

**Pioneer Trails Regional Planning Commission
2019 CEDS Annual Progress Report**

Grantee: Pioneer Trails Regional Planning Commission

Project Number: 05-83-05732

Period covered by the report: July 1, 2018 – June 30, 2019

Resilience & Significant Changes in the Region's Economic Condition

Many opportunities arose throughout the Pioneer Trails Region in the past 12 months. As documented by the GPRA report standards:

Jobs created	891
Jobs retained	184
Public investment	\$13,896,664
Private investment	\$420,588,500

Significant opportunities include:

- Sedalia industrial park expansion
- BUILD grant awarded to Sedalia for rail spur construction
- Saline County US 65 and I-70 improvements for economic expansion
- Saline County Economic Development Sales Tax passage
- \$9.5 million allocated through the FCC Connect America Fund between three of our four counties for Broadband expansion.
- Industrial Hemp growing was legalized with a pilot program on August 2018 in Missouri. This may lead to more diverse agricultural crops in the region.
- Missouri is planning for 60 cultivators, 86 manufacturing facilities, and 192 dispensaries for medical marijuana to be licensed. Opening the door for new industry in the region.

The past year saw a handful of shocks to the PTRPC economic system. These occurrences may impact future strategy adjustments or regional outcomes.

- Wentworth Military Academy: After 137 years of operation in Lexington (Lafayette County), Wentworth Military Academy closed its doors in May 2017, displacing approximately 100 employees. The campus is currently being marketed with hopes of attracting a secondary education intuition to purchase the facility for a satellite campus. While some WMA employees with specialized training were compelled to leave the area, many found employment within the region or in the nearby Kansas City area. The WMA closure directly impacted 6+ local businesses as well. The campus has not been purchased and remains vacant and unused.

- I-70 Community Hospital in Sweet Springs Missouri entered into a voluntary temporary suspension of services, effective February 15, 2019 for 90 days. During this time of suspension measures to re-open are being evaluated and established. Some of the measures may include reducing staff size.
- Dicamba Drift: As a region with a very ag-driven economy, the impact of dicamba (herbicide) drift was noted in the state of Missouri, though local data is unavailable. State impact totaled a minimum of 325,000 acres (*source: University of Missouri Integrated Pest Management*)
- April 9, 2019 Mid Missouri Glove located in Marshall MO, closed eliminating 10 full time employees and 2 part-time employees.
- Region F Solid Waste District is no longer administered by PTRPC as of July 1, 2018. Projects and objectives previously written into the 2017 CEDS Five-Year Plan are no longer at the discretion of the RPC, and implementation and scheduling, as well as funding utilization and distribution are prioritized by a separate party.

CEDS Oversight

1. Pioneer Trails Regional Planning Commission Board (attachment 3)
2. PTRPC CEDS Committee (attachment 4)
3. PTRPC Staff (attachment 5)

CEDS Goal Evaluation

Goal 1: Encourage entrepreneurship, business development, and business expansion within the region

Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region

Strategy 1: Assist and support attraction of all commercial, retail, and/or industrial businesses

Strategy 2: Actively work to make available local, state, and federal resources for business expansion/retention programs in the region

Strategy 3: Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator

Strategy 4: Promote access to affordable early-stage capital for regional businesses – particularly for startup businesses

Measures

1. *Increase the number of businesses attractions and expansions in the region*
As presented in the GPRA worksheet, 46 Economic Development projects (facility construction/renovation, infrastructure, planning, or technical assistance) were completed in the region in Fiscal Year 2019.

Lead Agency: Regional Economic Development Organizations, regional municipalities

Funding source: Public & private investment

Time frame: FY2019

Jobs created (FT): 415

Jobs created (PT/Seasonal): 476

Jobs retained: 184

Event Participants: 1075

2. *Increase the number of new startups served by the SBTDC*
In FY2019, the SBTDC helped start 15 businesses in the region for an estimated capitalization of \$3,783,148 invested.

Lead Agency: SBTDC

Funding source: SBA & SFCC

Time frame: July 1, 2019 – May 1, 2019

Jobs Created: 36

3. *Increase the number of client assistance provided by the SBTDC*
In FY2019, the SBTDC provided 48 trainings to 250 participants, and counseled 166 clients for a total of 774 counseling hours.

Lead Agency: SBTDC
 Funding source: SBA & SFCC
 Time frame: July 1, 2019 – May 1, 2019
 Jobs Created: n/a

4. *Increase the number of participants accessing early stage capital*

- In FY2019, 1 participant accessed \$2,500 through the JCEDC Micro-loan program.
- In FY2018, 1 participant accessed \$3500 through the JCEDC Micro-loan program
- In FY 2018, 2 participants accessed \$10,000 through the MainStreet Higginsville building improvement loan program
- In FY2018, 3 participants accessed \$36,000 through the Lexington Pride building improvement loan program
- In FY2017, 34 individuals accessed \$591,060 through the FSA Microloan Program in the Pioneer Trails region.

Lead Agency: Various
 Funding source: Various
 Time frame: FY2019
 Jobs Created & retained: 5

5. *Track the number of new business licenses where available.*

The table below lists the number of business licenses issued in FY2019 by each jurisdiction.

Jurisdiction	No. New Licenses	Jurisdiction	No. New Licenses
Warrensburg	1,312	Holden	125
Odessa	386	Knob Noster	121
Leeton	55	Sedalia	979
Marshall	93	Higginsville	6
Sweet Springs	84	Lexington	305
Slater	77	Concordia	119

Lead Agency: Various
 Funding source: n/a
 Time frame: FY2019
 Jobs Created:

6. *Increase regional participation in 1 Million Cups.*

1 Million Cups meets on the first Wednesday allowing entrepreneurs to present their startup companies to their communities and learn how their community can help support their business to flourish.

Month	Attendees
August 2018	37
September 2018	29
October 2018	31
December 2018	61
January 2019	28
March 2019	22
April 2019	36
May 2019	28

Lead Agency: Economic Development Sedalia – Pettis County
 Funding source: Kauffman Foundation
 Time frame: FY2019
 Jobs Created: n/a

7. *Offer at least one LocationOne training session.*
 LocationOne training provided by Saline County Economic Development on December 6, 2018 to local and regional realtors.

Lead Agency: KCP&L
 Funding source: MSDC
 Time frame: By 2020
 Jobs Created: n/a

8. *Utilize Synchronist as a business retention & expansion interview tool*
 The Missouri Department of Economic Development, Kansas City Power & Light, and Ameren all support MO EDO use of the Synchronist business retention interview platform to unify BR&E efforts. In the Pioneer Trails Region, one organization currently utilizes the platform.

Lead Agency: DED
 Funding source: DED, KCP&L
 Time frame: By 2022
 Jobs Created: n/a

Additional FY 2019 Accomplishments

(SFCC registered apprenticeships, Pettis Saline Counties, Started Aug. 2018 Ongoing) SFCC registered apprenticeship program in Industrial Electrical Maintenance: Industrial Machine System Technician have been developed with ConAgra Foods-Marshall, Stanley Black & Decker-Sedalia, WireCo-Sedalia. The 2-year registered apprenticeship is full-time employment and related technical instruction. Apprentice receive Professional Certificate in Total Productive Maintenance (30 credit hours) and Department of Labor recognized apprenticeship credential. SFCC Machine Tool: CNC Operator & Programmer registered apprenticeship with partnership with Stanley Black & Decker--2 year program.

