership	Lean Six Sigma Certificate
Online Teaching and Learning Certificate	Simulation Education Certificate	Various Technical Agriculture classes

Whiteman AFB with UCM Professional & Public Programs and Career Step

Pharmacy Technician with Healthcare Administration	Pharmacy Technician with Healthcare Billing	Medical Office Manager
Healthcare IT Professional	Medical Coding and Billing with PCS Medical Transcription and Editing	Medical Administrative Assistant with HER Pharmacy Technician (ASHP)
Computer Technician Executive Assistant	Medical Billing	Veterinary Assistant
Medical Office Administration		

State Fair Community College

Welding (degree & certificate)	Precision Machining (degree & certificate)	Electrical (degree & certificate)
Electrical-Mechanical (degree & certificate)	Construction Design (degree & certificate)	Allied Health (RN, LPN)
Customized training	Simulation Education	Crisis & Disaster

opportunities	Certificate	Management Certificate
Career & Technical Education Certificate	Spanish for Healthcare Professionals Certificate	Autism Spectrum Disorders Graduate Certificate
CTE Administration Graduate Certificate	M.S. in Leadership	Lean Six Sigma Certificate
Online Teaching and Learning Certificate		

Other

Smith Cotton HS Robotics Program	Missouri Valley College Nonprofit Management degree	
MCC OSHA Training Institute		

Lead Agency: Regional Education Institutions
 Funding source: State of Missouri
 Time frame: Update annually
 Jobs Created: Numerous

Goal 3: Promote Infrastructure Improvements throughout the Region

Objective1: Expand the role of technology in the region’s economy
Strategy 1: Encourage the use of GIS mapping throughout the region
Strategy 2: Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage

Measures

1. *Create regional awareness of GIS capabilities by providing an RPC schedule of services.*
 PTRPC staff created a service flyer outlining the RPC’s GIS capabilities and schedule of services.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: By July 1, 2020
 Jobs Retained: 1 (PTRPC GIS Planner)

2. *Assist with/participate in one community broadband survey to identify gaps in service and improve connectivity through grant research and application.*

Objective was completed in 2018 with the City of Concordia completing a broadband survey. Continued efforts and monitoring of the broadband infrastructure throughout the region are ongoing.

The State of Missouri has also launched a statewide rural broadband initiative with the Department of Economic Development and the MO Department of Agriculture. DED has hired a Missouri Rural Broadband Manager to coordinate this effort. In addition, on March 1, 2019, Congressman Emanuel Cleaver II hosted the Rural-Urban Broadband Digital Divide Discussion with FCC Commissioner Geoffrey Starks, where many economic developers and local government representatives from the PTRPC region attended. The main topic was rural broadband funding opportunities, distribution of funds, and the next steps in connecting rural Missouri to Broadband services.

Lead Agency: City of Concordia; DED; USDA; FCC; NTIA

Funding source: USDA

Time frame: Ongoing

Jobs Created: 0

3. *Reinstate a county and city GIS Coordination Coalition around educational opportunities.*

Objective was not achieved.

Lead Agency: PTRPC

Funding source: EDA

Time frame: By July 1, 2020

Jobs Retained: 1 (PTRPC GIS Planner)

4. *Provide GIS shape files for Location One available properties*

This has been done for Johnson County. In FY2020 Pettis and Saline County provided GIS shape files for Location One. PTRPC plans to embed regional LocationOne data on the website as well.

Lead Agency: PTRPC

Funding source: EDA

Time frame: As needed

Jobs Retained: 1 (PTRPC GIS Planner)

Objective2: Improve and expand major transportation infrastructure networks to provide a safe transportation system.

Strategy 1: Support the coordination of regional highway coalitions to support additional road improvements and road safety funds

Strategy 2: Identify opportunities to improve the safety of community members while they utilize the transportation system.
Strategy 3: Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region
Strategy 4: Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists

Measures

1. *Make a regional Transportation Plan available by 2022.*
A regional Transportation Plan is updated annually. The 2020 plan is complete and available on the PTRPC website.

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

2. *Develop a Public Transit Human Services Plan by 2018*
This plan has been approved and is available on the PTRPC website.

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: December 2018
 Jobs Retained: 1 (PTRPC Transportation Planner)

3. *Increase the number of improvements addressed from the regional transportation needs list.*
The table below outlines items from the PTRPC Transportation Advisory Council (TAC) needs list that were completed in FY2020. Because of Covid-19, no update occurred to the STIP in FY21. This was due to decreased revenue originating from lockdown orders.

Bridge replacement over Camp Creek, 1.5 miles E of Rte. E near Marshall and 0.2 miles W of Nocturne Avenue on MO 41	Saline County	Completed FY20
Bridge replacement over Flat Creek, 3.2 miles E of Rte. E and 1.8 miles W of Rte. D near Marshall on MO 41	Saline County	Completed FY20
TOTAL COMPLETE: 2 of 62		

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

4. *Increase the number of participants in regional coalitions*
 Attendance outlined below. PTRPC staff will increase outreach efforts, namely through MACOG (MRTA awareness), board outreach, and the monthly Service Bulletin.

Coalition	2020 Attendance Average	2019 Attendance Average	2018 Attendance Average
TAC	85	21	21
Highway 13	56	N/A	14
Destination Safe	242	N/A	32
MRTA	Disbanded	Disbanded	Disbanded

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

5. *Form a Missouri Rural Transportation Alliance*
 Complete/ Coalition disbanded in 2018

Lead Agency: Johnson County Commission
 Funding source: MoDOT
 Time frame: Established/ Coalition disbanded in 2018
 Jobs Retained: 1 (PTRPC Transportation Planner)

6. *Compile and distribute funding opportunities for transportation needs*
 Executive Director Norm Lucas has continued distributing a monthly Service Bulletin outlining available grant opportunities. The newsletter is sent via email to all city and county leadership, economic developers, board members, and other key stakeholders. It is also posted on the PTRPC website. Transportation Planner Chris Hess also distributes grant opportunities such as Destination Safe Blueprint Grants (21 PTRPC organizations reached), BUILD grant, TAP grant, INFRA grant, and the federal Section 5310 Grant (6 PTRPC organizations reached).

Lead Agency: PTRPC
 Funding source: MoDOT, USDOT
 Time frame: Monthly
 Jobs Retained: 1 (PTRPC Transportation Planner)

7. *Increase the number of TAP (Transportation Alternatives Program) Grant Applicants*

The biennial TAP Grant call opened in October 2018. By using the Service Bulletin and other outreach efforts such as the Mayor Networking Event, PTRPC increased regional applicants in 2018. Past applicant data below:

TAP Applicants		
2016	2018	2021
Received: 4 Funded: 3	Received: 5 Funded: 3	Received: 7 Funded: 1

There is no new data, as this program is not offered in FY2020.

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: 2021
 Jobs Retained: 1 (PTRPC Transportation Planner)

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment
Strategy 1: Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, water, sidewalks, bridges, and telecommunication
Strategy 2: Identify local, state, federal, and private funding sources for capital improvement

Measures

1. *Increase the number of grant applications*
 In 2019, PTRPC submitted one CDBG demolition grant applications on behalf of regional communities. In FY2020 PTRPC submitted one EDA Flood Recovery Application and two CDBG demolition grant applications on behalf of regional communities. One application was made to the MDNR Small Rural Wastewater Grant Program by PTRPC. The PTRPC also submitted an application for the Mo. Military Community Reinvestment Program with Missouri Dept. of Economic Development. In FY2021 PTRPC submitted one CDBG Downtown Revitalization Grant, one CDBG Demolition, and one EDA Flood Recovery Grant on behalf of regional communities.