(Career Camp, Regional, Ended Nov. 5, 2018) Career camp was developed and offered through a partnership with the Workforce Development Board of Western Missouri to provide participants in the Youth Workforce Development Program an opportunity for career exploration in careers in manufacturing, agriculture and health care. The programs included an overview of the skills necessary, training programs available and tours with local industry hiring for such positions.

(LeadershipU, Regional, Ended Nov. 5, 2018) Through a partnership with Workforce Development Board of Western Missouri, SFCC | The Learning Force offered a one-day LeadershipU session where participants of the Youth Workforce Development Program learned leadership skills needed to be successful in employment.

(Walker C. Fletcher Athletic Complex, Saline County, End Summer 2019) Standalone 28,600 sq. ft. facility built south of present Burns Gymnasium. Will use as office, conference, and athletic training space.

(Relocation and Expansion of CK Enterprises, Inc., Completed Sept. 30, 2018, Johnson County) Relocation and Expansion of C K Enterprises, Inc. to Johnson County, Missouri.

(Nerd's, Lafayette County, Ended 1/2019) New start up hardware and appliance store.

(RHG-Consolidated, LLC (Rural Health Group), Lafayette County, Ended February 2019) New start up business that does medical billing for Rural Community Hospitals and Rural Health Clinics.

(Jentrie, Lafayette County, Ended July 2018) New start up gift and décor business.

(Nucor, Sedalia, Ongoing, Announced FY2019) Nucor is building a new rebar mini-mill in Sedalia, MO. 255 new direct full time employees

(Loadking/Custom Truck One Source, Sedalia, Ongoing, End August 2018) Loadking (MFGs commercial truck equipment) expands into 2nd Pettis County Production Facility of 30,000 sqft. retaining 25 jobs and providing an additional 35.

(Jostens/PrintLynx, Sedalia, Ongoing, Announced 2018) PrintLynx (MFGs yearbooks, student planners) expanded into a new 75,000 sqft. production facility. 20 new full time employees and 60 new seasonal jobs were added to the 60 retained jobs from the expansion.

(Wood & Huston Bank, Higginsville, Announced February 2018) Bank Expansion – Construction of new facility providing the ability to offer additional and expanded services.

(Compass Health Network, Regional, Announced November 2018) Expansion of organization to provide a full array of behavioral health care services. Ensuring that every client, without exception, has the ability to reach his or her full health potential.

Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region's economic base

Strategy 1: Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers

Strategy 2: Support farm-to-fork industries such as farmers markets, specialty crops, and other value-added products or producers

Strategy 3: Support and promote agriculture education training and opportunities
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Strategy 4: Recruit agricultural product industries to the region

Measures

1. *Increase the number of agri-businesses*

To establish a benchmark for future reporting, the information below represents the 2012 agriculture cluster data for the region. As of this report no new data is available.

Regional Agribusiness, Food Processing & Technology Cluster			
County	Establishments	Employment	Wages
Johnson	20	421	\$ 14,828,360
Lafayette	34	565	\$ 25,408,409
Pettis	21	1,142	\$ 36,242,858
Saline	48	1,807	\$ 72,968,318
Total Regional Impact	123	3,935	\$ 149,447,945

Source: <http://www.statsamerica.org/innovation/anydata/> (2012 data)

Lead Agency: Regional EDOs

Funding source: Incentivized by Opportunity Zone designation

Time frame: FY2019

Jobs Created: 3,935

2. *Promote and increase farm-to-fork events.*

The CEDS Committee inventoried and promoted farm-to-fork events and will continue to do so. Local events and vendors include:

Holden Farmers' Market	Knob Noster Farmers' Market	Warrensburg Farmers' Market
Sedalia Farmers' Market and annual Farm-to-Fork Annual Benefit Dinner	Warrensburg Main Street Farm-to-Table Event	Café Blackadder, Warrensburg, features local farm-fresh foods
Buckeye Acres CSA and U-Pick, Warrensburg	Dutch Valley, Warrensburg, offers bulk food, bakery items, produce and flowers	Fahrmeier's U-Pick, Pumpkin Patch, and seasonal events (Lexington)
MO Specialty Producers Guild	Odessa Farmers' Market	Higginsville Farmers' Market
Hemme Brothers Creamery	Homestead Country Market	Peters Orchards & Market, Waverly
Schreiman Orchards, Waverly	Old Time General Store, Concordia	

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: Update annually

Jobs Retained: 1

3. *Increase both the number of ag-training and educational opportunities offered and the number participants in educational opportunities.*

Per regional University of Missouri Extension annual reporting documents, the following training participation took place in 2018 for the areas of Ag Education, Ag Business, and Horticulture.

County	No. Trainings	No. Participants
Lafayette	6	146
Saline	4	56
Pettis	6	506
Johnson	4	96

Lead Agency: University of Missouri Extension

Funding source: County Commissions, University of Missouri, Cattlemen’s Associations

Time frame: 2018

Jobs Created: n/a

Additional FY 2019 Accomplishments

(Beef Quality Assurance Training, Regional, Ongoing, Started Nov. 2018) The training is a nationally recognized program that was developed to raise consumer confidence in the beef industry.

(2018 Regional Drought Meetings for Cattle Producers, Regional, Ended Sept. 2018) Educational meeting held in the summer of 2018 for cattle producers facing feed shortages. Feed alternatives to hay were presented as well as cover crops that could be used to extend the grazing season. The meeting emphasized the importance of having a plan to mitigate loss of farm revenue thru paying high hay prices or possible sale of cattle.

(Private Pesticide Applicator Training, Regional, Ongoing, Completed June 2019) Provides training to agricultural producers on the proper use and label instructions of pesticides from controlling weeds and insects on their farms. This training encourages profitability by emphasizing the use of the correct product and the correct application rate. By applying chemicals effectively producers are able to maximize profits and increase yields.

(Ricketts Farm Service-Lexington Location, Regional, Ongoing, Purchased March 1, 2019) Expansion by regional ag business with purchase of location in rural Lexington. Ag service business offering spraying, fertilizer services with retail feed and ag supply sales. Jobs increased from 4 to 8.

Goal 2: Plan for Regional Prosperity

Objective 1: Support initiatives that remove barriers to employment including, but not limited to: education, child care, housing and healthcare

Strategy 1: Work with employers, state, and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis

Strategy 2: Better communicate and coordinate regional resources by increasing awareness of PTRPC services

Strategy 3: Support funding initiatives for primary, secondary, and higher education

Strategy 4: Promote and support ESL, literacy, and basic life skills education opportunities

Measures

1. *PTRPC will catalog and communicate key resources and services provided by the RPC.*

PTRPC is in the process of updating its website to include more usable links and resources, as well as schedules of service.

Lead Agency: PTRPC

Funding source: EDA

Time frame: By FY2020

Jobs Created: 0

2. *Number of educational initiatives that received increased programming funds.*

State Fair Community College worked with the Workforce Development Board, local job centers, local and regional EDOs, and DED to develop the first registered apprenticeship program in industrial maintenance. No funds increased during FY19.

Lead Agency: State Fair Community College

Funding source: Apprenticeship USA

Time frame: ongoing

Jobs Created: 17 apprentices

3. *Host focus groups in the region designed to identify and provide an action plan to help promote apprenticeships.*

Kaysinger Basin RPC was unable to partner with PTRPC due to lack of staff. Without the ability for joint administration, PTRPC did not bid for local workforce development services in late 2018.

Lead Agency: PTRPC/Kaysinger Basin RPC
 Funding source: EDA
 Time frame: Early 2019
 Potential Jobs Created: 2

4. *Identify financial incentives and host a workshop on funding strategies for housing rehabilitation and demolition programs.*
 PTRPC will inventory partners and applicable programs and host a Housing Workshop at a later date.

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: By 2021
 Jobs Retained: 1 (PTRPC Community Development Planner)

5. *Identify and promote ESL, literacy, and basic life skills educational opportunities.*

PTRPC is in the process of cataloguing opportunities in the region and will promote the list on its website and through social media. The table below lists regional opportunities

Johnson County Adult Literacy Program	SFCC Adult Education & Literacy –English Language Learners (multiple locations)
SFCC Adult Education & Literacy –High School Equivalency (multiple locations)	SFCC Adult Education & Literacy –Adult Literacy Skills & Enhancement (multiple locations)
State Fair Community College Citizenship Classes (multiple locations)	PASS (Providing Academic Support for Success) Training (multiple Lafayette Co. locations)
ESL at St. Paul’s Lutheran High School, Concordia	GED – Concordia Community Center
Missouri Job Center, Sedalia	

Lead Agency: PTRPC
 Funding source: EDA (employee time)
 Time frame: May 2019 – updated annually
 Jobs Retained: 1 (PTRPC Community Development Planner)

Additional FY 2019 Accomplishments

(Human Services – Public Transit Plan, Regional, Ended October 2018)
 Federal Transit Administration, DOT regional plan for eligibility to 5310 funding to human services and public transit providers.

Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions

Strategy 1: Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans and permitting processes

Measures

1. *Increase the number of community plans.*

See Appendix 6 for a current list of regional plans

Lead Agency: Various

Funding source: Various

Time frame: Current plans (2013-2019)

Jobs Retained: n/a

2. *Host at least one webinar on community planning and infrastructure improvement.*

To be completed at a later date

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: By 2022

Jobs Retained: 1

3. *Host at least one workshop on economic development for all elected officials.*

Workshop materials are currently being sourced

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: Late 2019 or early 2020

Jobs Retained: 1

Additional FY 2019 Accomplishments

(JOCO Plan for Growth 2021, JOCO, Ongoing, End Oct. 2018) Procure the services of the Ady Advantage team to provide a 3-year strategic plan including a talent assessment, targeting industry study, program of work and key performance measures. Ady Advantage is a well-respected site selection firm that provided initial direction that, ultimately, led to the Dollar Tree Distribution Center and Break Time Truck Convenience center.

Objective 3: Promote and preserve the region’s rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefit of residents and visitors
Strategy 1: Support agri-tourism in the region
Strategy 2: Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions
Strategy 3: Support the development of new tourism venues, attractions and destinations

Measures

1. *Increase the number of tourism-related strategic plans created and/or updated.*
PTRPC is involved in both the Highway 13 Corridor Coalition and the Old Trails Regional Tourism Partnership. Tourism organizations and strategies in the region are shared via website. Therefore, PTRPC has created a “Tourism” section on its website and embedded links to tourism organizations in the region.

Lead Agency: Various

Funding source: EDA (employee time)

Time frame: ongoing

Jobs Retained: 1 (PTRPC Transportation Planner)

2. *Measure the economic impact of visitors in the region through tourism.*

According to the Missouri Department of Tourism, the dollars associated with the tourism NAICS code in the Pioneer Trail Region are listed below:

County	2016	2017	2018	Increase/Decrease
Lafayette	\$29,146,887	\$29,491,434	\$28,361,833	\$1,129,601
Johnson	\$63,286,673	\$65,174,871	\$63,248,218	\$1,926,653
Pettis	\$66,054,442	\$67,636,832	\$71,642,181	\$4,005,349
Saline	\$22,220,124	\$21,934,634	\$21,800,678	\$133,956

In addition, the table below lists large-scale attractions, events, and destinations that drew visitors to the region in FY2019

Old Drum, Warrensburg (Missouri’s Historical Dog)	Missouri State Fair	Arrow Rock
Lantern Festival (Lexington)	Scott Joplin Festival (Sedalia)	Concordia Fall Festival
Johnson County Fair	Wild West October Fest (Lexington)	Pup-Crawl (Sedalia)
Lexington Saint Patrick’s Day Event	Boonville Old Settlers Day (Saline County)	2019 Warrior Dash (Lexington)
Burgz Bop (Warrensburg)		

Lead Agency: Old Trails Regional Tourism Partnership, Chambers of Commerce
 Funding source: various
 Time frame: Annual update
 Jobs Created: Multiple; various industries

3. *Increase the number of new or expanding tourism-related venues, attractions, events, and destinations.*

PTRPC has inventoried new regional tourism venues and attractions and will promote them on the “Tourism” portion of the website. This inventory will be updated annually. New attractions include:

Miller Mausoleum, Holden (National Register for Historic Places)	Rock Island Trail, Johnson County (Trailheads in Leeton & Chilhowee)
Lexington Trolley	The Avenues (downtown Sedalia)
Wentworth Museum (Lexington, 2019)	Arrow Rock 1812 War Symposium, 2019
Arrow Rock (First Saturday Lectures, 2019)	

Lead Agency: Various
 Funding source: Various
 Time frame: Update annually
 Jobs Created: 3

Additional FY 2019 Accomplishments

(Arrow Rock Lyceum Theater Apartments, Saline County, End April 2019) Housing for thespians and tourism

(Leadership Networking Event, Regional, Bi-Annual)

Bi-annual regional leadership networking event hosted by PTRPC for mayors and government leadership in the region to come together and network.

Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.
Strategy 1: Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled, and economically disadvantaged
Strategy 2: Promote job training and retraining services to close the employment skills gap and meet employment needs of the region
Strategy 3: Foster coordination of business and educational resources to ensure the needs of the region’s employers are met, and encourage effective input from employers on course and program development

Measures

1. *Increase the number of NCRC certificate holders*

The table below lists current data through February 28, 2019. *Source:*
<https://www.workreadycommunities.org/MO>

County	Certified Workforce Ready?	No. Employers Supporting	Bronze NCRC	Silver NCRC	Gold NCRC	Platinum NCRC	NCRC Plus
Pettis	Yes	68	158	523	282	27	65
Johnson	No	9	111	272	137	8	27
Lafayette	In progress	10	12	71	23	< 4	0
Saline	Yes	48	49	146	56	< 4	16

Lead Agency: SFCC

Funding source:

Time frame:

Jobs Retained:

2. *Report the number of companies and participants trained in the region.*

In FY2019, SFCC The LearningForce trained trainees employed at 36 companies and a total of 1700 individuals. Additionally, grant funds were administered by SFCC | TLF for many more trainees, however, actual training was provided by the company.