Regional Applicants

FY2021 EDA Flood Recovery for City of Odessa- Awarded
 FY2021 CDBG Demolition for Marshall Hab. Center- TBD
 FY2021 CDBG Downtown Revitalization for Concordia- TBD
 FY2020 EDA Flood Recovery Grant – Awarded
 FY2020 MDNR Small Rural Wastewater Grant - TBD
 FY 2020 CDBG Demolition for Leeton housing – awarded

FY2020 CDBG Demolition for Marshall Habilitation Center – not awarded
 FY2019 MMCRP to scope housing needs near WAFB - awarded
 FY 2019 CDBG Technical Innovation Grant
 FY 2018 CDBG Demolition of Knob Noster City Hall, not awarded
 FY 2017 USDA Rural Development: 10 grants & loans
 FY 2016 CDBG No regional awards

Lead Agency: PTRPC
 Funding source: CDBG, USDA, DNR, EDA
 Time frame: By 2022
 Jobs Retained: 2 (Executive Director and Community Development Planner)

2. *Coordinate and host public education or certification opportunities when available*

The City of Concordia hosted one DNR wastewater certification and recertification for approximately 50 area wastewater system maintenance employees in 2019. This event was not scheduled for the region FY2020 or FY2021.

Lead Agency: DNR
 Funding source: DNR; individual jurisdictions
 Time frame: Annual event
 Jobs Retained:

Goal 4: Preserve Regional Quality of Life

Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails
Strategy 1: Support the maintenance and expansion of recreational park facilities
Strategy 2: Assist communities in planning for park and recreation facilities
Strategy 3: Support or assist in the development of county-wide hiking and biking trail networks

Measures

1. *Support the creation of county and city biking and pedestrian plans*
 PTRPC supports and is involved in the Spirit Trail Coalition. The coalition seeks to expand the trails to interconnect ultimately with the Katy Trail and the Rock Island Trail. In the last year, paving has been completed connecting Warrensburg with Knob Noster State Park (approximately 5 miles). An additional connection from the State Park to Knob Noster is currently in design with the Missouri Department of Natural Resources (MDNR).

PTRPC is involved in the creation and planning of USBR 51, a bike route paralleling US 71 from New Orleans to Minnesota. The current proposed route includes both Sedalia and Warrensburg and includes spurs to Higginsville and Lexington.
 (Source: <http://mobikefed.org/2012/08/missouris-eight-cross-state-bicycle-routes-mapped>).

Lead Agency: Johnson County
 Funding source: Johnson County, DNR, Federal Land Access Program, DOD Defense Community Program Funding.
 Time frame: November 2019 (current phase)
 Jobs Created: 3-5 (entry level tourism)

2. *Increase the number of trail users*

Source: https://mostateparks.com/sites/mostateparks/files/Final_2018_Attendance.pdf

Trail	2018 Visitors	2019 Visitors	2020 Visitors
Katy Trail – Rock Island Spur	9,650	10,245	18,361
Katy Trail – Knob Noster Trailhead	26,303	20,390	28,375
Knob Noster State Park	362,774	315,340	357,139
Spirit Trail	Under Construction	Under Construction	Under Construction
Bothwell Lodge State Historic Site	48,983	49,100	43,784
Arrow Rock State Historic Site	113,307	113,645	98,369
Van Meter State Park	41,045	18,896	23,590
Confederate Memorial State Historic Site	139,373	112,505	151,026
Battle of Lexington State Historic Site	73,961	53,454	42,101
TOTAL	815,396	693,575	762,745

Lead Agency: DNR
 Funding source: DNR
 Time frame: Annual update
 Jobs Retained: 20 full-time; 61 part-time

3. *Incorporate trail use tracking technology*
 Not yet complete.

Lead Agency: PTRPC
 Funding source: TBD
 Time frame: By 2022

Jobs Retained: n/a

Objective 2: Support, foster, and champion adult and youth leadership development
Strategy 1: Inventory and support current leadership development programs in the region
Strategy 2: Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region

Measures

1. *Inventory local leadership development programs*
 The following leadership programs have been identified in the Pioneer Trails Region. The next step will be to gather contact information and build relationships.