Lead Agency: SFCC

Funding source: State funds, Missouri Works Training Program

Time frame: July 1, 2018-May 20, 2019

Jobs Created: 754

3. *Report the number of shared registered apprenticeship opportunities and professional skills training and certifications.*

State Fair Community College

Registered Apprenticeship Opportunities: 17

Professional skills training & certifications (Credit): 108

Professional skills training & certifications (Non-Credit): 1321

Jobs Created: 754

Warrensburg Area Career Center

Auto Tech	15	Auto Collision	2
Health Science CAN	15	Phlebotomy	4
EKG	2	Construction	2
Business	0	Agriculture	0
Computer Technologies	6		

Saline County Career Center

CNA	16	LPN	13
Auto Tech	N/A	Construction Trades	3
Computers	11	Culinary Arts	2

Lex La-Ray Technical Center 2018-19 Data

Auto Tech	Incomplete Data	Building Trades	Incomplete Data
Collision Repair	6	Computers	18
Culinary Arts	0	Early Childhood	9
Welding	12	CNA	16
EKG	12	Phlebotomy	14

Other

Registered Electrical Apprenticeship – Marshall Electric

Lead Agencies: SFCC, Warrensburg Career Center, Lex La-Ray Technical Center, Saline County Career Center

Funding source: State funds, Missouri Registered Apprenticeship Program, Missouri Works Training Program

Time frame: FY 2019

4. Identify specific training opportunities and certificate skills unique to the region

University of Central Missouri (UCM), Warrensburg

Occupational Safety & Health	Industrial Hygiene (B.S. & M.S.)	Professional Pilot Program
Aviation Maintenance Management	Airport Management	Flight Operations Management
M.S. in Aviation Safety	Cybersecurity (minor, B.S, M.S, & certificate)	Crisis & Disaster Management Certificate
Career & Technical Education Certificate	Spanish for Healthcare Professionals Certificate	Autism Spectrum Disorders Graduate Certificate
CTE Administration Graduate Certificate	M.S. in Leadership	Lean Six Sigma Certificate
Online Teaching and Learning Certificate	Simulation Education Certificate	Various Technical Agriculture classes

Whiteman AFB with UCM Professional & Public Programs and Career Step

Pharmacy Technician with Healthcare Administration	Pharmacy Technician with Healthcare Billing	Medical Office Manager
Healthcare IT Professional	Medical Coding and Billing	Medical Administrative

	with PCS Medical Transcription and Editing	Assistant with HER Pharmacy Technician (ASHP)
Computer Technician Executive Assistant	Medical Billing	Veterinary Assistant
Medical Office Administration		

State Fair Community College

Welding (degree & certificate)	Precision Machining (degree & certificate)	Electrical (degree & certificate)
Electrical-Mechanical (degree & certificate)	Construction Design (degree & certificate)	Allied Health (RN, LPN)
Customized training opportunities	Simulation Education Certificate	Crisis & Disaster Management Certificate
Career & Technical Education Certificate	Spanish for Healthcare Professionals Certificate	Autism Spectrum Disorders Graduate Certificate
CTE Administration Graduate Certificate	M.S. in Leadership	Lean Six Sigma Certificate
Online Teaching and Learning Certificate		

Other

Smith Cotton HS Robotics Program	Missouri Valley College Nonprofit Leadership degree	Metropolitan Community College (MCC) Transportation & Logistics programs
MCC OSHA Training Institute	MCC Customer Contact Professional	MCC Healthcare IT
MCC CyberSecurity		

Lead Agency: Regional Education Institutions

Funding source: State of Missouri

Time frame: Update annually

Jobs Created: Numerous

Additional FY 2019 Accomplishments

(SFCC Technical Education Signing Day, Sedalia, Occurred March, 2, 2019) State Fair Community College held a signing day for students signing on to pursue tech ed. Approximately 70 young men and women attended.

(FIRST Robotics Regional Competition, Sedalia, Occurred April, 4, 2019) Smith Cotton High School served as the host for the national FIRST Robotics Regional Competition. 36 teams from across the U.S. and Turkey participated; approximately 700 students, and a total of attendees 2,880.

(National Career Readiness Certificate Program, Saline County, Ended May 2, 2018)

Make the National Career Readiness Certificate assessment available to high school students in Saline County.

Goal 3: Promote Infrastructure Improvements throughout the Region

Objective1: Expand the role of technology in the region’s economy
Strategy 1: Encourage the use of GIS mapping throughout the region
Strategy 2: Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage

Measures

1. *Create regional awareness of GIS capabilities by providing an RPC schedule of services.*
Not yet complete.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: By July 1, 2020
 Jobs Retained: 1 (PTRPC GIS Planner)

2. *Assist with/participate in one community broadband survey to identify gaps in service and improve connectivity through grant research and application.*
Objective was completed in 2018 with the City of Concordia completing a broadband survey. Continued efforts and monitoring of the broadband infrastructure throughout the region are ongoing.

The State of Missouri has also launched a statewide rural broadband initiative with the Department of Economic Development and the MO Department of Agriculture. DED has hired a Missouri Rural Broadband Manager to coordinate this effort. In addition, on March 1, 2019, Congressman Emanuel Cleaver II hosted the Rural-Urban Broadband Digital Divide Discussion with FCC Commissioner Geoffrey Starks, where many economic developers and local government representatives from the PTRPC region attended. The main topic was rural broadband funding opportunities, distribution of funds, and the next steps in connecting rural Missouri to Broadband services.

Lead Agency: City of Concordia; DED; USDA; FCC; NTIA
 Funding source: USDA
 Time frame: Ongoing
 Jobs Created: 0

3. *Reinstate a county and city GIS Coordination Coalition around educational opportunities.*
To be completed at a later date.

Lead Agency: PTRPC
 Funding source: EDA

Time frame: By July 1, 2020
 Jobs Retained: 1 (PTRPC GIS Planner)

4. *Provide GIS shape files for Location One available properties*
 This has been done for Johnson County. PTRPC plans to embed regional LocationOne data on the website as well. No progress has taken place in FY2019.

Lead Agency: PTRPC
 Funding source: EDA
 Time frame: As needed
 Jobs Retained: 1 (PTRPC GIS Planner)

Objective2: Improve and expand major transportation infrastructure networks to provide a safe transportation system.
Strategy 1: Support the coordination of regional highway coalitions to support additional road improvements and road safety funds
Strategy 2: Identify opportunities to improve the safety of community members while they utilize the transportation system.
Strategy 3: Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region
Strategy 4: Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists

Measures

1. *Make a regional Transportation Plan available by 2022.*
 A regional Transportation Plan is updated annually. The 2019 plan is complete and available on the PTRPC website.

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

2. *Develop a Public Transit Human Services Plan by 2018*
 This plan has been approved and is available on the PTRPC website.

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: December 2018
 Jobs Retained: 1 (PTRPC Transportation Planner)

3. *Increase the number of improvements addressed from the regional transportation needs list*
 The table below outlines items from the PTRPC Transportation Advisory Council (TAC) needs list that were completed in FY2019.

Intersection improvements to US 50 and County Rd. 1801	Johnson	Completed FY 19
Intersection improvements to US 50 and Hwy Z	Johnson	Completed FY 19
Intersection improvements to US 50 and Hwy W	Johnson	Completed FY 19
Bridge improvements on Route E over Black Jack Creek	Johnson	Completed FY 19
TOTAL COMPLETE: 4 of 48		

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

4. *Increase the number of participants in regional coalitions*
 Attendance outlined below. PTRPC staff will increase outreach efforts, namely through MACOG (MRTA awareness), board outreach, and the monthly Service Bulletin.

Coalition	2018 Avg. Attendance	2017 Avg. Attendance	2016 Avg. Attendance
TAC	21	18	22
Highway 13	14	18	21
Destination Safe	32	22	23
MRTA (MO Rural Transportation Alliance)	Disbanded	5	5

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: Annual update
 Jobs Retained: 1 (PTRPC Transportation Planner)

5. *Form a Missouri Rural Transportation Alliance*
 Complete/ Coalition disbanded in 2018

Lead Agency: Johnson County Commission
 Funding source: MoDOT
 Time frame: Established/ Coalition disbanded in 2018
 Jobs Retained: 1 (PTRPC Transportation Planner)

6. *Compile and distribute funding opportunities for transportation needs*
 Executive Director Norm Lucas has continued distributing a monthly Service Bulletin outlining available grant opportunities. The newsletter is sent via email to

all city and county leadership, economic developers, board members, and other key stakeholders. It is also posted on the PTRPC website. Transportation Planner, Chris Hess, also distributes grant opportunities such as Destination Safe Blueprint Grants (21 PTRPC organizations reached), BUILD grant, TAP grant, INFRA grant, and the Federal Section 5310 Grant (6 PTRPC organizations reached).

Lead Agency: PTRPC
 Funding source: MoDOT, USDOT
 Time frame: Monthly
 Jobs Retained: 1 (PTRPC Transportation Planner)

7. *Increase the number of TAP (Transportation Alternatives Program) Grant Applicants*

The biennial TAP Grant call opened in October, 2018. By using the Service Bulletin and other outreach efforts such as the Mayor Networking Event, PTRPC increased regional applicants in 2018. Past applicant data below:

TAP Applicants					
2014		2016		2018	
Received: 11	Funded: 5	Received: 4	Funded: 3	Received: 5	Funded: 3

Lead Agency: PTRPC
 Funding source: MoDOT
 Time frame: February 2019
 Jobs Retained: 1 (PTRPC Transportation Planner)

Additional FY 2019 Accomplishments

(Transportation Needs Assessments and Priority Ranking, Regional, Ongoing) Assess and take inventory of transportation needs located along state owned routes and prioritize them for submission to MoDOT to be considered for programing in the STIP.

(BUILD Grant, Sedalia, Ongoing, Announced December 2018) BUILD Grant awarded to build rail infrastructure for the new Sedalia Rail Industrial park. Grant will be used to serve up to 2,900 acres of property with new rail service.

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment
Strategy 1: Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, water, sidewalks, bridges, and telecommunication
Strategy 2: Identify local, state, federal, and private funding sources for capital

Measures

1. *Increase the number of grant applications*

In 2018, PTRPC submitted one CDBG demolition grant applications on behalf of regional communities.

Regional Applicants

FY 2018 CDBG: Demolition of Knob Noster City Hall, not awarded

FY 2017 USDA Rural Development: 10 grants & loans

FY 2016 CDBG: No regional awards

Lead Agency: PTRPC

Funding source: CDBG, USDA, DNR

Time frame: By 2022

Jobs Retained: 2 (Executive Director and Community Development Planner)

2. *Coordinate and host public education or certification opportunities when available*

The City of Concordia hosted one DNR wastewater certification and recertification for approximately 50 area wastewater system maintenance employees in 2019.

Lead Agency: DNR

Funding source: DNR; individual jurisdictions

Time frame: Annual event

Jobs Retained: 50

Additional FY 2019 Accomplishments

(Eagle Stop Convenience store addition, Lafayette County, End April 2019) Replacement and expansion of C-store for car wash and pizzeria.

(Mo Hwy 13 Spire Gas Line, Lafayette County, Started Jan. 2019) Construct new gas main line from existing main to the Junction of I-70 & Hwy 13

(Sweet Springs Restoration Foundation, Saline County, Ongoing) Write grants for the Sweet Springs Restoration Foundation to help fund the purchase and restoration of the Colonade Buildings.

(Saline County Economic Development Sales Tax, Saline County, Started 4/3/18 with 20 yr. sunset clause) County-Wide half-cent sales tax for unlimited economic development.

(JOCO-Public Water Supply District #3 Water/Wastewater, Johnson County, Ongoing End Feb, 2019) Environmental Protection Agency (EPA) provided funds for drinking water and wastewater improvements to Johnson County. Johnson County Public Water Supply District #3 was the subrecipient of the EPA funds.

Goal 4: Preserve Regional Quality of Life

Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails

Strategy 1: Support the maintenance and expansion of recreational park facilities

Strategy 2: Assist communities in planning for park and recreation facilities

Strategy 3: Support or assist in the development of county-wide hiking and biking trail networks

Measures

1. *Support the creation of county and city biking and pedestrian plans*
PTRPC supports and is involved in the Spirit Trail Coalition. The coalition seeks to expand the trails to interconnect ultimately with the Katy Trail and the Rock Island Trail. In the last year, progress has been made connecting Warrensburg with Knob Noster State Park (approximately 5 miles).

PTRPC is also following the creation and planning of USBR 51, a bike route paralleling US 71 from New Orleans to Minnesota. The current proposed route includes both Sedalia and Warrensburg.

(Source: <http://mobikefed.org/2012/08/missouris-eight-cross-state-bicycle-routes-mapped>).

Lead Agency: Johnson County

Funding source: Johnson County, MoDOT, DNR, Federal Land Access Program

Time frame: November 2019 (current phase)

Jobs Created: 3-5 (entry level tourism)

2. *Increase the number of trail users*

Source: https://mostateparks.com/sites/mostateparks/files/Final_2018_Attendance.pdf

Trail	2016 Visitors	2017 Visitors	2018 Visitors
Katy Trail – Rock Island Spur	0	11,486	9,650
Katy Trail – Knob Noster Trailhead	17,814	19,477	26,303
Knob Noster State Park	420,107	463,338	362,774
Spirit Trail	Under Construction	Under Construction	Under Construction
Bothwell Lodge State Historic Site	52,451	55,457	48,983
Arrow Rock State Historic Site	132,108	130,368	113,307
Van Meter State Park	44,674	58,856	41,045
Confederate Memorial State	164,048	188,174	139,373

Historic Site			
Battle of Lexington State Historic Site	38,662	38,643	73,961
TOTAL	869,864	965,799	815,396

Lead Agency: DNR
 Funding source: DNR
 Time frame: Annual update
 Jobs Retained: 20 full-time; 61 part-time

- Incorporate trail use tracking technology*
Not yet complete.