Adult	Youth
CLIMB (Community Leadership and Involvement Means a Better Community) – Johnson County	CLIMB High (Youth) – Johnson County
Employers can partner with SFCC for as-needed leadership training (Johnson, Pettis, and Saline Counties)	4-H (all counties)
Leadership Sedalia	FFA (all school districts)
Young Farmers (Lafayette County)	Leadership U (WIOA Youth Program)
Rotary	FBLA
Ag Trade Groups	Boys & Girls Club Leadership Program
Sedalia Young Professionals	Scouts

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: By 2020
 Jobs Retained: 1 (PTRPC Community Development Planner)

2. *Invite local youth and leadership groups to public meetings to encourage future participation and awareness*
 In March 2019 the City of Higginsville hosted The State Representative and State Senator for a roundtable discussion with county elected officials, city administrators, and city clerks. The City did not host a roundtable discussion in FY2020.

Approximately 200 students participated in Saline County Government day on March 6th, 2020. Students were given tours of the Courthouse, and Saline County Jail, and given the opportunity to meet with County officials and participate in talks regarding the running of local government.

Lead Agency: PTRPC
 Funding source: Various
 Time frame: FY 2020
 Jobs Retained: N/A

Objective 3: Increase waste diversion, reuse, recycling, and pollution control activities throughout the region
Strategy 1: Encourage communities to adopt and maintain recycling programs
Strategy 2: Promote educational opportunities for recycling, reuse, de-manufacturing, and green job creation
Strategy 3: Support watershed plan initiatives

Measures

1. *Transfer HHW ownership to all regional participants*
 The chart below outlines Household Hazardous Waste sites and their respective managing parties.

Location	Managing Org. 2020	Managing Org. 2019	Managing Org. 2018	Managing Org. 2017
Concordia (moved from Odessa)	Container located in Concordia but under the management of Region F Solid Waste	City of Concordia	City of Concordia	PTRPC (Odessa)
Sedalia	Sedalia Public Works	Sedalia Public Works	Sedalia Public Works	Sedalia Public Works
Warrensburg	Johnson County EMA	Johnson County EMA	Johnson County EMA	PTRPC/JCEMA
Marshall	City of Marshall	City of Marshall	PTRPC	PTRPC
Versailles	Versailles Fire Department	Versailles Fire Department	Versailles Fire Department	PTRPC/VFD
Odessa (New FY2020)	Location not established in FY 2020	-	-	-

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: By 2020
 Jobs Retained: 1 (Region F Planner)

2. *Establish at least three additional e-waste collection sites*

One location was added in 2019 in the City of Sedalia. No new locations have been reported for FY2020. In FY2021 a new HHW and e-waste collection site has been set up in the City of Mayview in Lafayette County. The City of Concordia has relinquished control of the Hazardous and Electronic Waste Containers to the Solid Waste Region F District.

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: By 2022
 Jobs Retained: 2 (Region F Planner)

3. *Increase grant participation*

The chart below outlines grant participation, and will be updated annually

Year	No. Grant Training Attendees	No. Grant Applicants	No. Grants Funded
FY2018	23	21	10
FY2019	14	14	13
FY2020	Not reported by lead agency	Not reported by lead agency	18
FY2021	10	12	9

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Update annually
 Jobs Retained: 2 (Region F Planner)

4. *Develop a watershed plan for the two watersheds in the region*

PTRPC has submitted a MDNR 604b application to perform a watershed study for the Black Water River. The proposed study area would be located along U.S. Highway 23 near the Ralph and Martha Perry Conservation Area in between Concordia and Knob Noster.

Lead Agency: PTRPC
 Funding source: none currently available
 Time frame: By 2022
 Jobs Retained: n/a

5. *Provide educational opportunities to at least one elementary group per year*

FY 2018	On July 5, 2018, PTRPC Region F Planners presented a “Recycling 101” program at the Sedalia Public Library to approximately 25 K-6 th grade children.
FY 2019	No educational opportunities were provided to elementary groups.
FY 2020	The District issued four grants for playground/education. In addition, the board issued a PI for a video education grant.
FY 2021	The District issued two grants for recycling education.

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Update annually

Jobs Retained: 2 (Region F Planners)

6. *Promote Earth Day and America Recycles Day events and activities*

FY 2018	Earth Day: The week prior to Earth Day 2018 (April 22 nd), posters created by Lexington Middle School 5 th grade students about the detriments of illegal dumping were displayed at the Lafayette County Courthouse for the public to enjoy and to spread awareness. America Recycles Day: In honor of America Recycles Day (November 15 th), PTRPC Region F Planners promoted a social media recycling awareness campaign by posting at least one tip, article, or post per day from November 1-15.
FY 2019	No promotional activities took place for Earth Day or America Recycles Day.
FY 2020	No promotional activities were reported by the lead agency.
FY 2021	No promotional activities were reported by the lead agency.

Lead Agency: West Central Mo. Solid Waste Management District

Funding source: Region F SWMD

Time frame: Update annually

Jobs Retained: 1 (Region F Planners)

7. *Increase illegal dumping awareness*

FY 2018	Two Lafayette County schools participated in the 2018 Illegal Dumping 5 th Grade Poster Contest: Lexington Middle School and Immanuel Lutheran in Higginsville. The winning poster is being displayed on a billboard in Lexington and was set in May.
FY 2019	No activities reported.
FY 2020	The West Central Solid Waste Management District Board approved, and the District conducted a County-wide recycling and cleanup event of unincorporated Lafayette County and incorporated populations below 500 persons. This clean-up was done in August of 2019.

FY 2021	The District has setup a protocol to do one recycling and community clean-up event in each county each year. At these events the public is educated about combatting illegal dumping and the importance of recycling and reuse.
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Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Annual Update
 Jobs Retained: 2 (Region F Planners)

8. *Develop a five-year solid waste plan*
 Completed by PTRPC in 2017

Lead Agency: PTRPC
 Funding source: Region F SWMD
 Time frame: Approved May 15, 2018
 Jobs Retained: 1 (Region F Planner)

Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning
Strategy 1: Sustain regional emergency management assets
Strategy 2: Encourage PTRPC staff to gain the required experience to provide first-class technical assistance to potential grant applicants
Strategy 3: Create Hazard Mitigation Plans for the region and make them accessible to constituents
Strategy 4: Explore Hazard Materials Planning

Measures

1. *Deliver three (3) Hazard Mitigation plans – one each for Lafayette, Johnson, and Pettis Counties*

Johnson County HMP	Completed Approved 10/2018
Pettis County HMP	Completed Approved 08/2019
Lafayette County HMP	Completed Approved 11/2018

Lead Agency: PTRPC
 Funding source: FEMA
 Time frame: By 2019
 Jobs Retained: 2 (PTRPC GIS and Transportation planners)

2. *Deliver one (1) Hazardous Materials Plan for Saline County*
 Complete

Lead Agency: PTRPC

Funding source: CDBG/Saline County EMA
 Time frame: October 2017
 Jobs Retained: 1 (PTRPC Transportation Planner)

- 3. Work strategically and communicate one-on-one to recruit stakeholder engagement in the Hazard Mitigation Planning process and achieve 100% participation from all jurisdictions.*

Johnson County HMP	100% participation
Pettis County HMP	69% participation
Lafayette County HMP	81% participation

Goal was not achieved. Multiple jurisdictions in Pettis and Lafayette Counties did not complete required reporting and participation to be eligible for inclusion in the plan updates. The next round of updates will begin in 2021.