Lead Agency: PTRPC
 Funding source: TBD
 Time frame: By 2022
 Jobs Retained: n/a

Additional FY 2019 Accomplishments

(Lexington Rail Trail, Lafayette County, Ongoing) Acquisition and development of 2.9-mile rail trail bisecting the Lexington Community and creating a connection to the Safe Routes to School sidewalk.

(Renewal of Park & Rec .25 sales Tax, Higginsville, Ongoing) A new soccer complex will be constructed later this year. Ongoing maintenance of the aquatics center, ball fields, recreational play equipment, etc.

Objective 2: Support, foster, and champion adult and youth leadership development
Strategy 1: Inventory and support current leadership development programs in the region
Strategy 2: Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region

Measures

- Inventory local leadership development programs*
The following leadership programs have been identified in the Pioneer Trails Region. The next step will be to gather contact information and build relationships.

Adult	Youth
CLIMB (Community Leadership and Involvement Means a Better Community) – Johnson County	CLIMB High (Youth) – Johnson County
Employers can partner with SFCC for as-needed leadership training (Johnson, Pettis, and Saline Counties)	4-H (all counties)

Leadership Sedalia	FFA (all school districts)
Young Farmers (Lafayette County)	Leadership U (WIOA Youth Program)
Rotary	FBLA
Ag Trade Groups	Boys & Girls Club Leadership Program
Sedalia Young Professionals	Scouts

Lead Agency: PTRPC

Funding source: EDA (employee time)

Time frame: By 2020

Jobs Retained: 1 (PTRPC Community Development Planner)

2. *Invite local youth and leadership groups to public meetings to encourage future participation and awareness*

In March 2019 the City of Higginsville hosted The State Representative and State Senator for a roundtable discussion with county elected officials, city administrators, and city clerks.

Approximately 200 students participated in Saline County Government day in early March 2019. Students were given tours of the Courthouse, and Saline County Jail, and given the opportunity to meet with County officials and participate in talks regarding the running of local government.

The City of Marshall and the Chamber of Commerce partnered to host an open house of the City office building to recognize the achievement of the Marshall FFA Chapter as the #1 Model of Excellence Chapter in the Nation for the second year in a row. Approximately 20 people were in attendance in November of 2018.

Lead Agency: PTRPC

Funding source: Various

Time frame: FY 2019

Jobs Retained: N/A

Objective 3: Increase waste diversion, reuse, recycling, and pollution control activities throughout the region
Strategy 1: Encourage communities to adopt and maintain recycling programs
Strategy 2: Promote educational opportunities for recycling, reuse, de-manufacturing, and green job creation
Strategy 3: Support watershed plan initiatives

Measures

1. *Transfer HHW ownership to all regional participants*

The chart below outlines Household Hazardous Waste sites and their respective managing parties.

Location	Managing Org. 2019	Managing Org. 2018	Managing Org. 2017
Concordia (moved from Odessa)	City of Concordia	City of Concordia	PTRPC (Odessa)
Sedalia	Sedalia Public Works	Sedalia Public Works	Sedalia Public Works
Warrensburg	Johnson County EMA	Johnson County EMA	PTRPC/JCEMA
Marshall	City of Marshall	PTRPC	PTRPC
Versailles	Versailles Fire Department	Versailles Fire Department	PTRPC/VFD
Odessa (New FY2020)	-	-	-

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: By 2020
 Jobs Retained: 1 (Region F Planner)

2. *Establish at least three additional e-waste collection sites*

One e-waste collection site has been added in Concordia. The site opened May 3, 2018. One location was added in 2019 in the City of Sedalia.

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: By 2022
 Jobs Retained: 2 (Region F Planner)

3. *Increase grant participation*

The chart below outlines grant participation, and will be updated annually

Year	No. Grant Training Attendees	No. Grant Applicants	No. Grants Funded
FY2018	23	21	10
FY2019	14	14	13

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Update annually
 Jobs Retained: 2 (Region F Planner)

4. *Develop a watershed plan for the two watersheds in the region*

Not yet complete – funding not currently available

Lead Agency: PTRPC
 Funding source: none currently available
 Time frame: By 2022
 Jobs Retained: n/a

5. *Provide educational opportunities to at least one elementary group per year*

FY 2018	On July 5, 2018, PTRPC Region F Planners presented a “Recycling 101” program at the Sedalia Pubic Library to approximately 25 K-6 th grade children.
FY 2019	No educational oppotunities were provided to elementary groups.

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Update annually
 Jobs Retained: 2 (Region F Planners)

6. *Promote Earth Day and America Recycles Day events and activities*

FY 2018	Earth Day: The week prior to Earth Day 2018 (April 22 nd), posters created by Lexington Middle School 5 th grade students about the detriments of illegal dumping were displayed at the Lafayette County Courthouse for the public to enjoy and to spread awareness. America Recycles Day: In honor of America Recycles Day (November 15 th), PTRPC Region F Planners promoted a social media recycling awareness campaign by posting at least one tip, article, or post per day from November 1-15.
FY 2019	No promotional activities took place for Earth Day or America Recycles Day.

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Update annually
 Jobs Retained: 2 (Region F Planners)

7. *Increase illegal dumping awareness*

FY 2018	Two Lafayette County schools participated in the 2018 Illegal Dumping 5 th Grade Poster Contest: Lexington Middle School and Immanuel Lutheran in Higginsville. The winning poster is being displayed on a billboard in Lexington and was set in May.
FY 2019	No activities reported.

Lead Agency: West Central Mo. Solid Waste Management District
 Funding source: Region F SWMD
 Time frame: Annual Update
 Jobs Retained: 2 (Region F Planners)

- 8. *Develop a five-year solid waste plan*
Complete

Lead Agency: PTRPC
 Funding source: Region F SWMD
 Time frame: Approved May 15, 2018
 Jobs Retained: 1 (Region F Planner)

Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning
Strategy 1: Sustain regional emergency management assets
Strategy 2: Encourage PTRPC staff to gain the required experience to provide first-class technical assistance to potential grant applicants
Strategy 3: Create Hazard Mitigation Plans for the region and make them accessible to constituents
Strategy 4: Explore Hazard Materials Planning

Measures

- 1. *Deliver three (3) Hazard Mitigation plans – one each for Lafayette, Johnson, and Pettis Counties*

Johnson County HMP	Completed Approved 10/2018
Pettis County HMP	99% Complete
Lafayette County HMP	Completed Approved 11/2018

Lead Agency: PTRPC
 Funding source: FEMA
 Time frame: By 2019
 Jobs Retained: 2 (PTRPC GIS and Transportation planners)

- 2. *Deliver one (1) Hazardous Materials Plan for Saline County*
Complete

Lead Agency: PTRPC
 Funding source: CDBG/Saline County EMA
 Time frame: October 2017
 Jobs Retained: 1 (PTRPC Transportation Planner)

- 3. *Work strategically and communicate one-on-one to recruit stakeholder engagement in the Hazard Mitigation Planning process and achieve 100% participation from all jurisdictions.*

Johnson County HMP	100% participation
Pettis County HMP (Incomplete FY2019)	69% participation

Lafayette County HMP	81% participation
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Goal was not achieved. Multiple jurisdictions in Pettis and Lafayette Counties did not complete required reporting and participation to be eligible for inclusion in the plan updates.