Lead Agency: PTRPC
 Funding source: FEMA
 Time frame: By 2019
 Jobs Retained: 2 (PTRPC GIS and Transportation planners)

- 4. Increase the number of RHSOC educational events/opportunities*
 Approximately 70 training opportunities were facilitated by the Missouri State Emergency Management Agency in FY21. Of the 70, 55 were held virtually and 15 were held in person. PTRPC RHSOC staff distributes and promotes to all RHSOC members, who in turn distribute to their respective counties/cities.

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: Annual Update
 Jobs Retained: 1 (RHSOC Planner)

- 5. Create a Homeland Security Inventory Report for Region A - Rural*
 Completed December 2018

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: December 2018
 Jobs Retained: 1 (RHSOC Planner)

- 6. Increase the number of RHSOC grant applicants*

Fiscal Year	Number of Applicants	Grants Funded
2017	11	7

2018	6	6
2019	15	15
2020	12	10
2021	9	7

Lead Agency: PTRPC
Funding source: SEMA
Time frame: Annual update
Jobs Retained: 1 (RHSOC Planner)

Pandemic Relief Report for PTRPC Region

- Lafayette County dispersed a total of \$3,834,451.85 in CARES Act funds to governmental bodies/agencies, non-profits, businesses, school districts, and private schools. With this CARES Act Funding, businesses were able to have financial help to pay utilities, mortgages, rent, loans, and insurance. Cities were able to receive financial assistance for police and first responder salaries. School districts were able to successfully update technology to assist remote learning. All entities that received CARES Act funding were reimbursed for Covid-19 related expenses, including supplies that assisted in work from home capabilities and physical improvements that were installed to help prevent the spread of Covid-19.
- Pettis County dispersed a total of \$4,971,553.87 in CARES Act funds. Payments were made to 66 entities and applications were approved as submitted by date. Entities that received funds included government agencies, businesses, colleges, school districts, and non-profits.
- Several meat processors in the Pioneer Trails Region received CARES Act funding in the form of Meat and Poultry Processing grants. In the region seven meat processors received approximately \$740,000 in CARES Act funding.
- Covid-19 Relief funding utilized by Health Care Collaborative (HCC) totaled \$3,697,985. This total is broken down as follows: testing and outreach, expanding capacity for testing and outreach, American Rescue Plan funds, provide relief funds, and Paycheck Protection Program (PPP) funds.

- **Future Plan of Action**

FY2022

- Host webinar on community planning and infrastructure improvement.
- Reinstate a county & city GIS Coordination Coalition.
- Create regional commercial realtor task force.
- Begin compiling all available regional properties on LocationOne and embed in the PTRPC website.
- Propose assistance with Sedalia/Pettis County EDA Freight Enhancement grant.
- Host workshop on housing & demolition funding strategies.
- Establish/co-coordinate/support regional leadership development program.
- Coordinate regional Leadership program.
- Coordinate new CEDS.

Attachment 1: New PTRPC CEDS Rankings

Goal 1: Encourage entrepreneurship, business development and business expansion within the region	
<i>Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region</i>	
Rank	Strategy
1	Assist and support attraction and retention of all commercial, retail, and/or industrial businesses
2	Actively work to make available local, state, and federal resources for business expansion/retention programs in the region
3	Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator
4	Promote access to affordable early-stage capital for regional businesses - particularly for start-up businesses
Goal 1: Encourage entrepreneurship, business development and business expansion within the region	
<i>Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region's economic base</i>	
Rank	Strategy
1	Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers
2	Support farm-to-form industries such as farmers markets, specialty crops, and other value-added products or producers
3	Support and promote agriculture education training and opportunities
3	Recruit agricultural product industries to the region
Goal 2: Plan for Regional Prosperity	
<i>Objective 1: Support initiatives that remove barriers to employment, including, but not limited to: education, child care, housing and healthcare</i>	
Rank	Strategy
1	Work with employers, state and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis
2	Better communicate and coordinate regional resources by increasing awareness of PTRPC services
2	Support funding initiatives for primary, secondary, and higher education
3	Promote and support ESL, literacy, and basic life skills educational opportunities
Goal 2: Plan for Regional Prosperity	
<i>Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions</i>	
Rank	Strategy
1	Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans, and permitting processes
Goal 2: Plan for Regional Prosperity	
<i>Objective 3: Promote and preserve the region's rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefits of residents and visitors</i>	
Rank	Strategy
1	Support agri-tourism in the region
2	Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions
3	Support the development of new tourism venues, attractions and destinations
Goal 2: Plan for Regional Prosperity	
<i>Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.</i>	
Rank	Strategy
1	Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled and economically disadvantaged
2	Promote job training and retraining services to close the employment "skills gap" and meet the employment needs of the region
3	Foster coordination of businesses and educational resources to ensure the needs of the region's employers are met, and encourage effective input from employers on course and program development
Goal 3: Promote Infrastructure Improvements Throughout the Region	
<i>Objective 1: Expand the role of technology in the region's economy</i>	
Rank	Strategy
1	Encourage the use of GIS mapping throughout the region
2	Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage
Goal 3: Promote Infrastructure Improvements Throughout the Region	
<i>Objective 2: Improve and expand major transportation infrastructure networks to provide a safe transportation system</i>	
Rank	Strategy
1	Support the coordination of regional highway coalitions to support additional road improvements and road safety funds
2	Identify opportunities to improve the safety of community members while they utilize the transportation system

3	Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region
4	Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists

Goal 3: Promote Infrastructure Improvements Throughout the Region

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment

Rank	Strategy
1	Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, sewer, water, sidewalks, bridges and telecommunication
2	Identify local, state, federal, and private funding sources for capital improvement

Preserve Regional Quality of Life

Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails

Rank	Strategy
1	Support the maintenance and expansion of recreational park facilities
2	Assist communities in planning for park and recreation facilities
3	Support or assist in the development of county-wide hiking and biking trail networks

Preserve Regional Quality of Life

Objective 2: Support, foster and champion adult and youth leadership development

Rank	Strategy
1	Inventory and support current leadership development programs in the region
1	Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region

Preserve Regional Quality of Life

Objective 3: Increase waste diversion, reuse, recycling and pollution control activities throughout the region

Rank	Strategy
1	Encourage communities to adopt and maintain recycling programs
2	Promote educational activities for recycling, reuse, de-manufacturing and green job creation
3	Support watershed plan initiatives

Preserve Regional Quality of Life

Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning
PTRPC Staff to complete all

Attachment 2: Updated SWOT



Attachment 3: Pioneer Trails Board

Name	County	Position
Tracy Brantner	Johnson	City/Village Caucus
Marsha Corbin	Lafayette	Stakeholder
Brad Maclaughlin	Lafayette	Lafayette County Commissioner
Charles Kavanaugh	Johnson	Johnson County Commissioner
Stephanie Gooden	Saline	Saline County Commissioner
Israel Baeza	Pettis	Pettis County Commissioner
Jim Marcum	Pettis	Private Sector
Allan Rohrbach	Pettis	City/Village Caucus
Donna Sims	Lafayette	City of Lexington (Ex-Officio)
Greg Swift	Saline	Private Sector
Tracy Dyer	Lafayette	Private Sector
Danielle Dulin	Johnson	City of Warrensburg Representative
Bill Kolas	Lafayette	City of Higginsville
Nici Wilson	Lafayette	City of Odessa Representative (Ex-Officio)
Stephen Mukembo	Johnson	Stakeholder
Jessica Craig	Pettis	Stakeholder
Vacant	Saline	City of Marshall Representative
Vacant	Johnson	Private Sector
Vacant	Lafayette	City/ Village Caucus
Vacant	Saline	City/ Village Caucus
Vacant	Saline	Stakeholder
Not Eligible	Pettis	City of Sedalia Representative