Lead Agency: PTRPC
 Funding source: FEMA
 Time frame: By 2019
 Jobs Retained: 2 (PTRPC GIS and Transportation planners)

- Increase the number of RHSOC educational events/opportunities*
 Approximately 50-65 training opportunities were facilitated by the Missouri State Emergency Management Agency, which PTRPC RHSOC staff distributes and promotes to all RHSOC members, who in turn distribute to their respective counties/cities.

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: Annual Update
 Jobs Retained: 1 (RHSOC Planner)

- Create a Homeland Security Inventory Report for Region A - Rural*
 Completed December 2018

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: December 2018
 Jobs Retained: 1 (RHSOC Planner)

- Increase the number of RHSOC grant applicants*

Fiscal Year	Number of Applicants	Grants Funded
2017	11	7
2018	6	6
2019	15	15

Lead Agency: PTRPC
 Funding source: SEMA
 Time frame: Annual update
 Jobs Retained: 1 (RHSOC Planner)

Additional FY 2019 Accomplishments

(Pettis County Critical Infrastructure Inventory Plan, Pettis County, End March 2019) Provide Pettis

county, local governments, and emergency management an overview of infrastructure which plays a critical role in county services. Furthermore, this plan should be used to assist in opening communications between Pettis County and the owners of privately-owned critical infrastructure. This communication could become a key asset if the area was struck by a disaster.

(Saline County Debris Management Plan, Saline County, End February 2019) This plan is designed to identify agencies and activities that are involved in debris operations to ensure a coordinated response which achieves removal, storage, and final disposition of debris deposited along or immediately adjacent to public rights-of-way in unincorporated areas of Saline County.

(Salamander Badge and Licensing, Regional, End March 2019) Salamander badge supply purchasing and distribution.

(RHSOC EMA Radio Purchase, Regional, End March 2019) Portable radio purchased for EMA for RHSOC Region A.

(Ambulance purchase for Higginsville EMS, Regional, Purchased August 2018) Purchase of new ambulance for city EMS to provide modern, reliable emergency medical transportation for citizens.

Future Plan of Action

FY2020

- Propose assistance for Lafayette County LocationOne reporting
- Propose assistance with Lafayette County BR&E
- Host focus group to identify and provide an action plan to promote apprenticeships
- Host webinar on community planning and infrastructure improvement
- Reinstate a county & city GIS Coordination Coalition
- Create regional commercial realtor task force
- Explore regional commercial industrial hemp opportunities
- Host regional funding source sessions
- Propose assistance with Lafayette County Comprehensive Plan
- Begin compiling all available regional properties on LocationOne and embed in the PTRPC website
- Create and distribute PTRPC Schedule of Services
- Host workshop on economic development for elected officials
- Explore wastewater regionalization
- Propose assistance with Saline County wastewater district formation
- Propose assistance with Knob Noster demolition grant
- Increase awareness of MO-KAN SBA loan packaging capabilities
- Propose assistance with Sedalia/Pettis County EDA Freight Enhancement grant

FY2021

- Accomplish regional use of e-Synchronist in BR&E
- Host workshop on housing & demolition funding strategies
- Establish/co-coordinate/support regional leadership development program
- Propose assistance with Marshall Junction development
- Propose assistance with Marshall demolition grant
- Coordinate regional Leadership program

FY2022

- Coordinate new CEDS
- Incorporate trail use tracking technology
- Utilize LOIS and website analytics in all counties

Attachment 1: New PTRPC CEDS Rankings

Goal 1: Encourage entrepreneurship, business development and business expansion within the region	
<i>Objective 1: Foster efficient business development, expansion, diversification, job growth, and entrepreneurial activity throughout the region</i>	
Rank	Strategy
1	Assist and support attraction and retention of all commercial, retail, and/or industrial businesses
2	Actively work to make available local, state, and federal resources for business expansion/retention programs in the region
3	Provide technical support and infrastructure necessary to support startup, relocation and recruitment of businesses by supporting initiatives such as (but not limited to) 1 Million Cups, co-working spaces, and a regional incubator or accelerator
4	Promote access to affordable early-stage capital for regional businesses - particularly for start-up businesses
Goal 1: Encourage entrepreneurship, business development and business expansion within the region	
<i>Objective 2: Recognize agri-business as an economic asset to the region and a major sector of the region's economic base</i>	
Rank	Strategy
1	Support existing agri-businesses such as, but not limited to, grain elevators, implement dealers, and seed and chemical providers
2	Support farm-to-form industries such as farmers markets, specialty crops, and other value-added products or producers
3	Support and promote agriculture education training and opportunities
3	Recruit agricultural product industries to the region
Goal 2: Plan for Regional Prosperity	
<i>Objective 1: Support initiatives that remove barriers to employment, including, but not limited to: education, child care, housing and healthcare</i>	
Rank	Strategy
1	Work with employers, state and local housing and development agencies, banks, and private developers to encourage the development of affordable housing on a regional basis
2	Better communicate and coordinate regional resources by increasing awareness of PTRPC services
2	Support funding initiatives for primary, secondary, and higher education
3	Promote and support ESL, literacy, and basic life skills educational opportunities
Goal 2: Plan for Regional Prosperity	
<i>Objective 2: Improve the overall capacity of the region to make long-term capital investment decisions</i>	
Rank	Strategy
1	Develop and/or update local planning efforts including, but not limited to: comprehensive, infrastructure improvement, Hazard Mitigation Planning, land use, economic development, parks and recreation, capital improvement, beautification, housing plans, and permitting processes
Goal 2: Plan for Regional Prosperity	
<i>Objective 3: Promote and preserve the region's rich cultural and historic resources and support local festivals and special events for the educational, economic, and community benefits of residents and visitors</i>	
Rank	Strategy
1	Support agri-tourism in the region
2	Support promotional efforts to attract visitors and encourage the utilization of year-round recreational and tourist sites and attractions
3	Support the development of new tourism venues, attractions and destinations
Goal 2: Plan for Regional Prosperity	
<i>Objective 4: Ensure the future availability of a skilled and flexible workforce prepared to meet the needs of both existing and emerging industries and technologies.</i>	
Rank	Strategy
1	Support certificate and technical/vocational programs as an important educational option for middle school and high school students, and the unemployed, underemployed, disabled and economically disadvantaged
2	Promote job training and retraining services to close the employment "skills gap" and meet the employment needs of the region
3	Foster coordination of businesses and educational resources to ensure the needs of the region's employers are met, and encourage effective input from employers on course and program development
Goal 3: Promote Infrastructure Improvements Throughout the Region	
<i>Objective 1: Expand the role of technology in the region's economy</i>	
Rank	Strategy
1	Encourage the use of GIS mapping throughout the region
2	Increase provider awareness of regional gaps in service and potential for opportunities to expand coverage
Goal 3: Promote Infrastructure Improvements Throughout the Region	
<i>Objective 2: Improve and expand major transportation infrastructure networks to provide a safe transportation system</i>	
Rank	Strategy
1	Support the coordination of regional highway coalitions to support additional road improvements and road safety funds
2	Identify opportunities to improve the safety of community members while they utilize the transportation system