Attachment 4: CEDS Committee

Name	Organization	County
Tracy Brantner (Chair)	Johnson County Economic Development	Johnson
Cheryl Barnson	Equity Bank	All
Donna Brown	City of Higginsville	Lafayette
Catherine Neuner	University of Missouri Extension	Lafayette
Stephen Mukembo	University of Missouri Extension	Johnson
Marsha Corbin	Old Trails Regional Tourism Partnership	Lafayette
Amy Jackson	State Fair Community College	Pettis
Kelly Asbury	Small Business & Technology Development Center at State Fair Community College	Pettis
Jessica Craig	Sedalia - Pettis County Economic Development	Pettis
Linda Kirk	West Central Missouri Workforce Development	Pettis
Chris Stewart	Katy Trails Health Organization	Pettis/Saline
Susan Jaster	Lincoln University Farm Outreach	Saline/Lafayette
Vacant	Marshall Saline Development Corporation	Saline
Allison Lucas	Missouri Valley College	Saline

Attachment 5: Pioneer Trails Staff

Name	Position
Norm Lucas	Executive Director
Debbie Brackman	Homeland Security Planner
Nathan Cooley	GIS Planner
Christopher Hess	Transportation Planner
Denise Jaegers	Fiscal Officer
Harry E. Bozoian	Community Development Planner
Amber Christian	Economic Recovery Planner

Appendix 6: Current Regional Plans & Studies (2015-2019)

CMEDA Labor Basin Study	Pettis County Firefighting Capability Plan
Crooked Creek Watershed Plan (In Progress)	Pettis County Floodplain Management Plan
Higginsville Comprehensive Plan	Pettis County Hazard Mitigation Plan
Higginsville Local Emergency Plan	Pettis County Mass Care Sheltering Plan
Higginsville Master Connectivity Plan	Pettis County Recovery Plan
Higginsville Park Master Plan (In Progress)	Pioneer Trails Broadband Availability and Adoption Strategic Plan
Holden Broadband for Business Survey	Pioneer Trails Public Transit Human Services Coordination Plan
Johnson County Critical Facilities Plan	Pioneer Trails Transportation Plan
Johnson County Economic Development Plan	Region F Solid Waste Management District 5 Year Plan
Johnson County Emergency Plan	Saline County Communication Emergency Alert Plan
Johnson County Hazard Mitigation Plan	Saline County Critical Facilities Inventory
Johnson County Innovation District Corridor Study*	Saline County Evacuation Plan
Johnson County Recovery Plan	Saline County Family Reunification Plan
Knob Noster Main Street Connection Plan (in progress)	Saline County Hazard Materials Plan
Lafayette County ADA Compliance Report/Plan	Saline County Hazard Mitigation Plan
Lafayette County Comprehensive Plan	Saline County Vulnerability Assessment
Lafayette County Emergency Plan	Saline County Vulnerable Population Inventory
Lafayette County Hazard Mitigation Plan	Sedalia ADA Compliance Report/Plan
Lafayette County Health Dept. Comprehensive Plan	Sedalia Capital Improvement Plan
Lafayette County Land Use Plan	Sedalia Comprehensive Plan
Lafayette County Recovery Plan	Sedalia Debris Management Plan
Lexington Comprehensive Plan	Sedalia Economic Development Plan
Lexington Economic Development Plan	Sedalia Land Use Plan
Lexington Master Connectivity Plan	Sedalia Local Emergency Plan
Odessa Master Connectivity Plan	Sedalia Storm Water Management Plan
Pettis County Communication Emergency Alert Plan	Slater Annual City Plan
Pettis County Critical Facilities Inventory	Sweet Springs Comprehensive Plan
Pettis County Debris Management Plan	Warrensburg Comprehensive Plan Update
Pettis County Emergency Operations Plan	Region F SWMD 5 Year Plan
Pettis County Event Security Plan	Lexington Rail to Trail Plan
Saline County Emergency Operations Plan	Holden Storm Water Plan
WALC Housing Assessment Plan	