3	Work with MoDOT to improve and expand major regional highways to provide adequate roads within the region
4	Identify opportunities to expand or develop infrastructure for pedestrians and bicyclists

Goal 3: Promote Infrastructure Improvements Throughout the Region

Objective 3: Improve the public infrastructure of the region in order to support and sustain a viable economy and environment

Rank	Strategy
1	Assist the counties and communities in the region with the improvement of their infrastructure including (but not limited to) roads, sewer, sewer, water, sidewalks, bridges and telecommunication
2	Identify local, state, federal, and private funding sources for capital improvement

Preserve Regional Quality of Life

Objective 1: Improve and expand park and recreation facilities such as hiking and biking trails

Rank	Strategy
1	Support the maintenance and expansion of recreational park facilities
2	Assist communities in planning for park and recreation facilities
3	Support or assist in the development of county-wide hiking and biking trail networks

Preserve Regional Quality of Life

Objective 2: Support, foster and champion adult and youth leadership development

Rank	Strategy
1	Inventory and support current leadership development programs in the region
1	Support initiatives to create leadership programs that encourage a higher level of involvement and retention to the region

Preserve Regional Quality of Life

Objective 3: Increase waste diversion, reuse, recycling and pollution control activities throughout the region

Rank	Strategy
1	Encourage communities to adopt and maintain recycling programs
2	Promote educational activities for recycling, reuse, de-manufacturing and green job creation
3	Support watershed plan initiatives

Preserve Regional Quality of Life

Objective 4: Recognize the opportunity to sustain and grow local emergency preparedness planning
PTRPC Staff to complete all

Attachment 2: Updated SWOT



Attachment 3: Pioneer Trails Board

Name	County	Position
Tracy Brantner	Johnson	City/Village Caucus
David Haugland	Saline	City of Marshall Representative
Marsha Corbin	Lafayette	Stakeholder
Tracy Dyer	Lafayette	Lafayette County Commissioner
Charles Kavanaugh	Johnson	Johnson County Commissioner
Brenda Ardrey	Pettis	City of Sedalia Representative
Kile Guthrey	Saline	Saline County Commissioner
Israel Baeza	Pettis	Pettis County Commissioner
Jim Marcum	Pettis	Private Sector
Allan Rohrbach	Pettis	City/Village Caucus
Donna Sims	Lafayette	City of Lexington
Greg Swift	Saline	Private Sector
Terry Thompson	Lafayette	Private Sector
Harold Stewart	Johnson	City of Warrensburg Representative
Bill Kolas	Lafayette	City of Higginsville Representative
Nici Wilson	Lafayette	City of Odessa Representative (Ex Officio)
Vacant	Johnson	Stakeholder
Vacant	Johnson	Private Sector
Vacant	Lafayette	City/ Village Caucus
Vacant	Saline	City/ Village Caucus
Vacant	Saline	Stakeholder

Attachment 4: CEDS Committee

Name	Organization	County
Tracy Brantner (Chair)	Johnson County Economic Development	Johnson
Cheryl Barnson	Equity Bank	All
Donna Brown	City of Higginsville	Lafayette
Catherine Neuner	University of Missouri Extension	Lafayette
Marsha Corbin	Old Trails Regional Tourism Partnership	Lafayette
Amy Jackson	State Fair Community College	Pettis
Kelly Asbury	Small Business & Technology Development Center at State Fair Community College	Pettis
Jessica Craig	Sedalia - Pettis County Economic Development	Pettis
Linda Kirk	West Central Missouri Workforce Development	Pettis
Chris Stewart	Katy Trails Health Organization	Pettis/Saline
Susan Jaster	Lincoln University Farm Outreach	Saline/Lafayette
Sandy Allison	Marshall Saline Development Corporation	Saline
Allison Lucas	Missouri Valley College	Saline

Attachment 5: Pioneer Trails Staff

Name	Position
Norm Lucas	Executive Director
Debbie Brackman	Homeland Security Planner
Nathan Cooley	GIS Planner
Christopher Hess	Transportation Planner/Community Planner
Denise Jaegers	Fiscal Officer

Appendix 6: Current Regional Plans & Studies (2015-2019)

CMEDA Labor Basin Study	Pettis County Firefighting Capability Plan
Crooked Creek Watershed Plan (In Progress)	Pettis County Floodplain Management Plan
Higginsville Comprehensive Plan	Pettis County Hazard Mitigation Plan
Higginsville Local Emergency Plan	Pettis County Mass Care Sheltering Plan
Higginsville Master Connectivity Plan	Pettis County Recovery Plan
Higginsville Park Master Plan (In Progress)	Pioneer Trails Broadband Availability and Adoption Strategic Plan
Holden Broadband for Business Survey	Pioneer Trails Public Transit Human Services Coordination Plan
Johnson County Critical Facilities Plan	Pioneer Trails Transportation Plan
Johnson County Economic Development Plan	Region F Solid Waste Management District 5 Year Plan
Johnson County Emergency Plan	Saline County Communication Emergency Alert Plan
Johnson County Hazard Mitigation Plan	Saline County Critical Facilities Inventory
Johnson County Innovation District Corridor Study*	Saline County Evacuation Plan
Johnson County Recovery Plan	Saline County Family Reunification Plan
Knob Noster Main Street Connection Plan (in progress)	Saline County Hazard Materials Plan
Lafayette County ADA Compliance Report/Plan	Saline County Hazard Mitigation Plan
Lafayette County Comprehensive Plan	Saline County Vulnerability Assessment
Lafayette County Emergency Plan	Saline County Vulnerable Population Inventory
Lafayette County Hazard Mitigation Plan	Sedalia ADA Compliance Report/Plan
Lafayette County Health Dept. Comprehensive Plan	Sedalia Capital Improvement Plan
Lafayette County Land Use Plan	Sedalia Comprehensive Plan
Lafayette County Recovery Plan	Sedalia Debris Management Plan
Lexington Comprehensive Plan	Sedalia Economic Development Plan
Lexington Economic Development Plan	Sedalia Land Use Plan
Lexington Master Connectivity Plan	Sedalia Local Emergency Plan
Odessa Master Connectivity Plan	Sedalia Storm Water Management Plan
Pettis County Communication Emergency Alert Plan	Slater Annual City Plan
Pettis County Critical Facilities Inventory	Sweet Springs Comprehensive Plan
Pettis County Debris Management Plan	Warrensburg Comprehensive Plan Update
Pettis County Emergency Operations Plan	Region F SWMD 5 Year Plan
Pettis County Event Security Plan	Lexington Rail to Trail Plan

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